

# ANNUAL REPORT



# 2018

Amtel Holdings Berhad

(409449-A)

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# TABLE OF CONTENTS

NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING.....	02
STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING .....	06
CORPORATE INFORMATION.....	07
GROUP CORPORATE STRUCTURE.....	08
PROFILE OF DIRECTORS.....	09
PROFILE OF KEY SENIOR MANAGEMENT .....	11
GROUP FINANCIAL HIGHLIGHTS.....	13
CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS .....	14
CORPORATE GOVERNANCE OVERVIEW STATEMENT .....	18
SUSTAINABILITY STATEMENT .....	34
ADDITIONAL COMPLIANCE INFORMATION .....	35
AUDIT COMMITTEE REPORT .....	36
STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL .....	40
DIRECTORS' RESPONSIBILITY STATEMENT IN RESPECT OF THE PREPARATION OF THE AUDITED FINANCIAL STATEMENTS .....	43
REPORTS AND FINANCIAL STATEMENTS .....	44
LIST OF PROPERTIES .....	140
ANALYSIS OF SHAREHOLDINGS .....	141
PROXY FORM	

# NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the Twenty-Second Annual General Meeting ("22nd AGM") of Amtel Holdings Berhad ("AHB" or "Company") will be held at Langkawi Room, 1st Floor, Bukit Jalil Golf & Country Resort, Jalan Jalil Perkasa 3, Bukit Jalil, 57000 Kuala Lumpur on Friday, 3 May 2019 at 10.00 a.m. for the purpose of transacting the following businesses:-

## **AS ORDINARY BUSINESS**

- |  |  |
|--|--|
| 1. To receive the Audited Financial Statements for the financial year ended 30 November 2018 together with the Reports of the Directors and Auditors thereon.  | <b>(Please refer to<br/>Explanatory Note 1 on<br/>Ordinary Business)</b> |
| 2. To approve the payment of Directors' fees amounting to RM200,000.00 for the financial year ended 30 November 2018.  | <b>(Ordinary Resolution 1)</b>   |
| 3. To approve the payment of Directors' fees amounting to RM258,000.00 for the financial year ending 30 November 2019.   | <b>(Ordinary Resolution 2)</b>   |
| 4. To approve the payment of Directors' benefits (other than Directors' fees) to the Directors which include meeting attendance allowance, medical expenses and other claimable benefits incurred from 3 May 2019 until the Company's next Annual General Meeting. | <b>(Ordinary Resolution 3)</b>   |
| 5. To re-elect Dato' Koid Hun Kian who retires by rotation in accordance with Article 80 of the Company's Constitution and who being eligible, offers himself for re-election.   | <b>(Ordinary Resolution 4)</b>   |
| 6. To re-elect Siow Hock Lee who retires by rotation in accordance with Article 80 of the Company's Constitution and who being eligible, offers himself for re-election.   | <b>(Ordinary Resolution 5)</b>   |
| 7. To re-appoint Messrs Baker Tilly Monteiro Heng PLT as Auditors of the Company and to authorise the Directors to fix their remuneration.   | <b>(Ordinary Resolution 6)</b>   |

## **AS SPECIAL BUSINESS**

To consider and if thought fit, to pass the following resolutions:-

- |  |                                |
|--|--------------------------------|
| 8. <b>Ordinary Resolutions - Retention of Independent Non-Executive Directors pursuant to Practice 4.2 of the Malaysian Code on Corporate Governance 2017</b>  |                                |
| " <b>THAT</b> YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than 12 years, be and is hereby retained as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting of the Company."                    | <b>(Ordinary Resolution 7)</b> |
| " <b>THAT</b> subject to the passing of the Ordinary Resolution 5, Siow Hock Lee, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than 12 years, be and is hereby retained as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting of the Company." | <b>(Ordinary Resolution 8)</b> |

## NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING

[CONTINUED]

9. **Ordinary Resolution - Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Companies Act 2016**

"**THAT** subject always to the Companies Act 2016 ("the Act"), Constitution of the Company and/or approvals of the relevant authorities, the Directors of the Company be and are hereby authorised and empowered to allot and issue new shares in the Company, from time to time and upon such terms and conditions, for such purposes and to such person or persons whomsoever as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company for the time being AND THAT the Directors be and are hereby empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad AND THAT such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

**(Ordinary Resolution 9)**

10. **Special Resolution - Proposed adoption of new Constitution of the Company**

"**THAT** the proposed new Constitution as set out in Appendix A be and is hereby adopted as the Constitution of the Company in substitution for and to the exclusion of the entire existing Constitution of the Company AND THAT the Directors of the Company be and are hereby authorised to assent to any modifications, variations and/or amendments as may be required by the relevant authorities and to do all acts and things and take all such steps as may be considered necessary to implement, finalise and give full effect to the foregoing."

**(Special Resolution)**

11. To transact any other business of which due notice shall have been given.

By Order of the Board  
**LIM LEE CHIN** (MAICSA 7045204)  
**HOH YIT FOONG** (LS 0018)

Company Secretaries  
Selangor Darul Ehsan

28 March 2019

**Notes:**

1. In respect of deposited securities, only members whose names appear in the Record of Depositors on 25 April 2019 shall be entitled to attend, speak and vote at this meeting.
2. A member of the Company entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote in his stead.
3. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation, under its common seal or under the hand of an officer or attorney of the corporation duly authorised in that behalf, and shall be deposited at the Registered Office of the Company at No. 7, Jalan PJS 7/19, Bandar Sunway, 47500 Subang Jaya, Selangor Darul Ehsan, not less than forty-eight (48) hours before the time appointed for holding this meeting or adjourned meeting, or, in the case of a poll, not less than twenty-four (24) hours before the time appointed for the taking of the poll.

## NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING

[CONTINUED]

### Notes: (Continued)

4. A member shall be entitled to appoint more than one (1) proxy to attend and vote at the meeting and that appointment shall be invalid unless the proportion of holdings represented by each proxy is specified.
5. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

### Explanatory Notes on Ordinary Business:

1. This Agenda item is meant for discussion only as the provision of Section 340(1)(a) of the Act does not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward for voting.

2. Ordinary Resolution 2

The Ordinary Resolution 2 is proposed to obtain an approval in advance of their entitlement and that the existing Directors may be paid in the course of the financial year.

3. Ordinary Resolution 3

The Directors benefits comprise the allowances and other emoluments payable to the Directors, details of which are as follows:-

- (a) Meeting attendance allowance (per meeting) (for each Executive Director or Non-Executive Director) – RM400.00
- (b) Other benefits (for Non-Executive Directors only)
  - Medical expenses and other claimable benefits

If the proposed Ordinary Resolution 3 is passed by the shareholders at the 22nd AGM, payment of benefits incurred by the Directors from 3 May 2019 until the Company's next Annual General Meeting ("AGM") will be paid by the Company, as and when incurred.

4. Details of the Directors standing for re-election under Ordinary Resolutions 4 and 5 are stated in the Profile of Directors on pages 9 and 10 of the Annual Report 2018. Their securities holdings in the Company are stated on page 141 of the Annual Report 2018.

## NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING

[CONTINUED]

### Explanatory Notes on Special Business:

#### 1. Ordinary Resolutions 7 and 8 – Retention of Independent Non-Executive Directors pursuant to Practice 4.2 of the Malaysian Code on Corporate Governance 2017

The Nomination Committee has assessed the independence of the following Directors, who have served as Independent Non-Executive Directors of the Company for a cumulative term of more than twelve (12) years, and recommended them to continue to act as Independent Non-Executive Directors of the Company based on the following justifications:-

##### Ordinary Resolution 7 : YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin

- (i) He has confirmed and declared that he is an Independent Director as defined in the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities");
- (ii) He does not have any conflict of interest with the Company and has not entered/is not expected to enter into contract(s) especially material contract(s) with the Company and/or its subsidiary companies;
- (iii) He has thorough understanding of the business of the Group and could provide the Board valuable and insightful advice;
- (iv) He has actively participated in Board deliberation and decision making in an objective manner; and
- (v) He has performed his duty diligently and in the best interest of the Company and provides a broader view, independent and balanced assessment of proposals from the Management.

##### Ordinary Resolution 8 : Siow Hock Lee

- (i) He has confirmed and declared that he is an Independent Director as defined in the MMLR of Bursa Securities;
- (ii) He does not have any conflict of interest with the Company and has not entered/is not expected to enter into contract(s) especially material contract(s) with the Company and/or its subsidiary companies;
- (iii) He has thorough understanding of the business of the Group and could provide the Board valuable and insightful advice;
- (iv) He has actively participated in Board deliberation and decision making in an objective manner; and
- (v) He has performed his duty diligently and in the best interest of the Company and provides a broader view, independent and balanced assessment of proposals from the Management.

Practice 4.2 of the Malaysian Code on Corporate Governance 2017 states that the tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should justify and seek annual shareholders' approval. If the board continues to retain the independent director after the twelfth year, the board should seek annual shareholders' approval through a two-tier voting process.

#### 2. Ordinary Resolution 9 – Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Act

The Company had at its 21st AGM held on 23 May 2018 obtained its shareholders' approval for the general mandate for issuance of shares pursuant to Sections 75 and 76 of the Act.

The proposed Ordinary Resolution 9 is a renewal of the general mandate for issuance of shares by the Company. This resolution, if passed, will empower the Directors, from the date of the 22nd AGM until the next AGM to allot and issue new shares of the Company up to an amount not exceeding in total 10% of the total number of issued shares of the Company for the time being and for such purposes as the Directors consider would be in the best interests of the Company. This would avoid any delay and cost involved in convening a general meeting to specifically approve the aforesaid. This authority, unless revoked or varied at a general meeting, will expire at the next AGM of the Company.

The purpose of this general mandate is to eliminate the need to seek shareholders' approval to convene general meeting(s) from time to time as and when the Company issues new shares for future business opportunities and thereby reducing administrative time and cost associated. The Directors would utilise the proceeds raised from this mandate for working capital and/or funding future investment project(s) and/or acquisition or such other applications they may in their absolute discretion deem fit.

## NOTICE OF THE TWENTY-SECOND ANNUAL GENERAL MEETING

[CONTINUED]

### Explanatory Notes on Special Business: (Continued)

#### 2. Ordinary Resolution 9 – Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Act (Continued)

Pursuant to 2018 mandate, the Company had issued and allotted an aggregate of 4,920,000 new AHB Shares ("Placement Shares") in two (2) tranches on 30 May 2018 and 26 November 2018 raising total gross proceeds of RM3,055,400.00. The Private Placement was completed following the listing of the entire Placement Shares on the Main Market of Bursa Securities on 28 November 2018. Set out below are the utilisation of proceeds raised from the Private Placement:-

Purpose	Proposed Utilisation RM'000	Actual Utilisation RM'000	Balance Utilisation RM'000	Time frame for utilisation upon completion
Project related expenditure	2,925	–	2,925	Within 24 months
Expenses relating to the Private Placement	130	108	22 *	Within 1 month
Total	3,055	108	2,947	

\* Proceeds allocated for this purpose had been fully utilised on 4 December 2018. The under utilisation of approximately RM22,000 will be used for project related expenditure.

#### 3. Special Resolution – Proposed adoption of new Constitution of the Company

The proposed adoption of new Constitution of the Company is for the purposes of streamlining the Company's existing Constitution to be in line with the Act, the MMLR of Bursa Securities and the prevailing statutory and regulatory requirements applicable to the Company.

Our Board proposes the adoption of a new Constitution as the amendments required to be made are numerous and would otherwise entail substantial piecemeal amendments to the existing Constitution of the Company.

This Special Resolution if passed, will allow the Company to adopt the new Constitution as per Appendix A in substitution for and to the exclusion of the entire existing Constitution of the Company, in accordance with Section 36(1) of the Act. The Appendix A on the proposed new Constitution of the Company, which is circulated together with the Notice of 22nd AGM dated 28 March 2019, shall take effect once this Special Resolution has been passed by a majority of not less than seventy-five per centum (75%) of such members who are entitled to vote and do vote in person or by proxy at the 22nd AGM.

### STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

- (i) Details of individual who are standing for election as Directors
  - No individual is seeking election as a Director at the 22nd AGM of the Company.
- (ii) Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Act.
  - Kindly refer to item (2) of the Explanatory Notes of Special Business above.

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

**YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin**  
*Independent Non-Executive Chairman*

**Dato' Koid Hun Kian**  
*Non-Independent Executive Director and  
Group Managing Director*

**Ms. Tan Woon Huei**  
*Non-Independent Executive Director*

**Mr. Siow Hock Lee**  
*Independent Non-Executive Director*

**Ir. Chew Yook Boo**  
*Independent Non-Executive Director*

## AUDIT COMMITTEE

Ir. Chew Yook Boo (Chairman)

YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin

Mr. Siow Hock Lee

## NOMINATION COMMITTEE

Ir. Chew Yook Boo (Chairman)

YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin

Mr. Siow Hock Lee

## REMUNERATION COMMITTEE

Mr. Siow Hock Lee (Chairman)

YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin

Ir. Chew Yook Boo

## COMPANY SECRETARIES

Ms. Lim Lee Chin (MAICSA 7045204)

Ms. Hoh Yit Foong (LS 0018)

## AUDITORS

Baker Tilly Monteiro Heng PLT (LLP0019411-LCA) (AF0117)  
Baker Tilly Tower  
Level 10, Tower 1, Avenue 5  
Bangsar South City  
59200 Kuala Lumpur  
Tel : (603) 2297 1000  
Fax : (603) 2282 9980

## REGISTERED OFFICE

No. 7, Jalan PJS 7/19  
Bandar Sunway  
47500 Subang Jaya  
Selangor Darul Ehsan  
Tel : (603) 5632 2449  
Fax : (603) 5637 0042

## SHARE REGISTRAR

Tricor Investor & Issuing House Services Sdn Bhd  
Unit 32-01, Level 32, Tower A  
Vertical Business Suite, Avenue 3  
Bangsar South, No. 8, Jalan Kerinchi  
59200 Kuala Lumpur  
Tel : (603) 2783 9299  
Fax : (603) 2783 9222

Customer Service Centre:  
Unit G-3, Ground Floor, Vertical Podium  
Avenue 3, Bangsar South  
No. 8, Jalan Kerinchi  
59200 Kuala Lumpur

## STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad  
Stock Name: Amtel  
Stock Code : 7031

## WEBSITE

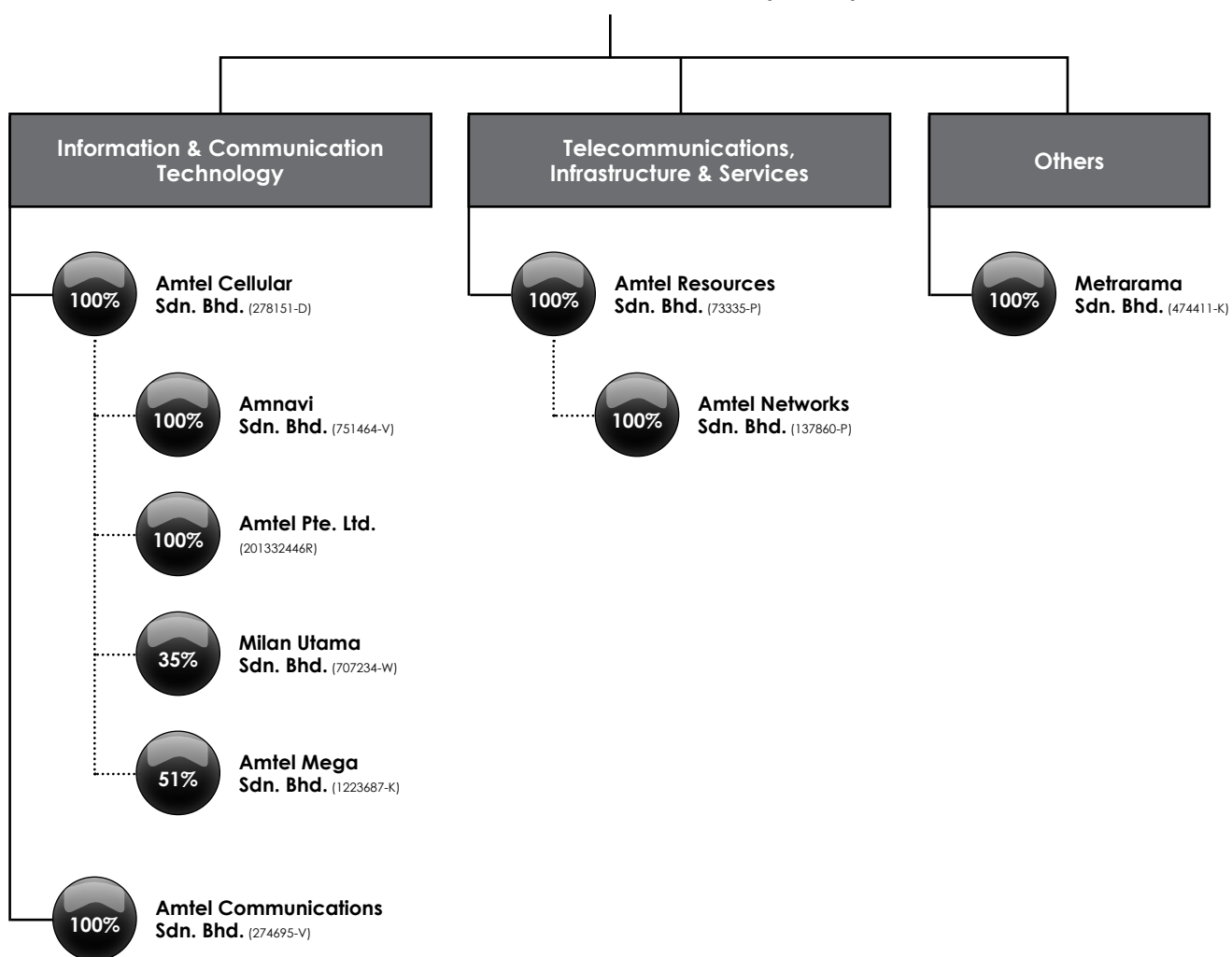
[www.amtel.com.my](http://www.amtel.com.my)



# GROUP CORPORATE STRUCTURE



## AMTEL HOLDINGS BERHAD (409449-A)



## PROFILE OF DIRECTORS

### **YTM. TUNKU DATO' SERI KAMEL BIN TUNKU RIJALUDIN**

*(Independent Non-Executive Chairman)*

YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin, a Malaysian aged 65, male, was appointed as Independent Non-Executive Chairman of Amtel Holdings Berhad ("AHB" or "Company") on 27 July 2005. He was first appointed as Independent Non-Executive Director to the Board on 31 July 1997. He is a member of the Audit Committee, Nomination Committee and Remuneration Committee.

He graduated with a Bachelor of Science (Honours) degree and a Master degree in Business Administration from University of Tennessee, Knoxville, United States of America in 1977 and 1980 respectively.

He began his career in Sycip Gorres and Velayos Kassim Chan Sdn. Bhd., a management consultancy firm, as a management consultant in 1981. In 1983, he joined Kedah Cement Sdn. Bhd., a company involved in the manufacturing and sale of cement, clinker and related products, as the International Sales Manager. In 1989, he joined Asli Jardine Insurance Brokers Sdn. Bhd., an insurance broking company, as the Principal Officer and Director. In 1990, he joined Dagang Net Technologies Sdn. Bhd., an information technology company.

Currently, he is a director of Dwitasik Sdn. Bhd., an oil palm plantation company and he is also the Chairman of QC Protection & Investigation Services Sdn. Bhd. which is involved in the security services industry. He also sits on the Board of other private limited companies.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

### **DATO' KOID HUN KIAN**

*(Non-Independent Executive Director and Group Managing Director)*

Dato' Koid Hun Kian, a Malaysian aged 62, male, is the Group Managing Director of AHB. He was first appointed to the Board on 31 July 1997.

He is a qualified accountant, having admitted as a member of the Association of Chartered Certified Accountants (United Kingdom) since 1985 and he is a member of Malaysian Institute of Accountants. He has wide experience in audit, telecommunications, manufacturing, trading and Information and Communications Technology (ICT) industries. Prior to joining AHB, he was attached to various public accounting firms and a company involved in investment holding, management services, manufacturing and the trading of telecommunications equipment.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB, except that he is a major shareholder of AHB and Simfoni Kilat Sdn. Bhd., which is also a substantial shareholder of AHB. He is the father of Mr. Koid Siang Loong, who is one of the key senior management personnel of AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## PROFILE OF DIRECTORS

[CONTINUED]

### **SIOW HOCK LEE**

*(Independent Non-Executive Director)*

Siow Hock Lee, a Malaysian aged 62, male, is an Independent Non-Executive Director of AHB. He has been a Director of AHB since its incorporation on 9 November 1996. He is the Chairman of the Remuneration Committee and a member of the Audit Committee and Nomination Committee.

He is a member of the Association of Chartered Certified Accountants (United Kingdom) and Malaysian Institute of Accountants. He has extensive experience working as a professional accountant in public practice.

He is presently an independent non-executive director of Mykris International Berhad which is a public company listed on the LEAP Market of Bursa Malaysia Securities Berhad.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

### **TAN WOON HUEI**

*(Non-Independent Executive Director)*

Tan Woon Huei, a Malaysian aged 57, female, is a Non-Independent Executive Director of AHB. She was first appointed to the Board on 25 August 2014. She is also the Group General Manager of AHB.

She graduated with a Bachelor degree in Business Administration from University of Acadia, Canada in 1983. She joined the Group as a General Manager of Amtel Cellular Sdn. Bhd. ("AMCSB"), a major subsidiary of AHB engaged in the sales and marketing of telematics products in 2000 and became a director of AMCSB in 2002. Ms. Tan has extensive working experience in marketing and distribution of telecommunications and office automation products. Prior to joining AMCSB, she worked in various senior management positions with companies involved in the trading of major brands of cellular handphones and office equipments.

She does not have any family relationship with any director and/or major shareholder of AHB, nor has she any conflict of interest with AHB. She has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

### **IR. CHEW YOOK BOO**

*(Independent Non-Executive Director)*

Ir. Chew Yook Boo, a Malaysian aged 62, male, is an Independent Non-Executive Director of AHB. He was appointed to the Board on 8 February 2017. He is the Chairman of the Audit Committee and Nomination Committee and a member of the Remuneration Committee.

He graduated from University of East Asia and University of Malaya with a Master degree in Business Administration and Bachelor degree (Honours) in Engineering respectively. He also holds a diploma in Accounting and Finance.

He has more than thirty (30) years of working experience in civil engineering and the operation and maintenance of sewerage works/ treatment plants including budgeting and planning. He started his career with Majlis Perbandaran Sungai Petani as a Civil Engineer from 1981 to 1996. In 1997, he joined Operasi Tembaga Sdn. Bhd. as a Managing Director in charge of land reclamation for development in Langkawi. Subsequently, he joined Indah Water Konsortium Sdn. Bhd. from 1998 to 2012 as a Unit Manager.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## PROFILE OF KEY SENIOR MANAGEMENT

### **LIM HUN TEIK**

*(Director and General Manager, Amtel Cellular Sdn Bhd ("AMCSB"))*

Lim Hun Teik, a Malaysian, aged 50, male, was appointed as the General Manager of AMCSB on 1 January 2011.

He graduated with a Master degree in Supply Chain Management from Midwest Missouri University in 2008.

He first joined AMCSB in September 2005 as a Senior Business Development Manager. Subsequently, he was promoted to Assistant General Manager in 2009 and took over the role of General Manager in 2011. His responsibilities in the company includes overseeing company's daily operations, liaising with business partners and customers, providing and implementing company's guidelines, operating policies and procedures to ensure adherence to standards and best practices in the company. He has more than twenty five (25) years of working experience in quality engineering, project management and business development. Prior to joining AMCSB, he worked for Soarway Enterprise Co., Ltd as a Business Manager.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

### **CHIN WOU CHAU**

*(Director and General Manager, Amtel Resources Sdn Bhd ("ARSB"))*

Chin Wou Chau, a Malaysian aged 68, male, was appointed as a Director of ARSB on 11 February 1999.

He graduated with a Bachelor of Science degree in Electrical and Electronic Engineering from Heriot-Watt University, Edinburgh in 1977.

He joined ARSB in April 1983 as a project engineer before assuming his current position in 1999. He is responsible for the company's daily operations including sales, technical support and general administration of the company. In addition, he also liaises with the business partners and customers of the company. He has more than thirty five (35) years of working experience in engineering industry. Prior to joining ARSB, he was a Senior System Engineer for T-Cas Inc.

He does not have any family relationship with any director and/or major shareholder of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## PROFILE OF KEY SENIOR MANAGEMENT

[CONTINUED]

### **KOID SIANG LOONG**

*(Group Operations Manager)*

Koid Siang Loong, a Malaysian, aged 30, male, was appointed as the Group Operations Manager of AHB on 1 October 2018.

He graduated with a Master of Engineering in Electrical and Electronic Engineering from Imperial College London, United Kingdom in 2011.

He first joined AMCSB in October 2014 as a Corporate Manager. Subsequently, he was promoted to Assistant General Manager in 2016 and took over the role of Group Operations Manager of AHB in 2018. His responsibilities in the Company include overseeing the Group's operations and ensuring the effective implementation of the Group's business strategy, plan and policies. Prior to joining AMCSB, he worked in London for Royal Bank of Scotland (RBS) as a Business Analyst. He was also the co-founder of Belongingsfinder.org, a community-based lost and found portal to reconnect people with their lost cherished belongings, which won the Social Enterprise award during a Startup Weekend challenge held in Cambridge, United Kingdom in 2011.

He is the son of Dato' Koid Hun Kian, the Non-Independent Executive Director and Group Managing Director, and a major shareholder of AHB. He is also a director and shareholder of Simfoni Kilat Sdn. Bhd., which is also a substantial shareholder of AHB. Save as disclosed above, he does not have any family relationship with any other directors and/or major shareholders of AHB, nor has he any conflict of interest with AHB. He has not been convicted of any offences other than traffic offences within the past five (5) years and has not been imposed of any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## GROUP FINANCIAL HIGHLIGHTS SUMMARY OF PAST FIVE YEARS

FINANCIAL YEARS ENDED 30 NOVEMBER	2018 RM '000	2017 RM '000	2016 RM '000	2015 RM '000	2014 RM '000
Revenue	50,926 *	33,427	47,417	56,656	31,986
Profit/(Loss) Before Tax Expense	1,719 *	(3,202)	1,052	1,160	1,185
Profit/(Loss) For The Financial Year	1,023	(2,971)	453	810	593
Total Assets	61,532	60,982	67,888	63,712	50,706
Total Borrowings	1,623	1,293	663	402	902
Shareholders' Equity	45,195	42,950	45,902	44,277	43,429
Net Assets	45,195	41,060	44,044	43,903	43,058
Basic Earnings/(Loss) Per Share (Sen)	2.13 *	(5.90)	0.52	1.66	1.22
Net Assets Per Share (Sen)	83.39	83.32	89.38	89.09	87.38

\* These are inclusive of continuing and discontinued operations.

# CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS

On behalf of the Board of Directors ("Board"), we are pleased to present the Annual Report and the Audited Financial Statements of Amtel Holdings Berhad ("AHB" or "the Company") and its subsidiaries ("the Group") for the financial year ended 30 November 2018 ("FYE 2018").

## BUSINESS AND OPERATIONS OVERVIEW

AHB is an investment holding company and through the subsidiaries the Group operates three main business segments, namely Information & Communication Technology ("ICT"), Telecommunications, Infrastructure & Services ("TIS") and Property Development. ICT remained the largest business segment of the Group, contributing 77.5% of the Group's revenue in FYE 2018. On 26 November 2018, the Company disposed of its entire investments in wholly owned subsidiary, namely Mewah Amanjaya Sdn. Bhd. ("MASB") and hence discontinued the property development business.

The financial year 2018 has been another challenging year due to changes in the political landscape in Malaysia, volatility in financial markets and global uncertainties amongst others that have created less favourable market conditions. Our Group weathered through these challenges and delivered positive results through vigilant management and control over sales, direct costs and overheads to hold the profit margin intact.

During the financial year, the Group has carried out various rationalisation exercises by realising investments in loss making businesses so that fund is channelled for other core businesses of the Group and consolidate TIS business under one company to achieve cost effectiveness by sharing of resources and manpower. The lean organisational structure will also improve operational efficiency and decision making.

## REVIEW OF FINANCIAL RESULTS AND PERFORMANCE

For the FYE 2018, our Group's registered a total revenue of RM50.93 million as compared to RM33.43 million in the preceding financial year 2017. This represents an increase of RM17.50 million or 52.3% and was mainly due to higher sales generated by the ICT segment. As a result of good revenue growth, our Group recorded profit after tax for the current financial year of RM1.02 million as compared to loss after tax of RM2.97 million reported in the preceding financial year. Besides an overall improvement in our Group's operational performance, the current year profit is also partially due to gain on disposal of investments in MASB of RM0.99 million as well as share of associate companies' profits of RM0.14 million, as compared to a share of losses of RM0.53 million previously in the associate companies.

Our Group's financial position remains robust with healthy cash flows and balance sheet. For FYE 2018, our cash reserve comprises cash, short term investments in money market and deposits with banks totaling RM30.86 million, an increase of RM6.87 million as compared to previous year's reserve of RM23.99 million. The increase arises from proceeds from private placement of RM3.06 million and positive cash inflow from operating activities during the financial year. The strong cash reserve provides our Group with the capacity for future expansion and flexibility to invest in any potential business opportunities that yield positive returns.

In term of shareholders' funds, the number of issued shares of the Company has increased from 49,277,066 in financial year 2017 to 54,197,066 in FYE 2018 as a result of issuance of 4,920,000 new ordinary shares pursuant to the private placement exercise. The Group's net asset value for FYE 2018 increases to RM45.19 million from RM41.06 million previously. Correspondingly, the Group's net assets value per share increase to 83.39 sen as at 30 November 2018 from 83.32 sen registered in the previous financial year.

Group borrowings increased to RM1.62 million from RM1.29 million in previous financial year due to the use of overdraft facilities for working capital and hire purchase for the acquisitions of property, plant and equipment. However, gearing ratio remains significantly low in both financial years ended 30 November 2018 and 2017. The Board continues to practice prudence in managing our Group financial system and thus, we do not foresee any substantial change to the Group's capital structure in the immediate term.

## CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS

[CONTINUED]

### REVIEW OF OPERATIONS

#### ***Information & Communication Technology Segment ("ICT")***

The ICT segment has been and continues to be the key contributor to our Group's operations, contributing RM40.98 million or 77.5% of the Group's revenue in FYE 2018. The revenue reported of RM40.98 million represents an increase of 85.7% as compared to RM22.07 million recorded in preceding financial year. With higher sales achieved, the ICT segment reported profit after tax of RM0.80 million as compared to a net loss of RM1.63 million in the preceding year. The overall improved performance was attributed to higher sales volume of new car models fitted with our Telematics products and corresponding increase in sales of automotive related accessories.

#### ***Telecommunications, Infrastructure and Services Segment ("TIS")***

TIS segment has contributed stable revenue and positive results in both financial years. During the current year, this segment achieved a total revenue of RM10.94 million as compared to RM12.77 million reported in the preceding year. The decrease in revenue experienced during the current year was mainly due to lower turnover recognized from civil infrastructure project works currently in progress. Despite posting a lower revenue, this segment recorded an overall improvement in net profit during the current year of approximately RM666,000 as compared to a net profit of approximately RM96,000 posted in the preceding year. This can be attributed to the close monitoring and management of the various infrastructure projects costs. We expect TIS segment to continue contributing a stable and profitable income to the Group.

#### ***Property Development Segment***

For FYE 2018, segment revenue was RM0.38 million and net loss was RM0.71 million compared to revenue of RM0.48 million and net loss of RM0.47 million respectively in preceding year 2017. Lower performance reported in both financial years was due to the absence of new sale of property and impairment on trade receivables due to the termination of sale of residential properties.

The property development business has contributed positively to the Group since the sales and development commenced in financial year 2015. The disposal of the investment in MASB has allowed the Group to unlock and realise the value of its investment and contributed a profit on disposal of RM0.99 million to the Group. With the experience gained from managing the property development business in the last couple of years, the management will continue to explore potential business opportunities in this area and related complementary business to enhance the sustainability of the Group's operations.

#### ***Others Segment***

The segment reported a net loss of RM0.73 million in FYE 2018 as compared to net loss of RM0.96 million recorded in FYE 2017, mainly due to higher income in management fees from subsidiaries.



## CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS

[CONTINUED]

### BUSINESS RISKS

The Group is exposed to a number of business risks that may impact the Group's operations and financial performance. There are processes in place to identify, assess and manage these risks which are further detailed in the Statement of Internal Control and Risk Management.

The anticipated and known risks specific to the Group's operations are set out as below.

#### **Market Risk**

The Group's ICT products and services are highly dependent on the local Automotive Industry where pricing, quality and the type of products and services offered are critical factors for success. Competition and demand from customers will continue to be matters of concern, while the revised National Automotive Policy ("NAP") expected to be unveiled this year will cover new elements such as the next generation vehicles, mobility as a service, Industrial Revolution 4.0 and artificial intelligence according to a report by Bernama on 15 January 2019. With this in mind, we will continue to enhance our competitive strengths through our localization efforts while at the same time, improve our product range and services in line with the direction of the new NAP upon its announcement. Our Group has established strong business relationships with our customers and we hope that the rapport earned over the years will result in continuous business support.

On TIS business segment, the key market risk identified continue to be the low pricing strategies adopted by competitors which are hurting our margins. The management team is constantly reviewing, monitoring and managing the project costs to ensure we remain competitive. We will adopt strategies that has been put in place i.e. managing staff expenses and operating costs, and reviewing contract terms with suppliers to enjoy lower materials prices.

#### **Foreign Currency Exchange Fluctuation**

The ICT business is exposed to foreign currency exchange fluctuation as some component purchases are denominated in USD. We utilize the letter of credit facility from licensed banks for larger purchases which are denominated in foreign currency and closely monitor the currency fluctuation to minimize the exposure. We will also continue to monitor the procurement process and work closely with our overseas suppliers to review pricing, purchase terms and sourcing of materials from alternative suppliers as measures to mitigate the exposure.

### DIVIDEND

No dividend has been proposed or declared in the FYE 2018. Our Group is taking a conservative approach in managing its cash reserves and is mindful of the need to strike a balance between rewarding shareholders whilst maintaining sufficient cash reserves to support our Group's operations and for potential future growth. The Board decides and recommends the payment of any future dividend by carefully assessing the profitability, liquidity and cash flow position of the Group.

## CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS

[CONTINUED]

### BUSINESS OUTLOOK AND PROSPECTS

Malaysia's gross domestic product ("GDP") grew at a rate of 4.7% in 2018 as compared to 5.9% in year 2017. Most economists are cautious in their forecast for 2019 in view of the continued global uncertainties arising from the U.S. – China trade tensions, financial market volatility, economic slowdown in China and the fall in prices of crude oil and commodities.

Locally, Malaysia's GDP is expected to grow at 4.9% in 2019 despite a slower global growth projected. With the change in the political landscape after 60 years, the country is going through an adjustment period and has taken a more prudent approach towards new projects. Nevertheless, the announcement of the third national car project provides an opportunity for local companies to participate and be part of the value chain in the industry. The Malaysia Automotive Association ("MAA") has forecasted sales of 600,000 units vehicles for 2019 which represents an increase of 0.21% over 2018.

We expect the business environment for ICT segment to remain competitive in the next financial year. Given the dynamism of the fast-changing market place that ICT segment operates in, our main focus has always been placed on new product developments initiatives for sustainability and remains vigorous to changes. We will continue to introduce new and innovative products and services, widen products variant with improved quality, enhanced features and functionalities to better serve the evolving needs and new requirements of our customers. Moving forward, our Group will continue to explore new markets locally and tap into overseas opportunities for its products and services to broaden the customer base to attain long term sustainable performance.

Despite the less favourable sentiments in the construction sector, the TIS segment will continue to actively bid for more contracts to minimize and defuse the impact from any adversities to provide a stable string of income to our Group. We are confident our TIS segment is well positioned to take on additional new civil infrastructure contracts despite challenges in pricing strategies and keen competition in view of our decades of experience in this field and with adequate manpower and resources at our disposal.

Our Group is committed to maintain its healthy track record by closely monitoring our businesses and tapping on our core competencies and resources. With the liquidity and strong cash reserve, we will continue to explore and seek opportunities in other field of businesses to diversify our earning base. The Group remains hopeful in identifying new business for growth and barring unforeseen circumstances, is expected to achieve satisfactory results for the new financial year.

### ACKNOWLEDGMENT

On behalf of the Board, we wish to convey our sincere thanks to all our valued shareholders, customers, suppliers, business partners, bankers, fund managers, consultants and the government and authorities for their confidence and continued support to our Group.

We would like to extend our heartfelt gratitude to fellow Board members for their invaluable advice and contribution, and to the management team and staff for their effort, commitment and dedication.

**TUNKU DATO' SERI KAMEL**  
Chairman

**DATO' KOID HUN KIAN**  
Group Managing Director

# CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of the Company acknowledges the importance of establishing and maintaining good corporate governance within the Group and is committed to ensure that the highest possible standards of corporate governance are practiced throughout the Group as a fundamental part of discharging its responsibilities to protect and enhance shareholders values and financial performance of the Group. This Corporate Governance Overview Statement ("CG Statement") sets out the extent to which the Group has applied the practices encapsulated in the Principles of the Malaysian Code on Corporate Governance 2017 ("MCCG 2017").

The Board is pleased to present the following CG Statement that describes the extent of how the Group has applied and complied the three (3) principles which are set out in the MCCG 2017 throughout the financial year under review:-

- (a) Principle A: Board leadership and effectiveness;
- (b) Principle B: Effective audit and risk management; and
- (c) Principle C: Integrity in corporate reporting and meaningful relationship with stakeholders.

This CG Statement is prepared in compliance with the MMLR of Bursa Securities and to provide an overview of the extent of compliance with the three (3) principles as set out in the MCCG 2017.

This CG Statement should also be read together with the Corporate Governance Report 2018 of the Company which is available on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

### I. BOARD RESPONSIBILITIES

#### **Roles and Responsibilities of the Board**

The Board has the ultimate responsibility to set strategic direction and policy in relation to the business and affairs of the Company and the Group for the benefit of the shareholders and other stakeholders of the Company. The Board is accountable to shareholders for the performance of the Group.

The Board delegates day-to-day management and operations of the Group to the Management under the leadership of the Group Managing Director, to deliver the strategic direction and goals determined by the Board. The Management may delegate aspects of their authority and powers but remain accountable to the Board for the Group's performance and are required to report regularly to the Board on the progress being made by the Group's key business units and operations. A key function of the Board is to monitor the performance of the Management.

The Board assumes, amongst others, the following roles and responsibilities:-

- (i) Review, challenge and decide on Management's proposals for the Company and the Group, which includes corporate strategy and business plans and monitor the implementation by the Management;
- (ii) Review and adopt corporate objectives of the Company and the Group which includes performance targets and long-term and medium-term goals;
- (iii) Oversee the resources and operational conducts of the Company and the Group's businesses, to evaluate and assess Management's performance to determine whether the businesses are being properly managed;
- (iv) Deciding on whatever steps are necessary to protect the Company's financial position and the ability to meet its debts and other obligations when they fall due, and ensuring that such steps are taken;
- (v) Identify and understand the principal risks of the business of the Company and the Group and recognise that business decisions involve the taking of appropriate risks;
- (vi) Set the risk appetite within which the Board expects Management to operate and ensure that there is an appropriate risk management framework to identify, analyse, evaluate, manage and monitor significant financial and non-financial risks;

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### I. BOARD RESPONSIBILITIES (Continued)

##### Roles and Responsibilities of the Board (Continued)

The Board assumes, amongst others, the following roles and responsibilities:- (Continued)

- (vii) Ensure that Senior Management has the necessary skills and experience, and there are measures in place to provide for the orderly succession of Senior Management;
- (viii) Ensure that the Company adopts an effective communication strategy to enable effective communication with shareholders and other stakeholders;
- (ix) Review the adequacy and integrity of the Group's internal control systems and ensure there is a sound framework for internal controls and risk management compliance with applicable laws, regulations, rules, directives and guidelines;
- (x) Promote good corporate governance culture within the Company which reinforces ethical, prudent and professional behaviour;
- (xi) Delegates certain responsibilities to the various Board Committees with clearly defined Terms of Reference to assist the Board in discharging its responsibilities;
- (xii) Ensure that the strategic plan of the Company supports long-term value creation and includes strategies on economic, environmental and social considerations underpinning sustainability; and
- (xiii) Ensure the integrity of the Company's financial and non-financial reporting.

##### Board Committees

To ensure the effective discharge of its fiduciary duties and responsibilities more effectively, the Board delegates specific responsibilities to the Board Committees established by the Board. Each Board Committee is governed by its own Terms of Reference which sets out its functions and duties, composition, rights and meeting procedures.

The Board may from time to time establish Board Committees as it considers appropriate to assist in carrying out its duties and responsibilities. The Board has established the following Board Committees which operate under clearly defined Terms of Reference:-

- Audit Committee
- Remuneration Committee
- Nomination Committee

The Board may also delegate specific functions to ad hoc committees, a Director, employee or other person as and when required. The Board Committees are authorised by the Board to deal with and to deliberate on matters delegated to them within their Terms of Reference. The Chairman of the respective Board Committees reports and updates the Board on significant issues and concerns discussed and where appropriate, make the necessary recommendations to the Board. The minutes of the respective Board Committees will be included in the Board papers for Board's notification.

##### The Chairman and Group Managing Director

There is a clear division of the roles and responsibilities between the Company's Chairman and Group Managing Director to ensure a balance of control, power and authority. The Board is led by YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin, the Independent Non-Executive Chairman and the executive management is led by Dato' Koid Hun Kian, the Group Managing Director.

The Chairman is responsible for leadership of the Board in ensuring Board effectiveness and conduct of the Board. The Group Managing Director assumes the overall responsibility for the Group's operational activities and effectiveness and implements the Board's policies, strategies and decisions. The Group Managing Director leads the Management team in carrying out the corporate strategies and objectives of the Group. The Group Managing Director is responsible to the Board for the day-to-day management of the business of the Company and the Group. The role and responsibilities of the Chairman and the Group Managing Director are clearly defined in the Board Charter.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### I. BOARD RESPONSIBILITIES (Continued)

##### Company Secretaries

The Board is supported by experienced and competent Company Secretaries in discharging its duties and responsibilities. The Company Secretaries attend and ensure that all Board and Board Committee meetings are properly convened and all deliberations and decisions are properly minuted and kept. The Board appoints the Company Secretaries who play advisory roles as a central source of information and advice to the Board and Board Committees on issues relating to compliance with laws, rules, procedures and regulations affecting the Company and advocates adoption of corporate governance best practices. The specific responsibilities of the Company Secretaries include the following:-

- (i) ensure compliance of listing and related statutory obligations;
- (ii) attend Board, Board Committees and general meetings, and ensure the proper recording of minutes;
- (iii) ensure proper upkeep of statutory registers and records;
- (iv) assist in preparation for and conduct of meetings; and
- (v) continuously update the Board on changes to MMLR of Bursa Securities, and other related legislations and regulations.

The appointment and removal of the Company Secretaries is a matter for the Board to decide as a whole.

##### Supply and Access to Information

The Board shall be supplied with appropriate and timely information to enable it to discharge its duties. The Board papers will be distributed to all Directors prior to the Board meetings and sufficient time are given to enable Directors to evaluate the matters to be discussed in order to discharge their duties effectively and efficiently.

The Directors are free to seek any further explanation and information they consider necessary to facilitate informed decision-making. Board reports and meeting papers are prepared and presented by the Management in a concise format that provides adequate facts and analysis pertinent to each proposal or matter that arises.

Senior Management officer may be invited to attend Board meetings when necessary, to furnish explanation and comments on the relevant agenda item(s) tabled at the Board meetings or to provide clarification on issues that may be raised by the Board or any Director.

All Directors, whether as a full Board or in their individual capacity have unrestricted access to the information, advice and services of the Company Secretaries and the Senior Management team in the Group in carrying out their duties.

Where necessary the Directors may obtain independent professional advice in the furtherance of their duties, at the Company's expense if circumstances necessitate it. Prior to incurring such professional fees, the Director shall refer to the Chairman and/or the Group Managing Director on the scope, nature and fees of the professional advice to be sought.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### I. BOARD RESPONSIBILITIES (Continued)

##### Board Charter

The Board has adopted a Board Charter to provide a clear statement on the roles and responsibilities of the Board and those delegated to the Management and to outline the core principles of corporate governance which the Group subscribes to and serves as a source of reference and primary induction literature providing insights to Board members and Senior Management.

In addition, it will guide the Board in the assessment of its own performance and of its individual Directors. The Board Charter is available for reference on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

The Board Charter shall be reviewed on a periodic basis and may be amended by the Board from time to time to ensure its relevance in assisting the Board to discharge its duties with the changes in laws and regulations and to remain consistent with the Board's objectives and responsibilities.

##### Code of Conduct and Ethics

The Directors are expected to conduct themselves with the highest ethical standards. All Directors and employees are expected to behave ethically and professionally at all times and thereby protect and promote the reputation and performance of the Company. In relation to this, the Board has established and adopted a Code of Conduct and Ethics for Directors, as well as a Code of Conduct and Ethics for employees of the Group. Both documents are available on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

##### Whistleblowing Policy

To strengthen corporate governance practices across the Group, a whistleblowing policy was established to provide employees with an accessible avenue to report matter of serious concern and/or improper conduct that may affect the professional and compliant operation of the Group's businesses. The policy sets out and identifies the appropriate communication and feedback channels which facilitate whistleblowing.

#### II. BOARD COMPOSITION

##### Board Composition and Balance

The Board consists of qualified individuals with diverse professional backgrounds and specialisations with vast range of experience in the field of trading and marketing, corporate affairs, finance and management to enable them to discharge their duties and responsibilities effectively. The composition and size of the Board is such that it facilitates the decision making of the Company.

In accordance with the MMLR of Bursa Securities, the Company must ensure that at least two (2) Directors or one-third (1/3) of the Board, whichever is the higher, are Independent Directors. If the number of Directors of the Company is not three (3) or a multiple of three (3), then the number nearest one-third (1/3) must be used. In the event of any vacancy in the Board resulting in the non-compliance with Paragraph 15.02(1) of the MMLR of Bursa Securities, the Company shall fill the vacancy within three (3) months pursuant to Paragraph 15.02(3) of the MMLR of Bursa Securities.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Board Composition and Balance (Continued)

The Board currently has five (5) members comprising the following:-

- One (1) Independent Non-Executive Chairman;
- Two (2) Independent Non-Executive Directors; and
- Two (2) Executive Directors.

The basis for the presence of an independent voice on the Board is to ensure that objectivity in decision-making of the Board is achieved and that no single party can dominate such decision-making in the Company.

##### Independent Directors

The Independent Directors provide independent judgment, experience and objectivity without being subordinated to operational considerations. They help to ensure that the interests of all shareholders are indeed taken into account by the Board and that the relevant issues are subjected to objective and impartial consideration by the Board. Furthermore, the long serving Independent Directors could provide the Board valuable and insightful advice as they have thorough understanding of the Group's businesses.

The Board shall assess the independence of the Independent Directors prior to their appointment and annually thereafter or when any new interest or relationship develops in light of interests disclosed to the Board. During the financial year, the Board, through the Nomination Committee, assessed the independence of its Independent Non-Executive Directors based on criteria set out in the MMLR of Bursa Securities.

Both YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin and Mr. Siow Hock Lee who were appointed as Independent Non-Executive Directors on 31 July 1997 and 9 November 1996 respectively have exercised their objective and independent judgment on all Board deliberations and have not compromised their long term relationship with other Board members.

The tenure of an Independent Director shall not exceed a cumulative term of nine (9) years in accordance with the MCGG 2017. However, upon completion of the nine (9) years, the Independent Director may continue to serve the Board subject to the Director being re-designated as a Non-Independent Director. In the event that the Director is to remain as Independent Director, the Board shall first justify and obtain shareholders' approval. If the Board continues to retain the Independent Director after the twelfth year, the Board should seek annual shareholders' approval through a two-tier voting process. Presently, YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin and Mr. Siow Hock Lee, are the Independent Non-Executive Directors of the Company who have each served the Board for more than twelve (12) years.

The Nomination Committee has recommended the Board to seek shareholders' approval for both YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin and Mr. Siow Hock Lee to be retained as Independent Non-Executive Directors of the Company at the forthcoming AGM.

The Company will seek shareholders' approval via a two-tier voting process for the retention of both YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin and Mr. Siow Hock Lee as Independent Non-Executive Directors of the Company at the forthcoming AGM.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Board Diversity

The Board recognises that Board diversity is an essential element contributing to the sustainable development of the Group and does not discriminate on the basis of ethnicity, age, gender, nationality, political affiliation, religious affiliation, marital status, education background or physical ability. There is no specific target in the composition in terms of gender, age or ethnic of its Board members or members of Senior Management.

On boardroom diversity, the Board through Nomination Committee will review the appropriate skills, experience and knowledge required of the Board members, in the context of the needs of the Group. In addition, the Directors of the Company must have ability to devote sufficient time and attention to the Company. The Board will review its composition and size from time to time to ensure an appropriate balance of skills, experience and diversity.

The current composition of the Board is diverse in terms of skills, experiences and gender which provides the Board the range of knowledge and expertise essential to govern the Company, including understanding its business operations and the challenges it faces. The Group Managing Director brings an additional perspective to the Board through an in-depth understanding and knowledge of the Group's business, which are invaluable to the Board.

The Board currently has one female member. Female representation will be considered when a vacancy arises and/or suitable candidates are identified. The Board acknowledges the recommendation of the MCCG 2017 on gender diversity but believes that the overriding factors in selection of a Director must be based on skill, experience, competency and wealth of knowledge, while taking into consideration diversity of the Board.

The Board, with the assistance of the Nomination Committee, will review the Board composition to ensure that it includes the necessary mix of relevant skills and experience required to perform its roles.

##### Board Meetings

The Board meets quarterly. However, additional meetings are convened as and when required, when warranted by situations that require deliberation on urgent proposals or matters that need the immediate approval or decision of the Board. Where appropriate, decisions are also taken by way of Directors' Circular Resolutions.

The agenda of the meeting and Board papers will be collated and circulated to the Directors by the Company Secretary prior to the meeting and the Company Secretary will supervise the filing and storage of all Board papers.

All proceedings of the Board meetings are recorded by the Company Secretary, which include matters discussed, the Board's deliberations, suggestions and conclusions reached. The minutes are signed by the Chairman as endorsements of records of the meetings.

Each Director has devoted his/her time sufficiently in carrying out his/her responsibilities. To date, the Directors have complied with MMLR of Bursa Securities of not holding more than five (5) directorships in public listed companies. The Board is satisfied that the current number of directorships held by the Board members does not impair their ability or judgement in discharging their roles and responsibilities.

In addition, the Board is also satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities as affirmed by the attendance record of the Directors at Board and relevant Board Committee meetings.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Board Meetings (Continued)

During the financial year, seven (7) Board meetings were held and the attendance of the Directors who held office during the financial year ended 30 November 2018 is set out below:-

Name of Directors	Attendance of meeting
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	7/7 (100%)
Dato' Koid Hun Kian	7/7 (100%)
Mr. Siow Hock Lee	7/7 (100%)
Ms. Tan Woon Huei	6/7 (85.7%)
Ir. Chew Yook Boo	7/7 (100%)

The Directors may be invited to become directors of other companies and the Directors are therefore at liberty to accept other Board appointments so long as such appointments are not in conflict with the business of the Group and do not adversely affect the Directors' performance as a member of the Board.

In maintaining and monitoring the limitation on directorship as required by the MMLR of Bursa Securities, the Directors upon appointment, and from time to time during their tenure, shall notify the Company Secretary of their directorship in other companies for disclosure to the Board at Board meetings.

##### Directors' Training

The Directors are also encouraged to attend training programme/courses/seminars/forum on a continuous basis to keep abreast with current developments in laws, regulations and business practices in order to aid the Directors in discharging their duties. They are also kept informed of various development programme by the Company Secretaries regularly.

The training needs of the Directors will be reviewed by the Nomination Committee to ensure that they are acquainted with the latest development and changing environment within which the Company operates.

All Directors have completed the Mandatory Accreditation Programme in accordance with MMLR of Bursa Securities. In addition, the Directors after assessing their own training needs, had attended the following training during the financial year:-

Name of Directors	Date	Seminars/Training Programme/Forum	Organiser(s)
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	28.02.2018	Corporate Governance Briefing Sessions: Malaysian Code on Corporate Governance Reporting and Corporate Governance Guide	Bursa Malaysia Berhad
	25.04.2018	In-House training on Sustainability Statement Reporting Executive Management Briefing	Amtel Holdings Berhad (Facilitator: Marcel C. De Booij of Bridgit Sdn. Bhd.)
Dato' Koid Hun Kian	25.04.2018	In-House training on Sustainability Statement Reporting Executive Management Briefing	Amtel Holdings Berhad (Facilitator: Marcel C. De Booij of Bridgit Sdn. Bhd.)
Mr. Siow Hock Lee	05.07.2018	Sustainability Engagement Series for Directors/CEOs	Bursa Malaysia Berhad
	18.10.2018	Analysis of Recent Tax Cases 2018	Chartered Tax Institute of Malaysia

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Directors' Training (Continued)

Name of Directors	Date	Seminars/Training Programme/Forum	Organiser(s)
Ms. Tan Woon Huei	15.03.2018	Corporate Governance Briefing Sessions: Malaysian Code on Corporate Governance Reporting and Corporate Governance Guide	Bursa Malaysia Berhad
	25.04.2018	In-House training on Sustainability Statement Reporting Executive Management Briefing	Amtel Holdings Berhad (Facilitator: Marcel C. De Booij of Bridgit Sdn. Bhd.)
	29.08.2018	Advocacy Programme on Corporate Governance Assessment Using The Revised ASEAN Corporate Governance Scorecard Methodology	Minority Shareholders Watch Group with the support of Bursa Malaysia Berhad
Ir. Chew Yook Boo	25.04.2018	In-House training on Sustainability Statement Reporting Executive Management Briefing	Amtel Holdings Berhad (Facilitator: Marcel C. De Booij of Bridgit Sdn. Bhd.)
	05.09.2018	Case Study Workshop for Independent Directors: "Rethinking – Independent Directors: Board Best Practices"	Bursa Malaysia Berhad

##### Nomination Committee

The Nomination Committee is primarily empowered by its Terms of Reference to perform the following:-

- (i) Consider and recommend to the Board candidates for directorship, proposed by the Group Managing Director or any director or shareholder, or outsourced independent service providers, taking into consideration the candidates' skills, knowledge, experience, age, cultural background and gender;
- (ii) Prior to any appointment by the Board, assess the balance of the mix of skills, experience and diversity of the Board;
- (iii) In identifying suitable candidates, the Nomination Committee may use the services of external advisors to facilitate the search;
- (iv) Review and recommend to the Board the appointment of member(s) and chairman(s) of Board Committee;
- (v) Assess the effectiveness of the Board as a whole and the Committees of the Board and the mix of skills, experience and competencies of each individual Director;
- (vi) Ensure that all Directors undergo appropriate induction programs and receive appropriate training;
- (vii) Assist the Board in the review of the independence of the Independent Non-Executive Director;
- (viii) Recommend to the Board, candidates for re-election of Directors and retiring Directors who are willing to be re-elected under the annual re-election provisions or retirement; and
- (ix) Review the terms of office and performance of the Audit Committee and each of its members annually to determine whether the Audit Committee and its members have carried out their duties in accordance with their Terms of Reference.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Nomination Committee (Continued)

The Nomination Committee members shall be appointed by the Board and comprises exclusively of Non-Executive Directors, all of whom are independent. The Nomination Committee held two (2) meetings during the financial year ended 30 November 2018 as follows:-

Name of Directors	Designation	No. of Meetings Attended
Mr. Chew Yook Boo	Chairman/Independent Non-Executive Director	2/2 (100%)
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	Member/Independent Non-Executive Chairman	2/2 (100%)
Mr. Siow Hock Lee	Member/Independent Non-Executive Director	2/2 (100%)

The Nomination Committee had carried out its duties in accordance with its Terms of Reference. These include:-

- reviewed and assessed the effectiveness of the Board as a whole and the Board Committees;
- reviewed and assessed the mix of skills, experience and competencies of each individual Director;
- reviewed and assessed the effectiveness of the Audit Committee;
- reviewed and assessed the independence of its Independent Non-Executive Directors based on criteria set out in MMLR of Bursa Securities;
- reviewed and assessed the Independent Non-Executive Directors who have served a tenure of more than twelve (12) years in that capacity in the Company and recommended to the Board to seek shareholders' approval for the retention of the said Independent Non-Executive Directors at the forthcoming AGM; and
- reviewed and recommended to the Board for approval, the re-election of directors at the forthcoming AGM.

Details of the Terms of Reference for Nomination Committee are available for reference on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

The Nomination Committee is responsible for making recommendations to the Board for the appointment of new director(s). All nomination to the Board shall first be considered by the Nomination Committee, taking into consideration inter-alia the current and future needs of the Group and the credential of the potential Director.

The procedures for appointment of new Director(s) comprise among others, the following steps:-

- Identification of candidate(s);
- Assessing the suitability of the proposed candidate(s);
- Final deliberation by Nomination Committee; and
- Recommendation to the Board.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### II. BOARD COMPOSITION (Continued)

##### Nomination Committee (Continued)

In assessing the suitability of the proposed candidate(s), the Nomination Committee shall take into consideration the following criteria:-

- (i) Size, composition, mix of skills, experience, competencies and other qualities of the existing Board;
- (ii) The candidate's skills, knowledge, expertise and experience, competency and capability, professionalism, and personal integrity to effectively discharge his/her role as a Director;
- (iii) Directorships of not more than five (5) public listed companies (as prescribed under Paragraph 15.06 of the MMLR of Bursa Securities) to ensure the proposed candidate(s) has sufficient time to fulfil his or her roles and responsibilities effectively; and
- (iv) In the case of a candidate for the position of Independent Director, the independence as defined in the MMLR of Bursa Securities.

At least one-third (1/3) of the Directors are subject to retirement by rotation at each AGM and that all Directors shall submit themselves for re-election at least once in every three (3) years, and are eligible to offer themselves for re-election. All newly appointed Directors will be subject to retirement at the next AGM and is eligible for re-election.

The names of Directors seeking for re-election at the forthcoming AGM are disclosed in the Notice of AGM in this Annual Report.

##### Directors' Assessment/Board evaluation

The Nomination Committee compiles and conducts on an annual basis the following evaluation:-

- The effectiveness of each Director's ability to contribute to the effectiveness of the Board and the relevant Board Committees;
- The effectiveness of the Board as a whole; and
- The Audit Committee members' evaluation.

The assessment criteria includes the mix of skills, size, current composition, experiences, competencies and other qualities required to meet the needs of the Group and to comply with the provisions of the MMLR of Bursa Securities.

All assessments and evaluations carried out by the Nomination Committee are properly documented. The summaries of the assessments prepared by the Company Secretary are tabled at the Nomination Committee meeting for the Nomination Committee's assessment and evaluation.

The conclusion of the Nomination Committee's assessment will be minuted and its minutes are included in the Board papers for Board's notification.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### III. REMUNERATION

##### Remuneration Policy

The Remuneration Committee is responsible for developing and implementing the Remuneration Policy pertaining to the remuneration for Directors, whilst the Board is responsible to approve the Remuneration Policy.

The remuneration of the Executive Directors is made up of Directors' fees, meeting attendance allowance, salaries, bonus and benefits-in-kind. The determination of the remuneration is based on the executive functions, responsibilities, merits, qualification, competency and experience, as well as the contributions and performance of each Director to the business.

The remuneration of Non-Executive Directors is made up of Directors' fees, meeting attendance allowance, medical expenses and other claimable benefits for the purpose of carrying out their duties as Non-Executive Directors. The determination of the remuneration for Non-Executive Directors are based on their experience, qualification and level of responsibilities.

No Director shall participate or vote on the deliberations and decisions concerning his or her own remuneration.

Details of the Remuneration Policy are available for reference on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

##### Remuneration Committee

The Remuneration Committee plays an essential role in overseeing the quality of the remuneration for Directors by ensuring the remuneration decisions remunerate the Directors fairly and responsibly, and that it reflects the commitment of the Director concerned.

The members of Remuneration Committee shall be appointed by the Board and shall comprise a majority of Non-Executive Directors. The Remuneration Committee held one (1) meeting during the financial year ended 30 November 2018 as follow:-

Name of Directors	Designation	No. of Meetings Attended
Mr. Siow Hock Lee	Chairman/Independent Non-Executive Director	1/1 (100%)
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	Member/Independent Non-Executive Chairman	1/1 (100%)
Ir. Chew Yook Boo	Member/Independent Non-Executive Director	1/1 (100%)

## CORPORATE GOVERNANCE OVERVIEW STATEMENT [CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### III. REMUNERATION (Continued)

##### Remuneration Committee (Continued)

The Remuneration Committee is primarily empowered by its Terms of Reference to perform the following:-

- Periodically review the remuneration policy for Directors pertaining to the remuneration of Directors;
- To assist the Board in implementation of the remuneration policy for Directors to ensure the remuneration packages are determined on the basis of the Directors' merit, qualification, competency, responsibilities, contributions and experience, having regard to the Company's operating results, individual performance and comparable market statistics;
- To review and recommend to the Board the remuneration packages for the Executive Directors, Group Managing Director and Non-Executive Directors in all its forms, drawing from outside advice if necessary; and
- To carry out any other duties and responsibilities as may be delegated or defined by the Board from time to time.

The Terms of Reference for Remuneration Committee is available for reference on the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

The details of the aggregate remuneration of the Directors and Senior Management for the financial year ended 30 November 2018 are as follows:-

#### (a) Aggregate Remuneration of Each Director:-

##### (i) Received from Amtel Holdings Berhad

Company							
Name of Directors	Fees RM'000	Salaries RM'000	Bonus RM'000	Meeting Allowance RM'000	Statutory Contributions RM'000	Benefits in-kind RM'000	Total RM'000
<b>Non-Executive Directors</b>							
YTM. Tunku Dato' Seri							
Kamel Bin Tunku Rijaludin	56	-	-	3	-	-	59
Mr. Siow Hock Lee	48	-	-	3	-	-	51
Ir. Chew Yook Boo	48	-	-	3	-	-	51
	152	-	-	9	-	-	161
<b>Executive Directors</b>							
Dato' Koid Hun Kian	6	360	1	3	44	26	440
Ms. Tan Woon Huei	6	-	-	2	-	-	8
	12	360	1	5	44	26	448
<b>Total</b>	<b>164</b>	<b>360</b>	<b>1</b>	<b>14</b>	<b>44</b>	<b>26</b>	<b>609</b>

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (Continued)

#### III. REMUNERATION (Continued)

##### (a) Aggregate Remuneration of Each Director:- (Continued)

##### (ii) Received on Group Basis

Group							
Name of Directors	Fees RM'000	Salaries RM'000	Bonus RM'000	Meeting Allowance RM'000	Statutory Contributions RM'000	Benefits in-kind RM'000	Total RM'000
<b>Non-Executive Directors</b>							
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	92	–	–	3	–	–	95
Mr. Siow Hock Lee	48	–	–	3	–	–	51
Ir. Chew Yook Boo	48	–	–	3	–	–	51
	188	–	–	9	–	–	197
<b>Executive Directors</b>							
Dato' Koid Hun Kian	6	360	1	3	44	26	440
Ms. Tan Woon Huei	6	240	1	2	30	17	296
	12	600	2	5	74	43	736
<b>Total</b>	<b>200</b>	<b>600</b>	<b>2</b>	<b>14</b>	<b>74</b>	<b>43</b>	<b>933</b>

##### (b) Remuneration of Senior Management

Remuneration Bands	Senior Personnel
RM100,000-RM150,000	2
RM200,000-RM250,000	1

Currently, the Company has only three senior personnel. The aggregate remuneration paid to the top three senior personnel (including salary, bonus, benefits-in-kind and statutory contributions) for the financial year are provided in bands of RM50,000 based on the number of senior personnel in those bands instead of on a named basis due to confidentiality and sensitivity of each remuneration package. These senior personnel were General Manager cum Director of subsidiaries and Group Operations Manager.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

#### I. AUDIT COMMITTEE

The Audit Committee's task is to assist the Board in discharging its statutory duties and responsibilities relating to risk management and accounting and reporting practices of the Company and oversee the compliance with the relevant rules and regulations governing listed companies. The Audit Committee is relied upon by the Board to, amongst others, provide advice in the areas of financial reporting, external audit, internal control environment and internal audit process, review of related party transactions as well as conflict of interest situations.

The Audit Committee has full access to both the Internal and External Auditors who, in turn, have access at all times to the Chairman of the Audit Committee. The summary of work of the Audit Committee during the financial year ended 30 November 2018 are as disclosed in the Audit Committee Report of the Annual Report.

The Terms of Reference of the Audit Committee is available at the Company's corporate website at [www.amtel.com.my](http://www.amtel.com.my).

#### Assessment of Auditors

The Board through the Audit Committee has established a formal and transparent relationship with the Group's auditors, both Internal and External Auditors in seeking their professional advice. From time to time, the Auditors highlighted to the Audit Committee and the Board on matters that require the Board's attention.

The Audit Committee meets the External Auditors at least once a year without the presence of the Management to exchange independent views on matters which require the Audit Committee's attention. The Audit Committee also meets additionally with the External Auditors whenever it deems necessary. The service provided by the External Auditors includes statutory audits and non-audit services. The terms of engagement and fees for the External and Internal Auditors are reviewed by the Audit Committee and subsequently recommended to the Board for approval.

The Audit Committee assesses the effectiveness of the External Auditors as well as the independence and objectivity of the External Auditors. In its assessment, the Audit Committee considered several factors, which included competency, audit quality and resources of the firm.

Written assurance shall be obtained from the External Auditors annually, confirming their independence in accordance with the By-laws of the Malaysian Institute of Accountants. The External Auditors provide such declaration in their annual audit plan presented to the Audit Committee prior to the commencement of audit for a particular financial year.

Based on the results of the assessment for the financial year under review, the Audit Committee are satisfied with the quality of services, adequacy of resources provided, independence, objectivity and professionalism demonstrated by the External Auditors in carrying out their functions.

A summary of work and the role of the Audit Committee in relation to both Internal and External Auditors are described in the Audit Committee report as set out on pages 37 and 38 of this Annual Report.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (Continued)

#### II. RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

##### **Risk Management and Internal Control**

The Board is responsible for the adequacy and effectiveness of the Group's risk management and internal control system. Risk management is embedded in the Group's operations and management systems. The Board with the assistance of the outsourced internal audit function has established processes for identifying, evaluating and managing the significant risks affecting the core business of the Group.

The Statement on Risk Management and Internal Control as set out on pages 40 to 42 of this Annual Report provides an overview of the state of risk management activities within the Group.

The Group outsourced its internal audit function to an independent external firm of consultants. The Audit Committee reviews and approves the internal audit plan, which is ascertained based on the key risk areas and core business operations of the Group. Further details of the activities of the internal audit function and the state of internal controls within the Group are set out in the Audit Committee Report on pages 38 to 39 of this Annual Report.

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

#### **Communication with Stakeholders**

The Company is committed to establishing a direct line of communication with shareholders and investors through timely dissemination of information on the Group's performance and operations via distribution of annual reports and relevant circulars, release of quarterly financial results, press releases and announcements.

The AGMs and any other meetings of the shareholders represent the principal forum for dialogue and interaction with all shareholders and investors. The shareholders are given opportunity and time to participate in the open question and answer session with regard to the agenda items of the general meeting or other concerns over the Group's business as a whole. The Chairman, Group Managing Director, other Committee Chairman, Senior Management team and External Auditors are available during the general meeting to respond to the shareholders' queries.

To maintain a high level of transparency and to effectively address any issues or concerns, the Group has a dedicated electronic email, [ahb@amtel.com.my](mailto:ahb@amtel.com.my), to which stakeholders can direct their queries or concerns.

#### **Conduct of General Meetings**

The Company encourages shareholders to attend the AGMs. The Company dispatches its notice of AGM to shareholders at least 28 days prior to the AGM, in advance of the notice period as required under the Act and MMLR of Bursa Securities. The additional time given to the shareholders allow them to make necessary arrangements to attend and participate either in person, by corporate representative, by proxy or by attorney.

The Company has also removed the limit on the number of proxies to be appointed by an exempt authorised nominee with shares in the Company for Omnibus account to allow greater participation of beneficial owners of shares at general meetings of the Company. The Constitution of the Company further entitles a member to vote in person, by corporate representative, by proxy or by attorney. Essentially, a corporate representative, proxy or attorney shall be entitled to vote as if they were a member of the Company.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT

[CONTINUED]

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (Continued)

#### Poll Voting

Under paragraph 8.29A(1) of MMLR of Bursa Securities, the Company ensures that any resolution set out in the notice of any general meeting or in any notice of resolution which may properly be moved and is intended to be moved at any general meeting, is voted by poll.

For this purpose, the share registrar will be appointed as the Poll Administrator and an independent scrutineer will be appointed to validate the vote cast at the general meeting. The poll results of the general meeting will be announced to Bursa Securities on the same day for the benefit of all shareholders.

#### Corporate Disclosure Policy and Procedures

The Company is committed to upholding the highest standards of transparency, accountability and integrity in the disclosure of all material information on the Company to the investing public in an accurate, clear and timely manner in accordance with the corporate disclosure requirements as set out in the MMLR of Bursa Securities and the guidance as set out in the Corporate Disclosure Guide issued by Bursa Securities.

The Board has ensured that relevant disclosure requirements required by Bursa Securities are complied with. To augment the process of disclosure, the Company has established its own website at [www.amtel.com.my](http://www.amtel.com.my) which allows shareholders and the public access to the Company's announcements, corporate information, financial information, annual reports, corporate governance and such other relevant information.

#### Compliance Statement

The Board has deliberated and reviewed this CG Statement. The Board considers that the CG Statement provides the necessary information to enable shareholders to evaluate how the MCCG 2017 has been applied.

This statement was approved by the Board of Directors on 11 March 2019.

# SUSTAINABILITY STATEMENT

## **Commitment to Sustainability**

AHB and its group of companies are involved in Information & Communication Technology ("ICT"), Telecommunications, Infrastructure & Services and others. AHB's core business is in the ICT segment representing over 70% of the Group's revenue.

In line with Bursa Malaysia Sustainability Reporting Guide, AHB is committed to conducting its business aligned to the Sustainable Development Framework, covering the three core areas of Economic, Environmental and Social commitment.

This is the first year that the Group issues a Sustainability Statement, which will be embedded as part of the Group's integral way of conducting its business and operations. We will maintain our commitment to enhancing our shareholders' value by adopting environmentally responsible practices and sound social policies. Going forward, AHB intends to integrate sustainability practices in our day-to-day processes, by adopting a progressive approach to ensure that it becomes part of the Group's culture and long-term commitment to Sustainability.

As a start, the Group has set up a high-level committee among the senior management to look into the various aspects of fulfilling our Group's obligation and commitment to ensuring an effective approach in adopting and implementing sustainability practices. The Group has also established a sub-committee represented by mostly Head of Departments from the various departments within the Group. Having reviewed our Group's current businesses, the committee has decided that the objective and scope of Sustainability as follows:-

## **Objective and Scope**

Our objective is to prioritise sustainability issues within AHB's core business and hence, the Group has decided that our Sustainability scope will focus on ICT business segment and areas within the organisation. Going forward, this will form our basis towards the implementation of Sustainability Development and Reporting.

## ADDITIONAL COMPLIANCE INFORMATION

### (a) Utilisation of proceeds raised from corporate proposal

The Company had issued and allotted an aggregate of 4,920,000 new AHB Shares ("Placement Shares") in two (2) tranches on 30 May 2018 and 26 November 2018 raising total gross proceeds of RM3,055,400. The Private Placement was completed following the listing of the entire Placement Shares on the Main Market of Bursa Securities on 28 November 2018. Set out below are the utilisation of proceeds raised from the Private Placement:-

Purpose	Proposed Utilisation RM'000	Actual Utilisation RM'000	Balance Utilisation RM'000	Time frame for utilisation upon completion
Project related expenditure	2,925	–	2,925	Within 24 months
Expenses relating to the Private Placement	130	108	22 *	Within 1 month
Total	3,055	108	2,947	

\* Proceeds allocated for this purpose had been fully utilised on 4 December 2018. The under utilisation of approximately RM22,000 will be used for project related expenditure.

### (b) Audit and Non-audit Fees

The fees incurred for services rendered to the Company and its subsidiaries by the Company's External Auditors, or a firm affiliated to the External Auditors for the financial year ended 30 November 2018 were as follows:-

	Group (RM'000)	Company (RM'000)
Audit services	141 *	58
Non-audit services	6	6

\* This include continuing and discontinued operations.

### (c) Material Contracts

There was no material contract entered into by the Company and/or its subsidiaries involving the interest of Directors and/or major shareholders that are still subsisting at the end of the financial year or since the end of the previous financial year.

### (d) Recurrent Related Party Transactions

The details of recurrent related party transactions entered into for the financial year ended 30 November 2018 are as disclosed in note 35 of the accompanying financial statements.

# AUDIT COMMITTEE REPORT

The Board of AHB is pleased to present the report on the Audit Committee for the financial year ended 30 November 2018.

## COMPOSITION AND ATTENDANCE

The Audit Committee presently comprises the following members:-

**Ir. Chew Yook Boo**

Chairman/Independent Non-Executive Director

**YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin**

Member/Independent Non-Executive Chairman

**Mr. Siow Hock Lee**

Member/Independent Non-Executive Director\*

*\* member of Malaysian Institute of Accountants*

The Audit Committee was established on 1 August 1997 and the present Audit Committee consists entirely of Independent Non-Executive Directors. The Company has complied with Paragraphs 15.09 and 15.10 of MMLR of Bursa Securities, which require all the Audit Committee members to be Non-Executive Directors, with a majority of them being Independent Directors and the Chairman of the Audit Committee is an Independent Non-Executive Director. In addition, one of the members of the Audit Committee is a member of the Malaysian Institute of Accountants.

No alternate director shall be appointed to the Audit Committee. The Audit Committee shall elect a chairman from among their members who shall be an independent non-executive director, who is not the Chairman of the Board.

In the event of any vacancy of the Audit Committee resulting in the non-compliance with Paragraphs 15.09(1) and 15.10 of the MMLR of Bursa Securities, the Company shall fill the vacancy within three (3) months pursuant to Paragraph 15.19 of MMLR of Bursa Securities.

The Audit Committee held five (5) meetings during the financial year ended 30 November 2018 and the attendance of each member of the Audit Committee is as follows:-

Name	Attendance of meetings
Ir. Chew Yook Boo	5/5
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	5/5
Mr. Siow Hock Lee	5/5

## AUDIT COMMITTEE REPORT

[CONTINUED]

### SUMMARY OF WORK OF AUDIT COMMITTEE

During the year under review, the Audit Committee carried out its duties and functions in accordance with its Terms of Reference. The work of the Audit Committee include the following:-

#### (1) Financial Reporting

- (a) Reviewed the unaudited quarterly financial results of the Group including draft announcements pertaining thereto before recommending the same for the Board's approval and release to Bursa Securities.

The above review is to ensure that the Company's quarterly financial reporting and disclosures present a true and fair view of the Group's financial position and are in compliance with the Malaysian Financial Reporting Standard, International Accounting Standards and applicable disclosure provisions of the Listing Requirements of Bursa Securities.

- (b) Reviewed and made recommendations to the Board in respect of the audited financial statements of the Company and Group for the financial year ended 30 November 2018 and to ensure it presented a true and fair view of the Company's financial position and performance for the year and compliance with regulatory requirements.

#### (2) Internal Audit

- (a) Reviewed and discussed with the Internal Auditors on their annual internal audit plan and audit fees to ensure adequate scope, competency, resources and comprehensive coverage over the activities of the Group.
- (b) Reviewed and discussed with the Internal Auditors on the audit findings and recommendations of the audit findings to improve any weaknesses of the Group's internal control system and ensuring the risk issues were adequately addressed.
- (c) Evaluated the performance of the internal audit function via a set of questionnaires covering the effectiveness, adequacy and suitability of the Internal Auditors.

#### (3) External Audit

- (a) Reviewed and discussed with External Auditors the audit planning memorandum covering the audit objectives and plan, audit approach, key audit matters and relevant technical pronouncements and accounting standards.
- (b) Evaluated the performance and assessed the suitability, objectivity and independence of the External Auditors during the year via a set of questionnaires covering the calibre of the external audit firm; quality of processes/performance; skills and expertise including industrial knowledge; independence and objectivity; audit scope and planning; audit fees; and their communications with the Audit Committee.

The Audit Committee received from the External Auditors written assurance confirming their independence in accordance with the By-laws of the Malaysian Institute of Accountants.

- (c) Recommended to the Board the re-appointment of External Auditors and their remuneration.
- (d) Held a private session with External Auditors without the presence of Executive Directors and Management to exchange independent views on matters which require the Audit Committee's attention.

## AUDIT COMMITTEE REPORT

[CONTINUED]

### SUMMARY OF WORK OF AUDIT COMMITTEE (Continued)

#### (4) Related Party Transactions

- (a) Reviewed and discussed on a quarterly basis the related party transaction(s) and recurrent related party transaction(s) entered into by the Group and any conflict of interest situation that may arise within the Group.

The above is to ensure that the transactions are fair and reasonable to, and are not detriment of, the minority shareholders.

#### (5) Other Matters

- (a) Reviewed the Statement on Risk Management and Internal Control which provided an overview of internal controls within the Group prior to the Board's approval for inclusion in the Annual Report. The Statement on Risk Management and Internal Control which had been reviewed by the External Auditors is set out on pages 40 to 42 of this Annual Report.
- (b) Reviewed the Audit Committee Report and recommended the same for Board's approval for inclusion in the Annual Report.
- (c) Reviewed the results of the Audit Committee Members' Self and Peer Evaluation Form on the capabilities/performance of the Audit Committee members.
- (d) Reviewed the proposed amendments to the Terms of Reference of Audit Committee and recommended the same for the Board's approval.

### INTERNAL AUDIT FUNCTION

The internal audit function is set up with the objectives to assist the Board to conduct adequate internal control reviews and to ensure that the Group has adequately addressed the corporate governance, risk management and control requirements. The internal audit functions are summarised as follows:-

- To ensure that the Management of the Group maintains a sound system of internal controls to safeguard the Group's assets and the investment of shareholders;
- To review the adequacy and effectiveness of the Group's system of risk management and internal control;
- To identify principal risks and to ensure the implementation of appropriate internal control and mitigation measures;
- To perform regular review over the operational processes and to provide an independent assurance on the adequacy and efficiency of financial and operating controls of the Group;
- To ensure the reliability and integrity of the financial and operational information and other management data that the reporting system is in place;
- To review the internal audit program and results of the internal audit process and where necessary, ensure that appropriate action is taken on recommendations of the internal audit function;
- To assist the Board and Management to instill and sustain the internal control system in a disciplined and systematic manner; and
- To assist the employees to better understand, manage and communicate risk and related controls in an integrated approach.

## AUDIT COMMITTEE REPORT

[CONTINUED]

### INTERNAL AUDIT FUNCTION (Continued)

The Internal Auditors reports directly to the Audit Committee and undertakes internal audit function in a systematic and cyclic basis and on selected business processes. The Internal Auditors adopts a risk-based approach and prepares its audit plan based on the risk profiles of the major business segments of the Group. The internal audit plan is assessed annually by the Audit Committee and the Board to ensure the plan remains relevant and aligned with the Group's key business risks and business strategies which may change in response to the dynamics of its operating environment. The Internal Auditors tabled the results of their review to the Audit Committee during its quarterly meeting and as and when necessary. The results of Internal Auditors review containing audit findings, management responses and recommendations were presented to the Audit Committee for discussion and deliberation. Follow up reviews on previous audit issues were carried out in order to ensure that the recommendations made by the Internal Auditors on areas of improvement identified are adopted or necessary corrective actions have been or are being taken by the Management.

The Group outsourced its internal audit function to a professional service firm, PKM Partners (M) Sdn. Bhd. ("PKM") to assist the Board and Audit Committee in discharging their responsibilities by providing an independent and objective advisory service.

PKM's Internal Control Review methodology is based upon the international recognised framework i.e. Committee of Sponsoring Organizations of the Treadway Commission ("COSO"), as recommended by Bursa Securities. This will also include Information System Reviews in accordance with Bursa Securities' Information Technology ("IT") Security Standards and Procedures. PKM will also benchmark IT Processes against international standards under Control Objectives for Information and Related Technology in ensuring adequacy of controls and security.

During the financial year under review, the following activities were carried out by PKM in discharge of its responsibilities:-

- (i) re-visit operational audits on project management of TIS business activities, carried out risk assessment, internal control procedures and compliance test; and
- (ii) carried out annual review of the Company's enterprise risk assessment and update the Group's risk management report and present the report to the Audit Committee and Board.

Based on their review conducted, none of the weaknesses noted have resulted in material losses, contingencies or uncertainties to the Group. The total fees paid to the Internal Auditors in respect of the Group's internal audit functions for the financial year ended 30 November 2018 was RM47,600.

The associated companies have not been dealt with as part of the Group for the purpose of this Statement. The Group's system of internal controls does not apply to associated companies where the Group does not have any direct control over their operations. However, the Group's interest is served through representation on the boards of the respective associated companies and the Board meets regularly to discuss and review the financial performance of these companies when necessary. The financial performance of these associated companies is provided regularly to the Management and Board via the Group's monthly financial reporting framework with the objective of safeguarding the investment of the Group.



# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

## INTRODUCTION

The Board is pleased to present the Group's Statement on Risk Management and Internal Control ("Statement") for the financial year ended 30 November 2018, which is prepared in accordance with paragraph 15.26 (b) of the MMLR of Bursa Securities and as guided by the Statement on Risk Management & Internal Control: Guidelines for Directors of Listed Issuers ("Guidelines").

## THE BOARD'S RESPONSIBILITIES

The Board recognises its overall responsibility in establishing and maintaining a sound risk management and internal control system as well as to review the adequacy and effectiveness of these systems.

In view of the limitations that are inherent in any system of risk management and internal control, it is important to note that these systems are designed to manage rather than to eliminate all risks that may impede the achievement of the Group's business objectives and goals. Hence, such systems can only provide a reasonable and not absolute assurance against material misstatement of management and financial information, financial losses or fraud.

## THE RISK MANAGEMENT FRAMEWORK

The Group's risk management framework is outlined in its Enterprise Risk Management Policy. It is the policy of the Group to achieve best practices in the management of all significant risks that threatens to adversely impact the Group, which includes its business strategies, operation & key functional areas, employees, assets and its customers. The Group adopts the COSO Enterprise Risk Management ("ERM") methodology to cultivate and promote the risk ownership and continuous monitoring of key risks identified.

The Board through the ERM Committee ("ERMC") will continually reviews risk management framework and ensures appropriate action is taken to remedy any significant weaknesses identified from the review. The ERMC is headed by the Group General Manager and comprises of Strategic Business Unit ("SBU") heads together with key management and is assisted by the Internal Auditors to determine and communicate policy, objectives, procedures and guidelines. The ERMC also directs and monitor the implementation of ERM practices and performance throughout the Group. The ERMC had also presented its ERM Policy Statement and Objectives which was tabled and approved by the Board.

The ERM was established with the following objectives:-

- To ensure the ERM is adequate, adopted and practiced throughout the Group;
- To ensure ERM framework is clearly communicated to all levels of employees and to promote a culture of participation in the risk management process;
- To protect the Group from significant adverse impact arising from incidents, to reduce its exposure, mitigate and control these losses;
- To ensure that the Group fulfills its mission, perform its key functions and meet its business objectives; and
- To ensure that the Group adopts the COSO's principles and methodologies to determine the risk appetite.

ERM is an on-going process which involves the identifying, assessing and responding to business risks, both present and potential, to achieve the Group's objectives. The ERM is in place during the year under review and up to the date of approval of this Statement for the purpose of inclusion in the Annual Report. ERM will form part of the SBU heads and management team's responsibilities. It is integrated and embedded into the Group's strategic and business planning exercise, operational processes and management systems, as guided by the Group's policies and procedures.

In respect of managing a special or specific risk, the responsibility may be assigned to a nominated senior officer of the Group, or a committee chairman, as determined by the ERMC when necessary. Consultants may be retained from time to time to advise and assist in the risk management process, or management of specific risks or categories of risk.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

[CONTINUED]

### THE RISK MANAGEMENT FRAMEWORK (Continued)

Employees of the Group at every work level are recognised as having a role in the risk management awareness and in the process of identification of risks. To enhance the risk management process, the Group conducts an annual exercise to review existing risks and identify new risks with the involvement of selected new staff to encourage their participation in the ERM process.

The ERM policy enables the management and the Board to share a common model in the effective communication and evaluation of principal business risks faced by the Group and internal controls implemented to address the risks concerned. The risks associated with key business units are identified, assessed and categorised to highlight the root causes of risks, their impacts and the likelihood of occurrence. Risk profiles for the key business units are presented to the ERM and the Board for deliberation and approval for adoption. Appropriate action plans are formulated to address any key risks identified by management depending on the magnitude of each risk. The SBU heads also prepare actions plans to address and manage the key risks and control issues as highlighted by the Internal Auditors.

The Board with the assistance of the Audit Committee, the ERM and Internal Auditors will re-assess the adequacy and effectiveness of these systems and where appropriate updates them when there are changes in the Group's business environment.

### KEY ELEMENTS OF RISK MANAGEMENT AND INTERNAL CONTROL

The Group's risk management and internal control system comprises the following key elements:-

- IATF 16949:2016 Quality Management Systems has been implemented for one of the Group's main subsidiary where documented internal procedures and standard operating procedures have been put in place. Internal quality audits are carried out by management and annual surveillance audits are conducted by an independent certification body to ensure compliance;
- An organisation structure which clearly defines the lines of responsibility, accountability and delegation of appropriate levels of authority to the various divisions of the Group's business;
- Meetings are held at business units and divisional levels with the present of the Group Managing Director and/or Group General Manager to identify and to discuss any operational and financial issues as and when necessary;
- Information is provided to the senior management on a monthly basis covering financial performance for monitoring and decision making. The Group also operates an Enterprise Resource Planning and information system that provides for transactions to be captured, compiled and reported. The information system is used as a tool for communication and sharing of knowledge;
- Quarterly monitoring of the Group's results by the Board, who plays an active role in discussing and reviewing any new business ventures, strategies, significant performance and risks faced by the Group; and
- Monthly financial reporting is in place for all companies within the Group whereby actual performance is monitored against the agreed targets set by the Group Managing Director. Explanation is provided for major variances and management action taken, when necessary.

### INTERNAL AUDIT FUNCTIONS

The Audit Committee assists the Board in reviewing the adequacy and effectiveness of the risk management and internal control system in the company. The Board has outsourced its internal audit functions to PKM, which reports directly to the Audit Committee.

A description of the internal audit functions and activities of PKM during the financial year ended 30 November 2018 can be found in the Audit Committee Report as set out on page 38 to 39 of this Annual Report.

## **STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL**

[CONTINUED]

### **CONCLUSION**

The Board has received assurance from the Group Managing Director and Group General Manager that the Group's current risk management and internal control systems have been operating adequately and effectively, in all material aspects during the financial year under review and up to the date of this Statement. Taking this assurance into consideration, the Board is of the view that the systems of risk management and internal control were satisfactory and have not resulted in any material losses, contingencies or uncertainties. As the development of a sound system of internal control is an on-going process, the Board and management will continually assess the adequacy and effectiveness of the Group's risk management framework and system of internal control and to strengthen it as and when necessary.

This Statement has been approved by the Board of Amtel Holdings Berhad resolution on 11 March 2019.

### **REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS**

Pursuant to Paragraph 15.23 of the MMLR of Bursa Securities, the External Auditors have reviewed and reported the results thereof to the Board. The review was a limited assurance engagement performed in accordance with Malaysian Approved Standard on Assurance Engagements, ISAE 3000 (Revised), *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and AAPG 3, *Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Controls Included in the Annual Report*.

Based on the limited assurance engagement performed, the External Auditors, Messrs. Baker Tilly Monteiro Heng PLT, have reported to the Board that nothing has come to their attention that causes them to believe that this Statement is not prepared, in all material respects, in accordance with the disclosures required by paragraphs 41 and 42 of the Guidelines, nor is factually inaccurate.

## **DIRECTORS' RESPONSIBILITY STATEMENT IN RESPECT OF THE PREPARATION OF THE AUDITED FINANCIAL STATEMENTS**

The Directors are responsible to ensure that the financial statements give a true and fair view of the financial position of the Group and of the Company as at the end of each financial year, and of their financial performance and cash flow for the financial year then ended.

In the process of preparing the financial statements of the Group and of the Company for the financial year ended 30 November 2018, the Directors have:-

- adopted suitable accounting policies that are consistently applied;
- made judgments and estimates that are reasonable and prudent;
- ensured that all applicable approved accounting standards have been followed; and
- prepared the financial statements on the assumption that the Company and the Group will operate as a going concern.

The Directors have the responsibility for ensuring that the Group and the Company maintains proper accounting records which disclose with reasonable accuracy the financial position of the Group and of the Company, which will enable them to ensure that the financial statements comply with the provisions of the Act and the applicable regulatory requirements. In addition, the Directors are also responsible for taking reasonable steps to safeguard the assets of the Group and of the Company and to prevent and detect fraud and other irregularities.

# REPORTS AND FINANCIAL STATEMENTS

DIRECTORS' REPORT .....	45
STATEMENTS OF FINANCIAL POSITION .....	50
STATEMENTS OF COMPREHENSIVE INCOME .....	52
STATEMENT OF CHANGES IN EQUITY .....	54
STATEMENTS OF CASH FLOWS .....	57
NOTES TO THE FINANCIAL STATEMENTS .....	60
STATEMENT BY DIRECTORS .....	135
STATUTORY DECLARATION .....	135
INDEPENDENT AUDITORS' REPORT TO THE MEMBERS .....	136

# DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 November 2018.

## PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and the provision of management services. The principal activities of the subsidiaries are set out in Note 6 to the financial statements.

There have been no significant changes in the nature of these activities during the financial year.

## RESULTS

	Group RM	Company RM
Profit for the financial year		
- From continuing operations	738,168	331,277
- From discontinued operation	284,481	–
	1,022,649	331,277
Profit attributable to:		
Owners of the Company	1,057,464	331,277
Non-controlling interests	(34,815)	–
	1,022,649	331,277

## DIVIDEND

No dividend has been paid or declared by the Company since the end of the previous financial year.

The directors do not recommend the payment of any dividends in respect of the financial year ended 30 November 2018.

## RESERVES OR PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year.

## BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and have satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts.

At the date of this report, the directors are not aware of any circumstances which would render the amount written off as bad debts or amount of provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent.

## **DIRECTORS' REPORT**

[CONTINUED]

### **CURRENT ASSETS**

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ensure that any current assets which were unlikely to be realised in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company had been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

### **VALUATION METHODS**

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

### **CONTINGENT AND OTHER LIABILITIES**

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; and
- (ii) any contingent liability in respect of the Group or of the Company which has arisen since the end of the financial year.

In the opinion of the directors, no contingent or other liability of the Group or of the Company has become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due.

### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the directors are not aware of any circumstances, not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

### **ITEMS OF MATERIAL AND UNUSUAL NATURE**

In the opinion of the directors:

- (i) the results of the operations of the Group and of the Company for the financial year were not substantially affected by any item, transaction or event of a material and unusual nature except as disclosed in Note 6 (b) and Note 33; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

## DIRECTORS' REPORT

[CONTINUED]

### ISSUE OF SHARES AND DEBENTURES

During the financial year, the Company issued 500,000 and 4,420,000 new ordinary shares at issue price of RM0.63 and RM0.62 per ordinary share respectively from private placement for working capital purposes.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Company.

The Company did not issue any debentures during the financial year.

### DIRECTORS

The directors in office during the financial year and during the period from the end of the financial year to the date of the report are:

YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin \*  
Dato' Koid Hun Kian \*  
Siow Hock Lee  
Tan Woon Huei \*  
Ir. Chew Yook Boo

\* Directors of the Company and certain subsidiaries

Other than as stated above, the names of the directors of the subsidiaries of the Company in office during the financial year and during the period from the end of the financial year to the date of the report are:

Lim Hun Teik  
Chin Wou Chau  
Koid Siang Loong  
Chong Wei Hwa  
Lee Chye Khern  
Wong Shok Fan  
Ee Fook Choon  
Dato' Sri Megat D. Shahrman Bin Dato' Zaharudin  
Muhd Anas Zawawi Bin Khalid  
Ng Peng Hong

(Resigned on 20 July 2018)  
(Resigned on 20 July 2018)  
(Resigned on 3 July 2018)



## DIRECTORS' REPORT

[CONTINUED]

### DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of directors in office at the end of the financial year in shares of the Company and its related corporations during the financial year were as follows:

	At 1 December 2017	Number of Ordinary Shares		At 30 November 2018
		Bought	Sold	
Direct interest:				
Dato' Koid Hun Kian	7,994,888	91,200	—	8,086,088
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	200,000	—	—	200,000
Siow Hock Lee	65,333	—	—	65,333
Tan Woon Huei	219,000	—	—	219,000
Indirect interest:				
Dato' Koid Hun Kian *	5,563,003	—	—	5,563,003
Siow Hock Lee **	814,333	—	—	814,333

\* This includes shares held by spouse and/or child pursuant to Section 59(11)(c) of the Companies Act 2016 and shares held by virtue of his interest in Simfoni Kilat Sdn. Bhd. pursuant to Section 8(4) of the Companies Act 2016.

\*\* This includes shares held by spouse and/or child pursuant to Section 59(11)(c) of the Companies Act 2016.

By virtue of his interests in the ordinary shares of the Company and pursuant to Section 8 of the Companies Act 2016 in Malaysia, Dato' Koid Hun Kian is deemed to have an interest in the ordinary shares of the subsidiaries during the financial year to the extent that the Company has an interest.

Other than as stated above, none of the other directors in office at the end of the financial year had any interest in ordinary shares of the Company and its related corporations during the financial year.

### DIRECTORS' BENEFITS

Since the end of the previous financial year, no director of the Company has received or become entitled to receive any benefit (other than the benefits included in the aggregate amount of emoluments received or due and receivable by directors and the estimated value of benefit-in-kind as disclosed in Note 31 to the financial statements) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

Neither during, nor at the end of the financial year, was the Company a party to any arrangements where the object is to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

## **DIRECTORS' REPORT**

[CONTINUED]

### **INDEMNITY TO DIRECTORS AND OFFICERS**

During the financial year, the total amount of indemnity coverage and insurance premium paid for the directors and certain officers of the Company were RM10,000,000 and RM15,380 respectively.

### **SUBSIDIARIES**

The details of the Company's subsidiaries are disclosed in Note 6 to the financial statements.

### **SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR**

Details of significant events during the financial year are disclosed in Note 6 to the financial statements.

### **AUDITORS' REMUNERATION**

The details of the auditors' remuneration are disclosed in Note 31 to the financial statements.

### **INDEMNITY TO AUDITORS**

The Company has agreed to indemnify the auditors of the Company as permitted under Section 289 of the Companies Act 2016 in Malaysia.

### **AUDITORS**

The auditors, Messrs Baker Tilly Monteiro Heng PLT (converted from a conventional partnership, Baker Tilly Monteiro Heng on 5 March 2019), have expressed their willingness to continue in office.

This report was approved and signed on behalf of the Board of Directors in accordance with a resolution of the directors:

**YTM. TUNKU DATO' SERI KAMEL BIN TUNKU RIJALUDIN**

Director

**DATO' KOID HUN KIAN**

Director

Date: 11 March 2019

# STATEMENTS OF FINANCIAL POSITION

as at 30 November 2018

		Group		Company	
	Note	2018 RM	2017 RM	2018 RM	2017 RM
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment	5	2,567,340	2,036,951	25,182	28,421
Investment in subsidiaries	6	–	–	18,016,075	20,490,646
Investment in associates	7	1,077,703	1,070,945	–	–
Intangible assets	8	1	581,337	–	–
Other investments	9	250,000	250,000	–	–
Investment property	10	168,717	168,717	–	–
<b>Total non-current assets</b>		<b>4,063,761</b>	<b>4,107,950</b>	<b>18,041,257</b>	<b>20,519,067</b>
<b>Current assets</b>					
Property development costs	11	–	8,426,642	–	–
Inventories	12	3,387,756	2,401,648	–	–
Other investments	9	4,075,897	11,621,125	553,852	1,765,919
Trade receivables	13	12,287,680	18,260,539	–	–
Other receivables, deposits and prepayments	14	9,005,900	1,754,340	8,273,930	67,053
Tax assets	15	620,041	372,149	–	–
Amount owing by subsidiaries	16	–	–	3,287,168	5,313,284
Amount owing by associates	17	1,306,271	1,666,562	3,846	197,942
Cash deposits with licensed banks	18	8,626,192	8,116,804	–	–
Cash and bank balances	19	18,158,588	4,254,656	7,152,769	222,950
<b>Total current assets</b>		<b>57,468,325</b>	<b>56,874,465</b>	<b>19,271,565</b>	<b>7,567,148</b>
<b>TOTAL ASSETS</b>		<b>61,532,086</b>	<b>60,982,415</b>	<b>37,312,822</b>	<b>28,086,215</b>

**STATEMENTS OF  
FINANCIAL POSITION**  
**as at 30 November 2018**  
[CONTINUED]

		<b>Group</b>		<b>Company</b>	
	<b>Note</b>	<b>2018 RM</b>	<b>2017 RM</b>	<b>2018 RM</b>	<b>2017 RM</b>
<b>EQUITY AND LIABILITIES</b>					
Equity attributable to owners of the Company					
Share capital	20	32,301,203	29,245,803	32,301,203	29,245,803
Reserves	21	12,893,334	11,814,113	(1,271,912)	(1,603,189)
		45,194,537	41,059,916	31,029,291	27,642,614
Non-controlling interests		–	1,890,398	–	–
<b>Total equity</b>		<b>45,194,537</b>	<b>42,950,314</b>	<b>31,029,291</b>	<b>27,642,614</b>
<b>Liabilities</b>					
<b>Non-current liabilities</b>					
Finance lease payables	22	289,294	356,993	–	–
Deferred tax liabilities	23	141,984	95,925	–	–
<b>Total non-current liabilities</b>		<b>431,278</b>	<b>452,918</b>	<b>–</b>	<b>–</b>
<b>Current liabilities</b>					
Trade payables	24	10,864,869	6,678,189	–	–
Other payables, deposits and accruals	25	3,027,068	9,662,921	488,587	396,576
Amount owing to subsidiaries	16	–	–	5,755,520	–
Amount owing to associates	17	6,000	–	–	–
Provisions	26	534,923	175,973	38,938	46,539
Bank borrowings	27	1,216,152	796,122	–	–
Finance lease payables	22	117,699	140,137	–	–
Tax liabilities		139,560	125,841	486	486
<b>Total current liabilities</b>		<b>15,906,271</b>	<b>17,579,183</b>	<b>6,283,531</b>	<b>443,601</b>
<b>Total liabilities</b>		<b>16,337,549</b>	<b>18,032,101</b>	<b>6,283,531</b>	<b>443,601</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>61,532,086</b>	<b>60,982,415</b>	<b>37,312,822</b>	<b>28,086,215</b>

The annexed notes form an integral part of, and should be read in conjunction with, these financial statements.

# STATEMENTS OF COMPREHENSIVE INCOME

for the financial year ended 30 November 2018

	Note	2018 RM	Group 2017 RM (Restated)	2018 RM	Company 2017 RM
<b>Continuing operations</b>					
Revenue	29	50,548,089	32,947,305	1,867,600	983,940
Cost of sales	30	(42,054,853)	(27,437,132)	–	–
<b>Gross profit</b>		8,493,236	5,510,173	1,867,600	983,940
Other operating income		1,092,633	864,626	607,525	76,120
Distribution expenses		(449,444)	(777,170)	–	–
Administrative expenses		(5,686,133)	(5,772,727)	(1,703,269)	(1,726,426)
Other operating expenses		(2,073,845)	(1,936,722)	(440,579)	(936,823)
		(8,209,422)	(8,486,619)	(2,143,848)	(2,663,249)
<b>Profit/(Loss) from operations</b>		1,376,447	(2,111,820)	331,277	(1,603,189)
Finance costs		(81,847)	(45,489)	–	–
Share of results of associates		140,363	(530,574)	–	–
<b>Profit/(Loss) before tax</b>	31	1,434,963	(2,687,883)	331,277	(1,603,189)
Tax (expense)/credit	32	(696,795)	189,703	–	–
<b>Profit/(Loss) for the financial year from continuing operations</b>		738,168	(2,498,180)	331,277	(1,603,189)
Profit/(Loss) for the financial year from discontinued operation, net of tax	33	284,481	(472,858)	–	–
<b>Profit/(Loss) for the financial year</b>		1,022,649	(2,971,038)	331,277	(1,603,189)
<b>Other comprehensive income/(loss), net of tax</b>					
<i>Items that may be reclassified subsequently to profit or loss</i>					
Foreign currency translation		1,341	14,635	–	–
Reclassification adjustment of fair value reserve		–	–	–	(159,000)
<b>Total comprehensive income/(loss) for the financial year</b>		1,023,990	(2,956,403)	331,277	(1,762,189)

**STATEMENTS OF  
COMPREHENSIVE INCOME**  
for the financial year ended 30 November 2018  
[CONTINUED]

		Group		Company
	Note	2018 RM	2017 RM (Restated)	2018 RM 2017 RM
<b>Profit/(Loss) for the financial year attributable to:</b>				
Owners of the Company				
- From continuing operations		772,983	(2,435,105)	331,277 (1,603,189)
- From discontinued operation		284,481	(472,858)	– –
		1,057,464	(2,907,963)	331,277 (1,603,189)
Non-controlling interests				
- From continuing operations		(34,815)	(63,075)	– –
		1,022,649	(2,971,038)	331,277 (1,603,189)
<b>Total comprehensive income/(loss) attributable to:</b>				
Owners of the Company				
- From continuing operations		774,324	(2,420,470)	331,277 (1,762,189)
- From discontinued operation		284,481	(472,858)	– –
		1,058,805	(2,893,328)	331,277 (1,762,189)
Non-controlling interests				
- From continuing operations		(34,815)	(63,075)	– –
		1,023,990	(2,956,403)	331,277 (1,762,189)
<b>Earnings/(Loss) per share (sen)</b>				
Basic earnings/(loss) per share				
- From continuing operations	34	1.56	(4.94)	
- From discontinued operation	34	0.57	(0.96)	
		2.13	(5.90)	
Diluted earnings/(loss) per share				
- From continuing operations	34	1.56	(4.94)	
- From discontinued operation	34	0.57	(0.96)	
		2.13	(5.90)	

The annexed notes form an integral part of, and should be read in conjunction with, these financial statements.

# STATEMENT OF CHANGES IN EQUITY

for the financial year ended 30 November 2018

Group	Note	Attributable to Owners of the Company							Total Equity RM
		Share Capital RM	Share Premium RM	Fair Value Adjustment Reserve RM	Foreign Exchange Reserve RM	Retained Earnings/ Losses (Accumulated) RM	Sub-total RM	Non- controlling Interests RM	
<b>At 1 December 2016</b>		49,277,066	4,774,665	159,000	13,627	(10,180,171)	44,044,187	1,857,632	45,901,819
<b>Comprehensive income/(loss)</b>									
Loss for the financial year		-	-	-	-	(2,907,963)	(2,907,963)	(63,075)	(2,971,038)
Other comprehensive income for the financial year		-	-	-	14,635	-	14,635	-	14,635
<b>Total comprehensive income/ (loss) for the financial year</b>		-	-	-	14,635	(2,907,963)	(2,893,328)	(63,075)	(2,956,403)
<b>Transactions with owners</b>									
Acquisition of non-controlling interest		-	-	-	7,003	(97,946)	(90,943)	90,941	(2)
Subscription of shares by non-controlling interest in a subsidiary		-	-	-	-	-	-	4,900	4,900
Capital reduction	20	(24,805,928)	-	-	-	24,805,928	-	-	-
<b>Total transactions with owners</b>		(24,805,928)	-	-	7,003	24,707,982	(90,943)	95,841	4,898
Transition to no-par value regime	20	4,774,665	(4,774,665)	-	-	-	-	-	-
<b>At 30 November 2017</b>		29,245,803	-	159,000	35,265	11,619,848	41,059,916	1,890,398	42,950,314

# STATEMENT OF CHANGES IN EQUITY

for the financial year ended 30 November 2018  
[CONTINUED]

Group	Note	← Attributable to Owners of the Company →						Total Equity RM
		Share Capital RM	Share Premium RM	Fair Value Adjustment Reserve RM	Foreign Exchange Reserve RM	Retained Earnings/ (Accumulated Losses) RM	Sub-total RM	
At 1 December 2017		29,245,803	–	159,000	35,265	11,619,848	41,059,916	42,950,314
<b>Comprehensive income</b>								
Profit for the financial year		–	–	–	–	1,057,464	1,057,464	1,022,649
Other comprehensive income for the financial year		–	–	–	1,341	–	1,341	1,341
<b>Total comprehensive income/ (loss) for the financial year</b>		–	–	–	1,341	1,057,464	1,058,805	1,023,990
<b>Transactions with owners</b>								
Issue of ordinary shares		3,055,400	–	–	–	–	3,055,400	3,055,400
Acquisition of non-controlling interest	6(d)	–	–	–	–	20,416	20,416	(1,855,583)
<b>Total transactions with owners</b>		3,055,400	–	–	–	20,416	3,075,816	1,220,233
<b>At 30 November 2018</b>		32,301,203	–	159,000	36,606	12,697,728	45,194,537	45,194,537

The annexed notes form an integral part of, and should be read in conjunction with, these financial statements.



# STATEMENT OF CHANGES IN EQUITY

for the financial year ended 30 November 2018  
[CONTINUED]

Company	Share Capital RM	Share Premium RM	Fair Value Adjustment Reserve RM	Accumulated Losses RM	Total Equity RM
<b>At 1 December 2016</b>	49,277,066	4,774,665	159,000	(24,805,928)	29,404,803
<b>Comprehensive loss</b>					
Loss for the financial year	–	–	–	(1,603,189)	(1,603,189)
Other comprehensive loss for the financial year	–	–	(159,000)	–	(159,000)
<b>Total comprehensive loss for the financial year</b>	–	–	(159,000)	(1,603,189)	(1,762,189)
<b>Transaction with owners</b>					
Capital reduction <sup>^</sup>	(24,805,928)	–	–	24,805,928	–
<b>Total transaction with owners</b>	(24,805,928)	–	–	24,805,928	–
Transition to no-par value regime <sup>^</sup>	4,774,665	(4,774,665)	–	–	–
<b>At 30 November 2017</b>	29,245,803	–	–	(1,603,189)	27,642,614
<b>Comprehensive income</b>					
Profit for the financial year	–	–	–	331,277	331,277
<b>Total comprehensive income for the financial year</b>	–	–	–	331,277	331,277
<b>Transaction with owners</b>					
Issue of ordinary shares	3,055,400	–	–	–	3,055,400
<b>Total transaction with owners</b>	3,055,400	–	–	–	3,055,400
<b>At 30 November 2018</b>	32,301,203	–	–	(1,271,912)	31,029,291

<sup>^</sup> Refer to Note 20 for details.

The annexed notes form an integral part of, and should be read in conjunction with, these financial statements.

# STATEMENTS OF CASH FLOWS

for the financial year ended 30 November 2018

Note	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Cash flows from operating activities</b>				
Profit/(loss) before tax				
- From continuing operations	1,434,963	(2,687,883)	331,277	(1,603,189)
- From discontinued operation	284,481	(514,213)	-	-
	1,719,444	(3,202,096)	331,277	(1,603,189)
Adjustments for:				
Amount written off:				
- deposits	-	2,010	-	2,010
- intangible assets	-	241,356	-	-
- property, plant and equipment	-	4,853	-	-
Amortisation of intangible assets	581,336	1,019,647	-	-
Depreciation of property, plant and equipment	997,707	890,959	18,761	48,387
Distribution income from fixed income funds	(361,490)	(307,956)	-	-
Dividend income	-	-	(510,300)	-
Gain on disposal of intangible asset	-	(48,967)	-	-
Gain on disposal of property, plant and equipment	(118,038)	(99,527)	-	-
Gain on disposal of subsidiaries	(975,243)	-	(500,000)	-
Impairment loss on:				
- investment in subsidiary	-	-	-	452,163
- other receivables	20,759	6,180	-	6,180
- trade receivables	1,044,900	-	-	-
Impairment of goodwill on business combination	97,483	-	-	-
Interest expense	81,847	46,114	-	-
Interest income	(371,771)	(256,778)	(13,414)	(8,229)
Inventories written down	93,594	-	-	-
Net provision/(reversal) of warranty costs	392,744	(421,286)	-	-
Net (reversal)/provision for employee benefits	(28,415)	4,046	(7,601)	(786)
Reversal of accruals	(43,349)	-	-	-
Share of results of associates	(140,363)	530,574	-	-
Unrealised loss on foreign exchange	28,424	94,436	-	-
Waiver of amounts owing by subsidiaries	-	-	1,300	4,280
Operating profit/(loss) before changes in working capital carried forward	3,019,569	(1,496,435)	(679,977)	(1,099,184)

## STATEMENTS OF CASH FLOWS

for the financial year ended 30 November 2018  
[CONTINUED]

		Group		Company	
	Note	2018 RM	2017 RM	2018 RM	2017 RM
<b>Cash flows from operating activities (Continued)</b>					
Operating profit/(loss) before changes in working capital brought forward		3,019,569	(1,496,435)	(679,977)	(1,099,184)
Changes in working capital:					
Property development costs		(1,718,658)	(549,635)	–	–
Inventories		(1,083,897)	(1,135,222)	–	–
Receivables		(3,491,516)	7,809,732	1,731,460	(2,287)
Payables		1,660,283	(3,703,136)	92,011	60,896
Cash (used in)/generated from operations		(1,614,219)	925,304	1,143,494	(1,040,575)
Dividend received		–	–	510,300	–
Interest paid		(81,847)	(46,114)	–	–
Interest received		371,771	256,778	13,414	8,229
Income tax paid		(999,005)	(157,879)	–	–
Income tax refunded		7,225	–	–	–
Net cash (used in)/from operating activities		(2,316,075)	978,089	1,667,208	(1,032,346)
<b>Cash flows from investing activities</b>					
Acquisition of non-controlling interest		(1,835,167)	(2)	–	–
Acquisition of a subsidiary		3,807,793	–	–	–
Additions in investment in associates	7	–	(13,900)	–	–
Additions in investment in subsidiaries		–	–	(1,635,455)	–
Repayment from associate		–	–	194,096	–
(Advances to)/Repayment from subsidiaries		–	–	(3,151,220)	1,826,140
Distribution income from fixed income fund		361,490	307,956	–	–
Proceeds from disposal of subsidiaries		4,141,306	–	4,610,026	–
Repayment from associates		360,291	997,158	–	48,890
Placement of short term deposits		(265,949)	(2,418,246)	–	–
Net withdrawal/(placement) of fixed income funds		7,545,228	(2,769,579)	1,212,067	(1,512,899)
Net cash from/(used in) investing activities carried forward		14,114,992	(3,896,613)	1,229,514	362,131

**STATEMENTS OF  
CASH FLOWS**  
for the financial year ended 30 November 2018  
[CONTINUED]

		Group	Company	
Note	2018 RM	2017 RM	2018 RM	2017 RM
<b>Cash flows from investing activities (Continued)</b>				
Net cash from/(used in) investing activities brought forward	14,114,992	(3,896,613)	1,229,514	362,131
Proceeds from disposal of property, plant and equipment	190,803	269,038	–	–
Purchase of property, plant and equipment	5 (1,428,422)	(841,100)	(15,522)	(17,030)
Net cash from/(used in) investing activities	12,877,373	(4,468,675)	1,213,992	345,101
<b>Cash flows from financing activities</b>				
Advances from associates	6,000	–	–	–
Advances from subsidiaries	–	–	993,219	–
Proceeds from issuance of shares	3,055,400	–	3,055,400	–
Payment of finance lease payables	(140,137)	(199,693)	–	–
Subscription of shares by non-controlling shareholder	–	4,900	–	–
Net cash from/(used in) financing activities	2,921,263	(194,793)	4,048,619	–
<b>Net increase/(decrease) in cash and cash equivalents</b>				
	13,482,561	(3,685,379)	6,929,819	(687,245)
Cash and cash equivalents at the beginning of the financial year	3,458,534	7,151,569	222,950	910,195
Effects of foreign exchange rate changes	1,341	(7,656)	–	–
<b>Cash and cash equivalents at the end of the financial year</b>				
28	16,942,436	3,458,534	7,152,769	222,950

Note:

Reconciliation of liabilities arising from financing liabilities:

	1 December 2017 RM	Cash flows RM	Non-cash addition RM	30 November 2018 RM
Finance lease payables	497,130	(140,137)	50,000	406,993

The annexed notes form an integral part of, and should be read in conjunction with, these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## 1. CORPORATE INFORMATION

Amtel Holdings Berhad is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of the Bursa Malaysia Securities Berhad.

The registered office and principal place of business of the Company is located at No. 7, Jalan PJS 7/19, Bandar Sunway, 47500 Subang Jaya, Selangor Darul Ehsan.

The principal activities of the Company are investment holding and the provision of management services. The principal activities of the subsidiaries are set out in Note 6.

There have been no significant changes in the nature of these activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 11 March 2019.

## 2. BASIS OF PREPARATION

### 2.1 Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with the Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

### 2.2 Adoption of amendments/improvements to MFRSs

The Group and the Company have adopted the following amendments/improvements to MFRSs that are mandatory for the current financial year:

#### Amendments/Improvements to MFRSs

MFRS 12	Disclosure of Interest in Other Entities
MFRS 107	Statement of Cash Flows
MFRS 112	Income Taxes

The adoption of the above amendments/improvements to MFRSs did not have any significant effect on the financial statements of the Group and of the Company, and did not result in significant changes to the Group's and Company's existing accounting policies, except for those as discussed below:

#### **Amendments to MFRS 107 Statement of Cash Flows**

Amendments to MFRS 107 require entities to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including changes from cash flows and non-cash changes. The disclosure requirement could be satisfied in various ways, and one method is by providing reconciliation between the opening and closing balances in the statement of financial position for liabilities arising from financing activities.

The Group and the Company have applied the amendments prospectively and accordingly, have disclosed the reconciliation in the statements of cash flows.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 2. BASIS OF PREPARATION (CONTINUED)

#### 2.3 New MFRSs, amendments/improvements to MFRSs, new IC Interpretation ("IC Int") and amendments to IC Int that have been issued, but yet to be effective

The Group and the Company have not adopted the following new MFRSs, amendments/improvements to MFRSs, new IC Int and amendments to IC Int that have been issued, but yet to be effective:

	Effective for financial periods beginning on or after
<u>New MFRSs</u>	
MFRS 9 Financial Instruments	1 January 2018
MFRS 15 Revenue from Contracts with Customers	1 January 2018
MFRS 16 Leases	1 January 2019
MFRS 17 Insurance Contracts	1 January 2021
<u>Amendments/Improvements to MFRSs</u>	
MFRS 1 First-time Adoption of Malaysian Financial Reporting Standards	1 January 2018/ 1 January 2021 #
MFRS 2 Share-based Payment	1 January 2018/ 1 January 2020 *
MFRS 3 Business Combinations	1 January 2019/ 1 January 2020 *
MFRS 4 Insurance Contracts	1 January 2018
MFRS 5 Non-current Assets Held for Sale and Discontinued Operations	1 January 2021 #
MFRS 6 Exploration for and Evaluation of Mineral Resources	1 January 2020 *
MFRS 7 Financial Instruments: Disclosures	1 January 2021 #
MFRS 9 Financial Instruments	1 January 2019
MFRS 10 Consolidated Financial Statements	Deferred
MFRS 11 Joint Arrangement	1 January 2019
MFRS 14 Regulatory Deferral Accounts	1 January 2020 *
MFRS 15 Revenue from Contracts with Customers	1 January 2021 #
MFRS 101 Presentation of Financial Statements	1 January 2020 *
MFRS 107 Statements of Cash Flows	1 January 2021 #
MFRS 108 Accounting Policies, Changes in Accounting Estimates and Error	1 January 2020 *
MFRS 112 Income Taxes	1 January 2019
MFRS 116 Property, Plant and Equipment	1 January 2021 #
MFRS 119 Employee Benefits	1 January 2019
MFRS 123 Borrowing Costs	1 January 2019
MFRS 128 Investments in Associates and Joint Ventures	1 January 2018/ 1 January 2019/ Deferred
MFRS 132 Financial Instruments: Presentation	1 January 2021 #
MFRS 134 Interim Financial Reporting	1 January 2020 *
MFRS 136 Impairment of Assets	1 January 2021 #
MFRS 137 Provisions, Contingent Liabilities and Contingent Assets	1 January 2020 *
MFRS 138 Intangible Assets	1 January 2020 *
MFRS 140 Investment Property	1 January 2018/ 1 January 2021 #
<u>New IC Int</u>	
IC Int 22 Foreign Currency Transactions and Advance Consideration	1 January 2018
IC Int 23 Uncertainty over Income Tax Treatments	1 January 2019

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 2. BASIS OF PREPARATION (CONTINUED)

#### 2.3 New MFRSs, amendments/improvements to MFRSs, new IC Interpretation ("IC Int") and amendments to IC Int that have been issued, but yet to be effective (Continued)

	Effective for financial periods beginning on or after
<u>Amendments to IC Int</u>	
IC Int 12 Service Concession Arrangements	1 January 2020 *
IC Int 19 Extinguishing Financial Liabilities with Equity Instruments	1 January 2020 *
IC Int 20 Stripping Costs in the Production Phase of a Surface Mine	1 January 2020 *
IC Int 22 Foreign Currency Transactions and Advance Consideration	1 January 2020 *
IC Int 132 Intangible Assets – Web Site Costs	1 January 2020 *
* Amendments to References to the Conceptual Framework in MFRS Standards	
# Amendments as to the consequence of effective of MFRS 17 Insurance Contracts	

The Group and the Company plan to adopt the above applicable new MFRSs, amendments/improvements to MFRSs, new IC Int and amendments to IC Int when they become effective. A brief discussion on the above significant new MFRSs, amendments/improvements to MFRSs, new IC Int and amendments to IC Int are summarised below.

#### MFRS 9 Financial Instruments

Key requirements of MFRS 9:

- MFRS 9 introduces an approach for classification of financial assets which is driven by cash flow characteristics and the business model in which an asset is held. The new model also results in a single impairment model being applied to all financial instruments.

In essence, if a financial asset is a simple debt instrument and the objective of the entity's business model within which it is held is to collect its contractual cash flows, the financial asset is measured at amortised cost. In contrast, if that asset is held in a business model the objective of which is achieved by both collecting contractual cash flows and selling financial assets, then the financial asset is measured at fair value in the statements of financial position, and amortised cost information is provided through profit or loss. If the business model is neither of these, then fair value information is increasingly important, so it is provided both in the profit or loss and in the statements of financial position.

- MFRS 9 introduces a new, expected-loss impairment model that will require more timely recognition of expected credit losses. Specifically, this Standard requires entities to account for expected credit losses from when financial instruments are first recognised and to recognise full lifetime expected losses on a more timely basis. The model requires an entity to recognise expected credit losses at all times and to update the amount of expected credit losses recognised at each reporting date to reflect changes in the credit risk of financial instruments. This model eliminates the threshold for the recognition of expected credit losses, so that it is no longer necessary for a trigger event to have occurred before credit losses are recognised.
- MFRS 9 introduces a substantially-reformed model for hedge accounting, with enhanced disclosures about risk management activity. The new model represents a significant overhaul of hedge accounting that aligns the accounting treatment with risk management activities, enabling entities to better reflect these activities in their financial statements. In addition, as a result of these changes, users of the financial statements will be provided with better information about risk management and the effect of hedge accounting on the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 2. BASIS OF PREPARATION (CONTINUED)

#### 2.3 New MFRSs, amendments/improvements to MFRSs, new IC Interpretation ("IC Int") and amendments to IC Int that have been issued, but yet to be effective (Continued)

##### **MFRS 15 Revenue from Contracts with Customers**

The core principle of MFRS 15 is that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity recognises revenue in accordance with the core principle by applying the following steps:

- (i) Identify the contracts with a customer.
- (ii) Identify the performance obligation in the contract.
- (iii) Determine the transaction price.
- (iv) Allocate the transaction price to the performance obligations in the contract.
- (v) Recognise revenue when (or as) the entity satisfies a performance obligation.

MFRS 15 also includes new disclosures that would result in an entity providing users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows from contracts with customers.

The following MFRSs and IC Interpretations will be withdrawn on the application of MFRS 15:

MFRS 111	Construction Contracts
MFRS 118	Revenue
IC Interpretation 13	Customer Loyalty Programmes
IC Interpretation 15	Agreements for the Construction of Real Estate
IC Interpretation 18	Transfers of Assets from Customers
IC Interpretation 131	Revenue – Barter Transactions Involving Advertising Services

##### **MFRS 16 Leases**

Currently under MFRS 117 Leases, leases are classified either as finance leases or operating leases. A lessee recognises on its statements of financial position assets and liabilities arising from the finance leases.

MFRS 16 eliminates the distinction between finance and operating leases for lessees. All leases will be brought into the statements of financial position except for short-term and low value asset leases. An entity is required to capitalise its rented premises and equipment on the statements of financial position by recognising them as "right-of-use" assets and their corresponding lease liability for the present value of future lease payments.

The Group is currently assessing the financial effects of initial application of MFRS 16.

##### **Amendments to MFRS 9 Financial Instruments**

Amendments to MFRS 9 allow companies to measure prepayable financial assets with negative compensation at amortised cost or at fair value through other comprehensive income if certain conditions are met.

The amendments also clarify that when a financial liability measured at amortised cost is modified without this resulting in derecognition, a gain or loss should be recognised in profit or loss.



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 2. BASIS OF PREPARATION (CONTINUED)

#### 2.3 New MFRSs, amendments/improvements to MFRSs, new IC Interpretation ("IC Int") and amendments to IC Int that have been issued, but yet to be effective (Continued)

##### ***Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investments in Associates and Joint Ventures***

These amendments address an acknowledged inconsistency between the requirements in MFRS 10 and those in MFRS 128, in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business, as defined in MFRS 3. A partial gain or loss is recognised when a transaction involves assets that do not constitute a business.

##### ***Amendments to MFRS 112 Income Taxes***

Amendments to MFRS 112 clarify that an entity recognises the income tax consequences of dividends in profit or loss because income tax consequences of dividends are linked more directly to past transactions than to distributions to owners, except if the tax arises from a transaction which is a business combination or is recognised in other comprehensive income or directly in equity.

##### ***Amendments to MFRS 123 Borrowing Costs***

Amendments to MFRS 123 clarify that when a qualifying asset is ready for its intended use or sale, an entity treats any outstanding borrowing made specifically to obtain that qualifying asset as part of general borrowings.

##### ***Amendments to MFRS 140 Investment Property***

Amendments to MFRS 140 clarify that to transfer to, or from, investment properties there must be evidence of a change in use. To conclude if a property has changed use there should be an assessment of whether the property meets the definition of investment property. A change in intention, in isolation, does not provide evidence of a change in use.

The amendments also clarify that the list of circumstances that evidence a change in use is not exhaustive.

##### ***IC Int 22 Foreign Currency Transactions and Advance Consideration***

IC Int 22 clarifies that the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

##### ***IC Int 23 Uncertainty over Income Tax Treatments***

IC Int clarifies that where there is uncertainty over income tax treatments, an entity shall:

- (i) assume that a taxation authority will examine amounts it has a right to examine and have full knowledge of all related information when making those examinations.
- (ii) reflect the effect of uncertainty in determining the related tax position (using either the most likely amount or the expected value method) if it concludes it is not probable that the taxation authority will accept an uncertain tax treatment.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 2. BASIS OF PREPARATION (CONTINUED)

#### 2.3 New MFRSs, amendments/improvements to MFRSs, new IC Interpretation ("IC Int") and amendments to IC Int that have been issued, but yet to be effective (Continued)

##### *Amendments to References to the Conceptual Framework in MFRS Standards*

The Malaysian Accounting Standards Board has issued a revised Conceptual Framework for Financial Reporting and amendments to fourteen Standards under the Malaysian Financial Reporting Standards Framework on 30 April 2018.

The revised Conceptual Framework comprises a comprehensive set of concepts of financial reporting. It is built on the previous version of the Conceptual Framework issued in 2011. The changes to the chapters on the objective of financial reporting and qualitative characteristics of useful financial information are limited, but with improved wordings to give more prominence to the importance of providing information need to assess management's stewardship of the entity's economic resources.

Other improvements of the revised Conceptual Framework include a new chapter on measurement, guidance on reporting financial performance, improved definitions and guidance – in particular the definition of a liability – and clarifications in important areas, such as the role of prudence and measurement uncertainty in financial reporting.

The amendments to the fourteen Standards are to update the references and quotations in these Standards which include MFRS 2, MFRS 3, MFRS 6, MFRS 14, MFRS 101, MFRS 108, MFRS 134, MFRS 137, MFRS 138, IC Int 12, IC Int 19, IC Int 20, IC Int 22 and IC Int 132.

2.3.1 The Group and the Company are in the midst of determining the election of the practical expedients and to quantify the financial effects arising from the adoption of the new MFRSs, amendments/improvements to MFRSs, new IC Int and amendments to IC Int.

#### 2.4 Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which they operate ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency, and has been rounded to the nearest thousand, unless otherwise stated.

#### 2.5 Basis of measurement

The financial statements of the Group and Company have been prepared on the historical cost basis, except as otherwise disclosed in Note 3.

#### 2.6 Use of estimates and judgement

The preparation of financial statements in conformity with MFRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reporting period. It also requires directors to exercise their judgement in the process of applying the Company's accounting policies. Although these estimates and judgement are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity, or areas where assumption and estimates are significant to the financial statements are disclosed in Note 4.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Unless otherwise stated, the following accounting policies have been applied consistently to all the financial years presented in the financial statements of the Group and of the Company.

#### 3.1 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. The financial statements of the subsidiaries and associates used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

##### (a) Subsidiaries and business combination

Subsidiaries are entities (including structured entities) over which the Group is exposed, or has rights, to variable returns from its involvement with the acquirees and has the ability to affect those returns through its power over the acquirees.

The financial statements of subsidiaries are included in the consolidated financial statements from the date the Group obtains control of the acquirees until the date the Group loses control of the acquirees.

The Group applies the acquisition method to account for business combinations from the acquisition date.

For a new acquisition, goodwill is initially measured at cost, being the excess of the following:

- the fair value of the consideration transferred, calculated as the sum of the acquisition-date fair value of assets transferred (including contingent consideration), the liabilities incurred to former owners of the acquiree and the equity instruments issued by the Group. Any amounts that relate to pre-existing relationships or other arrangements before or during the negotiations for the business combination, that are not part of the exchange for the acquiree, will be excluded from the business combination accounting and be accounted for separately; plus
- the recognised amount of any non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets at the acquisition date (the choice of measurement basis is made on an acquisition-by-acquisition basis); plus
- if the business combination is achieved in stages, the acquisition-date fair value of the previously held equity interest in the acquiree; less
- the net fair value of the identifiable assets acquired and the liabilities (including contingent liabilities) assumed at the acquisition date.

The accounting policy for goodwill is set out in Note 3.8(a).

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss at the acquisition date.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

If the business combination is achieved in stages, the Group remeasures the previously held equity interest in the acquiree to its acquisition-date fair value, and recognises the resulting gain or loss, if any, in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss or transferred directly to retained earnings on the same basis as would be required if the acquirer had disposed directly of the previously held equity interest.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.1 Basis of consolidation (Continued)

##### (a) Subsidiaries and business combination (Continued)

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, the Group uses provisional fair value amounts for the items for which the accounting is incomplete. The provisional amounts are adjusted to reflect new information obtained about facts and circumstances that existed as of the acquisition date, including additional assets or liabilities identified in the measurement period. The measurement period for completion of the initial accounting ends as soon as the Group receives the information it was seeking about facts and circumstances or learns that more information is not obtainable, subject to the measurement period not exceeding one year from the acquisition date.

Upon the loss of control of a subsidiary, the Group derecognises the assets and liabilities of the former subsidiary, any non-controlling interests and the other components of equity related to the former subsidiary from the consolidated statement of financial position. Any gain or loss arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the former subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an associate, a joint venture, an available-for-sale financial asset or a held for trading financial asset.

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. The difference between the Group's share of net assets before and after the change, and the fair value of the consideration received or paid, is recognised directly in equity.

##### (b) Non-controlling interests

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company and are presented separately in the consolidated statement of financial position within equity.

Losses attributable to the non-controlling interests are allocated to the non-controlling interests even if the losses exceed the non-controlling interests.

##### (c) Associates

Associates are entities over which the Group has significant influence, but not control, to the financial and operating policies.

Investment in associates are accounted for in the consolidated financial statements using the equity method.

Under the equity method, the investment in associates are initially recognised at cost. The cost of investment includes transaction costs. Subsequently, the carrying amount is adjusted to recognise changes in the Group's share of net assets of the associate.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest including any long-term investments is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the associate.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.1 Basis of consolidation (Continued)

##### (c) Associates (Continued)

When the Group ceases to have significant influence over an associate, any retained interest in the former associate at the date when significant influence is lost is measured at fair value and this amount is regarded as the initial carrying amount of an available-for-sale financial asset or a held for trading financial asset. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

When the Group's interest in an associate decreases but does not result in a loss of significant influence, any retained interest is not remeasured. Any gain or loss arising from the decrease in interest is recognised in profit or loss. Any gains or losses previously recognised in other comprehensive income are also reclassified proportionately to the profit or loss if that gain or loss would be required to be reclassified to profit or loss on the disposal of the related assets or liabilities.

##### (d) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions are eliminated in preparing the consolidated financial statements.

Unrealised gains arising from transactions with equity-accounted associates are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### 3.2 Separate financial statements

In the Company's statement of financial position, investment in subsidiaries and associates are measured at cost less any accumulated impairment losses, unless the investment is classified as held for sale or distribution. The policy for the recognition and measurement of impairment losses shall be applied on the same basis as would be required for impairment of non-financial assets as disclosed in Note 3.12(b).

Contribution to subsidiaries are amounts which the Company does not expect repayment in the foreseeable future and are considered as part of the Company's investment in the subsidiaries.

#### 3.3 Foreign currency transactions and operations

##### (a) Translation of foreign currency transactions

Foreign currency transactions are translated to the respective functional currencies of the Group entities at the exchange rates prevailing at the dates of the transactions.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the exchange rates prevailing at the reporting date.

Non-monetary items denominated in foreign currencies that are measured at fair value are retranslated at the rates prevailing at the dates the fair values were determined. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated at the historical rates as at the dates of the initial transactions.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.3 Foreign currency transactions and operations (Continued)

##### (a) Translation of foreign currency transactions (Continued)

Foreign exchange differences arising on settlement or retranslation of monetary items are recognised in profit or loss except for monetary items that are designated as hedging instruments in either a cash flow hedge or a hedge of the Group's net investment of a foreign operation. When settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, exchange differences are recognised in profit or loss in the separate financial statements of the parent company or the individual financial statements of the foreign operation. In the consolidated financial statements, the exchange differences are considered to form part of a net investment in a foreign operation and are recognised initially in other comprehensive income until its disposal, at which time, the cumulative amount is reclassified to profit or loss.

The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss are also recognised in other comprehensive income or profit or loss, respectively).

##### (b) Translation of foreign operations

The assets and liabilities of foreign operations denominated in the functional currency different from the presentation currency, including goodwill and fair value adjustments arising on acquisition, are translated into the presentation currency at exchange rates prevailing at the reporting date. The income and expenses of foreign operations are translated at exchange rates at the dates of the transactions.

Exchange differences arising on the translation are recognised in other comprehensive income. However, if the foreign operation is a non-wholly owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests.

When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in foreign exchange translation reserves related to that foreign operation is reclassified to profit or loss. For a partial disposal not involving loss of control of a subsidiary that includes a foreign operation, the proportionate share of cumulative amount in foreign exchange translation reserve is reattributed to non-controlling interests. For partial disposals of associates that do not result in the Group losing significant influence, the proportionate share of the cumulative amount in foreign exchange translation reserve is reclassified to profit or loss.

#### 3.4 Financial instruments

Financial instruments are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contract provisions of the financial instrument.

Financial instruments are recognised initially at fair value, except for financial instruments not measured at fair value through profit or loss, they are measured at fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial instruments.

An embedded derivative is recognised separately from the host contract and accounted for as a derivative if, and only if, it is not closely related to the economic characteristics and risks of the host contract and the host contract is not categorised as fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with the policy applicable to the nature of the host contract.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.4 Financial instruments (Continued)

##### (a) Subsequent measurement

The Group and the Company categorise the financial instruments as follows:

##### (i) Financial assets

###### Financial assets at fair value through profit or loss

Financial assets are classified as financial assets at fair value through profit or loss when the financial assets are either held for trading, including derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or are designated into this category upon initial recognition.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value with the gain or loss recognised in profit or loss.

Derivatives that are linked to and must be settled by delivery of unquoted equity instruments whose fair values cannot be reliably measured are measured at costs.

###### Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method less accumulated impairment losses, if any. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(a). Gains and losses are recognised in profit or loss through the amortisation process.

###### Held-to-maturity investments

Financial assets with fixed or determinable payments and fixed maturities are classified as held-to-maturity when the Group has the positive intention and ability to hold them to maturity.

Subsequent to initial recognition, held-to-maturity investments are measured at amortised cost using the effective interest method less accumulated impairment losses, if any. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(a). Gains and losses are recognised in profit or loss through the amortisation process.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.4 Financial instruments (Continued)

##### (a) Subsequent measurement (Continued)

The Group and the Company categorise the financial instruments as follows (Continued):

##### (i) Financial assets (Continued)

###### Available-for-sale financial assets

Available-for-sale financial assets comprise investment in equity and debt securities that are designated as available-for-sale or are not classified in any of the three preceding categories.

Subsequent to initial recognition, available-for-sale financial assets are measured at fair value. Gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses and foreign exchange gains and losses arising from monetary items and gains and losses of hedged items attributable to hedge risks of fair values hedges which are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised. Interest income calculated using the effective interest method is recognised in profit or loss. Dividends on an available-for-sale equity instrument are recognised in profit or loss when the Group's and the Company's right to receive payment is established.

###### Unquoted equity instruments carried at cost

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost less accumulated impairment losses, if any. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(a).

##### (ii) Financial liabilities

###### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading, including derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or financial liabilities designated into this category upon initial recognition.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value with the gain or loss recognised in profit or loss.

Derivatives that are linked to and must be settled by delivery of equity instruments that do not have a quoted price in an active market for identical instruments whose fair values otherwise cannot be reliably measured are measured at cost.

###### Other financial liabilities

Subsequent to initial recognition, other financial liabilities are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss through the amortisation process.



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.4 Financial instruments (Continued)

##### (b) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due.

Financial guarantee contracts are recognised initially as a liability at fair value, net of transaction costs. Subsequent to initial recognition, financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee. If the debtor fails to make payment relating to financial guarantee contract when it is due and the Group and the Company, as the issuer, is required to reimburse the holder for the associated loss, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount initially recognised less cumulative amortisation.

##### (c) Regular way purchase or sale of financial assets

A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

A regular way purchase or sale of financial assets is recognised and derecognised, as applicable, using trade date accounting (i.e. the date the Group and the Company themselves purchase or sell an asset). Trade date accounting refers to:

- (i) the recognition of an asset to be received and the liability to pay for it on the trade date; and
- (ii) derecognition of an asset that is sold, recognition of any gain or loss on disposal and the recognition of a receivable from the buyer for payment on the trade date.

##### (d) Derecognition

A financial asset or a part of it is derecognised when, and only when, the contractual rights to receive the cash flows from the financial asset expire or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

##### (e) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is presented in the statements of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.5 Property, plant and equipment

##### (a) Recognition and measurement

Property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(b).

Cost of assets includes expenditures that are directly attributable to the acquisition of the asset and any other costs that are directly attributable to bringing the asset to working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. The cost of self-constructed assets also includes cost of materials, direct labour, and any other direct attributable costs but excludes internal profits. For qualifying assets, borrowing costs are capitalised in accordance with the accounting policy on borrowing costs in Note 3.17.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

##### (b) Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that the future economic benefits associated with the part will flow to the Group or the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the profit or loss as incurred.

##### (c) Depreciation

Freehold land has an unlimited useful life and therefore is not depreciated. Assets under construction included in property, plant and equipment are not depreciated as these assets are not yet available for use.

All other property, plant and equipment are depreciated on straight-line basis by allocating their depreciable amounts over their remaining useful lives.

Buildings	2%
Plant, machinery and tools	10% - 33.33%
Renovation, furniture, fixture, fittings, office and computer equipment and electrical installation	10% - 33.33%
Motor vehicles	20%

The residual values, useful lives and depreciation methods are reviewed at the end of each reporting period and adjusted as appropriate.

##### (d) Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is recognised in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.6 Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets.

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. All other leases that do not meet this criterion are classified as operating leases.

##### (a) Lessee accounting

If an entity in the Group is a lessee in a finance lease, it capitalises the leased asset and recognises the related liability. The amount recognised at the inception date is the fair value of the underlying leased asset or, if lower, the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are charged as expenses in the periods in which they are incurred.

The capitalised leased asset is classified by nature as property, plant and equipment or investment property.

For operating leases, the Group does not capitalise the leased asset or recognise the related liability. Instead lease payments under an operating lease are recognised as an expense on the straight-line basis over the lease term unless another systematic basis is more representative of the time pattern of the user's benefit.

Any upfront lease payments are classified as land use rights within intangible assets.

##### (b) Lessor accounting

If an entity in the Group is a lessor in a finance lease, it derecognises the underlying asset and recognises a lease receivable at an amount equal to the net investment in the lease. Finance income is recognised in profit or loss based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the finance lease.

If an entity in the Group is a lessor in an operating lease, the underlying asset is not derecognised but is presented in the statement of financial position according to the nature of the asset. Lease income from operating leases is recognised in profit or loss on a straight-line basis over the lease term, unless another systematic basis is more representative of the time pattern in which use benefit derived from the leased asset is diminished.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.7 Investment properties

Investment properties are properties held to earn rental income or for capital appreciation or both.

The Group uses the cost model to measure its investment properties after initial recognition. Accordingly, investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(a).

No depreciation is provided on the freehold land as it has indefinite useful life.

An investment property is derecognised on their disposal or when it is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gains and losses arising from derecognition of the asset is recognised in the profit or loss.

#### 3.8 Goodwill and other intangible assets

##### (a) Goodwill

Goodwill arising from business combinations is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. After initial recognition, goodwill is measured at cost less any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(b).

In respect of equity-accounted associates and joint ventures, goodwill is included in the carrying amount of the investment and is not tested for impairment individually. Instead, the entire carrying amount of the investment is tested for impairment as a single asset when there is objective evidence of impairment.

##### (b) Research and development costs

Research costs are recognised in profit or loss as incurred.

An intangible asset arising from development is recognised when the following criteria are met:

- it is technically feasible to complete the intangible asset so that it will be available for use or sale;
- management intends to complete the intangible asset and use or sell it;
- there is an ability to use or sell the asset;
- it can be demonstrated how the intangible asset will generate future economic benefits;
- adequate resources to complete the development and to use or sell the intangible asset are available; and
- the expenditures attributable to the intangible asset during its development can be reliably measured.

Other development costs that do not meet these criteria are recognised in profit or loss as incurred. Development costs previously recognised as an expense are not recognised as an intangible asset in a subsequent period.

Capitalised development costs are measured at cost less accumulated amortisation and accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(b).

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.8 Goodwill and other intangible assets (Continued)

##### (c) Licenses

Licenses acquired in a business combination are recognised at fair value at the acquisition date. The licenses have been acquired with the option to renew at little or no cost to the Group. As a result, those licenses are assessed as having an indefinite useful life. The policy for the recognition and measurement of impairment losses is in accordance with Note 3.12(b).

##### (d) Development rights

Development rights acquired in a business combination are recognised at fair value at the acquisition date. The development rights are amortised over the percentage of completion of the development project and assessed for impairment whenever there is an indication that the development rights may be impaired. The amortisation expense on development rights is recognised in profit or loss.

##### (e) Amortisation

The amortisation methods used and the estimated useful lives are as follows:

	Method	Useful life (years)
License rights	Straight-line	5
Development costs	Straight-line	3-5
Development rights	% of completion	2-3

#### 3.9 Property development costs

Property development costs consist of the cost of land and all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

When the financial outcome of a development activity can be reliably estimated, property development revenue and expenses are recognised in profit or loss by using the percentage of completion method. The stage of completion is determined by the proportion of property development costs incurred for the work performed up to the reporting date over the estimated total property development costs to completion. Under this method, profits are recognised as the property development activity progresses.

Where the financial outcome of a development activity cannot be reliably estimated, property development revenue and expenses are recognised only to the extent where the recoverability of property development costs incurred is probable, and the property development costs on properties sold are recognised as an expense in the period in which they are incurred.

Any foreseeable loss on a development project, including costs to be incurred over the defect liability period, is recognised as an expense immediately in profit or loss. Property development costs not recognised as expenses are recognised as asset, which are measured at the lower of cost and net realisable value. Upon the completion of the development, the unsold completed development properties are transferred to inventories.

Borrowing costs incurred on the property development project are capitalised and included as part of property development costs in accordance with the accounting policy on borrowing costs.

The excess of revenue recognised in profit or loss over billings to purchasers is classified as accrued billings and the excess of billings to purchasers over revenue recognised in profit or loss is classified as advance billings.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.10 Inventories

Inventories are measured at the lower of cost and net realisable value.

Cost is determined on the first-in-first-out basis. Cost includes the actual cost of materials purchased and incidentals in bringing the inventories into store.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.

##### Property under development

Cost includes:

- leasehold rights for land
- amounts paid to contractors for construction
- borrowing costs, planning and design costs, costs for site preparation, professional fees for legal services, property transfer taxes, construction overheads and other related costs

The cost of inventory recognised in profit or loss is determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative sale value of the property sold.

#### 3.11 Cash and cash equivalents

For the purpose of the statements of cash flows, cash and cash equivalents comprise cash on hand, bank balances and deposits and other short-term, highly liquid investments with a maturity of three months or less, that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. Cash and cash equivalents are presented net of bank overdrafts and cash deposits under lien.

#### 3.12 Impairment of assets

##### **(a) Impairment and uncollectibility of financial assets**

At each reporting date, all financial assets (except for financial assets categorised as fair value through profit or loss and investment in subsidiaries, associates and joint ventures) are assessed whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Losses expected as a result of future events, no matter how likely, are not recognised.

Evidence of impairment may include indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicates that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.12 Impairment of assets (Continued)

##### (a) Impairment and uncollectibility of financial assets (Continued)

###### Loans and receivables and held-to-maturity investments

The Group and the Company first assess whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If no objective evidence for impairment exists for an individually assessed financial asset, whether significant or not, the Group and the Company may include the financial asset in a group of financial assets with similar credit risk characteristics and collectively assess them for impairment. Financial assets that are individually assessed for impairment for which an impairment loss is or continues to be recognised are not included in the collective assessment of impairment.

The amount of impairment loss is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the financial asset is reduced through the use of an allowance account and the loss is recognised in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases due to an event occurring after the impairment that was recognised, the previously recognised impairment loss is then reversed by adjusting an allowance account to the extent that the carrying amount of the financial asset does not exceed what the amortised cost would have been had the impairment not been recognised.

Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group and the Company. If a write-off is later recovered, the recovery is credited to the profit or loss.

###### Available-for-sale financial assets

In the case of equity investments classified as available for sale, a significant or prolonged decline in the fair value below its cost is considered to be objective evidence of impairment. The Group and the Company use their judgement to determine what is considered as significant or prolonged decline, evaluating past volatility experiences and current market conditions.

Where a decline in the fair value of an available-for-sale financial asset has been recognised in other comprehensive income and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised in other comprehensive income shall be reclassified from equity to profit or loss as a reclassification adjustment even though the financial asset has not been derecognised. The amount of cumulative loss that is reclassified from equity to profit or loss shall be the difference between its cost (net of any principal repayment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss.

Impairment losses on available-for-sale equity investments are not reversed through profit or loss in the subsequent periods. Increase in fair value, if any, subsequent to impairment loss, is recognised in other comprehensive income.

For available-for-sale debt investments, impairment losses are subsequently reversed through profit or loss if an increase in the fair value of the investment can be objectively related to a loss event occurring after the recognition of the impairment loss in profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.12 Impairment of assets (Continued)

##### (a) Impairment and uncollectibility of financial assets (Continued)

###### Unquoted equity instruments carried at cost

In the case of unquoted equity instruments carried at cost, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses shall not be reversed.

##### (b) Impairment of non-financial assets

The carrying amounts of non-financial assets (except for inventories, amount due from customers for contract work, deferred tax assets, assets arising from employee benefits, investment properties measured at fair value, biological assets and non-current assets or disposal groups classified as held for sale) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the Group and the Company make an estimate of the asset's recoverable amount. For goodwill and intangible assets that have indefinite useful life and are not yet available for use, the recoverable amount is estimated at each reporting date.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of non-financial assets or cash-generating units ("CGUs"). Subject to an operating segment ceiling test, for the purpose of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes. The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to a CGU or a group of CGUs that are expected to benefit from the synergies of business combination.

The recoverable amount of an asset or a CGU is the higher of its fair value less costs of disposal and its value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. In determining the fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Where the carrying amount of an asset exceed its recoverable amount, the carrying amount of asset is reduced to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.12 Impairment of assets (Continued)

##### (b) Impairment of non-financial assets (Continued)

Impairment losses are recognised in profit or loss, except for assets that were previously revalued with the revaluation surplus recognised in other comprehensive income. In the latter case, the impairment is recognised in other comprehensive income up to the amount of any previous revaluation.

Impairment losses in respect of goodwill are not reversed. For other assets, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. An impairment loss is reversed only if there has been a change in the estimates used to determine the assets recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

#### 3.13 Share capital

Ordinary shares are equity instruments. An equity instrument is a contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

#### 3.14 Employee benefits

##### (a) Short-term employee benefits

Short-term employee benefit obligations in respect of wages, salaries, social security contributions, annual bonuses, paid annual leave, sick leave and non-monetary benefits are recognised as an expense in the financial year where the employees have rendered their services to the Group.

##### (b) Defined contribution plans

As required by law, the Group and the Company contribute to the Employees Provident Fund ("EPF"), the national defined contribution plan. Such contributions are recognised as an expense in the profit or loss in the period in which the employees render their services.

#### 3.15 Provisions

Provisions are recognised when the Group and the Company have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.16 Revenue Recognition

Revenue is recognised to the extent that is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable.

##### (a) Goods sold

Revenue from the sale of goods is measured at fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates. Revenue is recognised upon delivery of goods and when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

##### (b) Services

Revenue from services is recognised as and when the services are rendered and by reference to the stage of completion at the reporting date. Stage of completion is determined by reference to labour costs incurred to date as a percentage of total estimated labour costs for each contract. Where the contract outcome cannot be measured reliably, revenue is recognised to the extent of the expenses recognised that are recoverable.

##### (c) Services and construction contract

Revenue from services and construction contracts is recognised on the percentage of completion method when the outcome of the services and construction contracts can be reliably estimated. The stage of completion is measured by reference to the proportion that contract costs incurred for work performed to-date bear to the estimated total services or construction costs. Where foreseeable losses on services and construction contracts are anticipated, full allowance of those losses is made in the financial statements.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

##### (d) Property development

Revenue from the sale of properties is accounted for by the stage of completion method in respect of the property units sold. The stage of completion method is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

Any expected loss on development project is recognised as an expense immediately, including costs to be incurred over the defects liability period.

##### (e) Rental income

Rental income from investment property is recognised on a straight-line basis over the term of the lease.

##### (f) Distribution income

Distribution income is recognised when the right to receive payment is established.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.16 Revenue Recognition (Continued)

##### (g) Interest income

Interest income is recognised using the effective interest method.

##### (h) Management fee income

Management fee income is recognised net of goods and services tax discounts on and when the services are performed.

#### 3.17 Borrowing Costs

Borrowing costs are interests and other costs that the Group and the Company incur in connection with borrowing of funds.

Borrowing costs that are not directly attributable to the acquisition, construction or production of qualifying assets are recognised in profit or loss in the period in which they are incurred by using the effective interest method.

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

#### 3.18 Income Tax

Income tax expense in profit or loss comprises current and deferred tax. Current and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

##### (a) Current tax

Current tax is the expected taxes payable or receivable on the taxable income or loss for the financial year, using the tax rates that have been enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

##### (b) Deferred tax

Deferred tax is recognised using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the statements of financial position. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences, unutilised tax losses and unused tax credits, to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax is not recognised if the temporary differences arise from the initial recognition of assets and liabilities in a transaction which is not a business combination and that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.18 Income Tax (Continued)

##### (b) Deferred tax (Continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, branches, associates and interests in joint ventures, except where the Group is able to control the reversal timing of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of that deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if there is a legally enforceable right to offset current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority on the same taxable entity, or on different tax entities, but they intend to settle their income tax recoverable and income tax payable on a net basis or their tax assets and liabilities will be realised simultaneously.

#### 3.19 Discontinued Operation

A disposal group qualifies as discontinued operation if it is a component of an entity that either has been disposed of, or is classified as held for sale, and:

- represents a separate major line of business or geographical area of operations;
- is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations; or
- is a subsidiary acquired exclusively with a view to resale.

Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale. When an operation is classified as a discontinued operation, the comparative statements of profit or loss and other comprehensive income is represented as if the operation has been discontinued from the start of the comparative period.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.20 Earnings Per Share

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

#### 3.21 Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The Group Managing Director, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the chief operating decision maker that makes strategic decisions.

#### 3.22 Fair Value Measurement

Fair value of an asset or a liability, except for share-based payment and lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

For a non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Group and the Company use observable market data as far as possible. Fair value is categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group and the Company can access at the measurement date.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability.

The Group and the Company recognise transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 3.23 Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event(s) not wholly within the control of the Group and of the Company.

Contingent liability is also referred as a present obligation that arises from past events but is not recognised because:

- (a) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
- (b) the amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities and assets are not recognised in the statements of financial position.

### 4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

Significant areas of estimation, uncertainty and critical judgements used in applying accounting principles that have significant effect on the amount recognised in the financial statements are as follows:

#### (i) Services and construction contract revenue and expenses (Notes 29 and 30)

The Group recognised services and construction contract revenue and expenses in profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that services or construction costs incurred for work performed to date bear to the estimated total services or construction costs.

Significant judgement is required in determining the stage of completion, the extent of the construction costs incurred, the estimated total services and construction revenue and expenses, as well as the recoverability of the services and construction projects. In making the judgement, the Group evaluates based on past experience.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 5. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM	Buildings RM	Plant, machinery and tools RM	Renovation, furniture, fixture, fittings, office and computer equipment and electrical installation RM	Motor vehicles RM	Total RM
<b>Cost</b>						
At 1 December 2017	40,000	122,365	1,080,059	3,940,074	2,496,556	7,679,054
Additions	–	–	608,863	69,972	799,587	1,478,422
Disposals	–	–	–	–	(565,466)	(565,466)
Acquisition of a subsidiary	–	–	9,048	8,224	134,900	152,172
Disposal of a subsidiary	–	–	(51,110)	(328,760)	–	(379,870)
At 30 November 2018	40,000	122,365	1,646,860	3,689,510	2,865,577	8,364,312

#### Accumulated Depreciation and Impairment Loss

At 1 December 2017	–	36,014	536,346	3,245,386	1,658,674	5,476,420
Accumulated depreciation	–	–	–	165,683	–	165,683
Accumulated impairment loss	–	36,014	536,346	3,411,069	1,658,674	5,642,103
Depreciation charge for the financial year	–	2,200	474,718	137,354	383,435	997,707
Disposals	–	–	–	–	(492,701)	(492,701)
Disposal of a subsidiary	–	–	(51,110)	(299,027)	–	(350,137)
At 30 November 2018	–	2,200	423,608	(161,673)	(109,266)	154,869
Accumulated depreciation	–	38,214	959,954	3,083,713	1,549,408	5,631,289
Accumulated impairment loss	–	–	–	165,683	–	165,683
<b>Net Carrying Amount</b>	–	38,214	959,954	3,249,396	1,549,408	5,796,972
At 30 November 2018	40,000	84,151	686,906	440,114	1,316,169	2,567,340

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 5. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group	Freehold land RM	Buildings RM	Plant, machinery and tools RM	Renovation, furniture, fixture, fittings, office and computer equipment and electrical installation RM	Motor vehicles RM	Total RM
<b>Cost</b>						
At 1 December 2016	40,000	122,365	626,933	3,763,649	2,388,803	6,941,750
Additions	–	–	458,726	176,425	613,810	1,248,961
Disposals	–	–	–	–	(506,057)	(506,057)
Written off	–	–	(5,600)	–	–	(5,600)
At 30 November 2017	40,000	122,365	1,080,059	3,940,074	2,496,556	7,679,054
<b>Accumulated Depreciation and Impairment Loss</b>						
At 1 December 2016	–	–	–	–	–	–
Accumulated depreciation	–	33,814	214,098	2,967,641	1,707,201	4,922,754
Accumulated impairment loss	–	–	–	165,683	–	165,683
Depreciation charge for the financial year	–	33,814	214,098	3,133,324	1,707,201	5,088,437
Disposals	–	2,200	322,995	277,745	288,019	890,959
Written off	–	–	–	–	(336,546)	(336,546)
At 30 November 2017	–	2,200	322,248	277,745	(48,527)	553,666
Accumulated depreciation	–	36,014	536,346	3,245,386	1,658,674	5,476,420
Accumulated impairment loss	–	–	–	165,683	–	165,683
<b>Net Carrying Amount</b>	–	36,014	536,346	3,411,069	1,658,674	5,642,103
At 30 November 2017	40,000	86,351	543,713	529,005	837,882	2,036,951



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 5. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Company	Furniture, fixture, fittings, office and computer equipment and electrical installation RM	Renovation RM	Total RM
<b>Cost</b>			
At 1 December 2017	407,672	1,935	409,607
Additions	13,672	1,850	15,522
At 30 November 2018	421,344	3,785	425,129
<b>Accumulated depreciation and impairment loss</b>			
At 1 December 2017			
Accumulated depreciation	373,225	912	374,137
Accumulated impairment loss	7,049	–	7,049
	380,274	912	381,186
Depreciation charge for the financial year	17,394	1,367	18,761
At 30 November 2018	397,668	2,279	399,947
<b>Net carrying amount</b>			
At 30 November 2018	23,676	1,506	25,182
<b>Cost</b>			
At 1 December 2016	392,577	–	392,577
Additions	15,095	1,935	17,030
At 30 November 2017	407,672	1,935	409,607
<b>Accumulated depreciation and impairment loss</b>			
At 1 December 2016			
Accumulated depreciation	325,750	–	325,750
Accumulated impairment loss	7,049	–	7,049
	332,799	–	332,799
Depreciation charge for the financial year	47,475	912	48,387
At 30 November 2017	380,274	912	381,186
<b>Net carrying amount</b>			
At 30 November 2017	27,398	1,023	28,421

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 5. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Included in property, plant and equipment of the Group are motor vehicles acquired under finance lease arrangement as follows:

	2018 RM	Group 2017 RM
<b>Cost</b>		
Motor vehicles	1,211,625	777,374
<b>Net carrying amount</b>		
Motor vehicles	506,169	452,439

During the financial year, the Group and the Company acquired property, plant and equipment with an aggregate cost of RM1,478,422 (2017: RM1,248,961) and RM15,522 (2017: RM17,030) respectively which are satisfied by the following:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Cash payments	1,428,422	841,100	15,522	17,030
Finance lease arrangement	50,000	407,861	–	–
	1,478,422	1,248,961	15,522	17,030

### 6. INVESTMENT IN SUBSIDIARIES

	2018 RM	Company 2017 RM
<b>Unquoted shares</b>		
<b>At cost</b>		
At beginning of the financial year	30,578,904	30,578,904
Addition	1,635,455	–
Disposal	(5,397,032)	–
	26,817,327	30,578,904
<b>Less: Accumulated impairment loss</b>		
At beginning of the financial year	(10,088,258)	(9,636,095)
Addition	–	(452,163)
Disposal	1,287,006	–
	(8,801,252)	(10,088,258)
At end of the financial year	18,016,075	20,490,646

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows:

Name of Company	Principal Place of Business/Country of Incorporation	Effective Equity Interest		Principal Activities
		2018	2017	
Held by the Company				
Amtel Cellular Sdn. Bhd.	Malaysia	100%	100%	Trading and distribution of telematics, electronics and telecommunication related products, vehicle products and related accessories.
Amtel Communications Sdn. Bhd.	Malaysia	100%	100%	Dormant.
Metramama Sdn. Bhd.	Malaysia	100%	100%	Property investment and investment holding.
Amtel Resources Sdn. Bhd.	Malaysia	100%	76.92%	Contractors for installation, jointing and testing of utilities, telecommunications and fibre optic cables and associated civil works.
Mewah Amanjaya Sdn. Bhd.	Malaysia	–	100%	Property development.
Amtel Engineering Sdn. Bhd.	Malaysia	–	100%	Manufacturing, assembling, installation and distribution of automotive products and related accessories and information & communication technology products.
Amtel Group Sdn. Bhd. ^	Malaysia	–	100%	Dormant.
Held through Amtel Cellular Sdn. Bhd.				
Amnavi Sdn. Bhd.	Malaysia	100%	85%	Geographical Information System (GIS) and related products. Integration, implementation, maintenance and provision of technical services relating to the products.
Amtel Pte. Ltd.#	Singapore	100%	100%	Developing and maintaining of map data source for navigation and web based portal application.
Amtel Mega Sdn. Bhd. ^	Malaysia	–	51%	Providing technology, engineering and infrastructure services, trading and services and service provider.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows (Continued):

Name of Company	Principal Place of Business/Country of Incorporation	Effective Equity Interest		Principal Activities
		2018	2017	
Held through Amtel Resources Sdn. Bhd.				
Amtel Networks Sdn. Bhd. ("ANSB")	Malaysia	100%	*	Contractors for installation, jointing and testing of utilities, telecommunication and fibre optic cables and associated civil work, trading and distribution of telematics and information and communication technology products and services.

^ These subsidiaries were struck off during the financial year.

# Audited by auditors other than Baker Tilly Monteiro Heng PLT.

\* In the previous financial year, ANSB was an associate of the Company. During the financial year, Amtel Resources Sdn. Bhd. acquired additional equity interest in ANSB as disclosed in Note 6(c). Consequently, ANSB became an indirect wholly owned subsidiary of the Company.

#### (a) Disposal of Amtel Engineering Sdn. Bhd.

On 9 January 2018, the Company completed the disposal of its entire equity interest in Amtel Engineering Sdn. Bhd. for a total cash consideration of RM1,110,026.

(i) Summary of the effects of disposal of Amtel Engineering Sdn. Bhd.

	<b>Group 2018 RM</b>
<b>Recognised:</b>	
Cash consideration received	1,110,026
<b>Derecognised:</b>	
Identifiable net assets at disposal date:	
Plant and equipment	(29,733)
Trade receivables	(429,032)
Other receivables, deposits and prepayment	(47,540)
Amount owing by related company	(480,825)
Tax assets	(55,910)
Cash deposits with licensed banks	(300,720)
Cash and bank balances	(26,599)
Other payables and accruals	234,024
Provision	9,236
Amount owing to former holding company	212
Loss on disposal	(16,861)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (a) Disposal of Amtel Engineering Sdn. Bhd. (Continued)

(ii) Effects of disposal on cash flows:

	<b>Group 2018 RM</b>
Consideration received in cash	1,110,026
Less: Cash and cash equivalents of subsidiary disposed of	(26,599)
Net cash inflows on disposal	1,083,427

#### (b) Disposal of Mewah Amanjaya Sdn. Bhd.

On 26 November 2018, the Company completed the disposal of its entire equity interest in Mewah Amanjaya Sdn. Bhd. for a total cash consideration of RM3,500,000. Consequently, the Company recognised gain on disposal of RM500,000.

(i) Summary of the effects of disposal of Mewah Amanjaya Sdn. Bhd.

	<b>Group 2018 RM</b>
<b>Recognised:</b>	
Cash consideration received	3,500,000
<b>Derecognised:</b>	
Identifiable net assets at disposal date:	
Property development costs	(10,145,300)
Trade receivables	(394,156)
Deposits and prepayment	(76,675)
Tax assets	(90,100)
Cash deposits with licensed banks	(46,849)
Cash and bank balances	(442,121)
Trade payables	395,662
Other payables and accruals	8,291,643
Gain on disposal (Note 33)	992,104

(ii) Effects of disposal on cash flows:

	<b>Group 2018 RM</b>
Consideration received in cash	3,500,000
Less: Cash and cash equivalents of subsidiary disposed of	(442,121)
Net cash inflows on disposal	3,057,879

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (c) Acquisition of a subsidiary

On 5 March 2018, Amtel Resources Sdn. Bhd. ("ARSB"), a 76.92% owned subsidiary of the Company purchased an additional 60% equity interest (representing 600,000 units of ordinary shares) in Amtel Networks Sdn. Bhd. ("ANSB"), an associate of ARSB for a total cash consideration of RM135,000. Consequently, the Company's effective equity interest in ANSB increased from 40% to 100%.

#### Summary of effect on acquisition of subsidiary

##### (i) Purchase consideration

	<b>Group 2018 RM</b>
Cash consideration	135,000
Fair value of shares held in associate	137,800
	272,800

##### (ii) Effect of acquisition in statements of comprehensive income

From the date of acquisition, the subsidiary's contributed revenue and profit/(loss) net of tax are as follows:

	<b>Group 2018 RM</b>
Revenue	373,581
Loss for the financial year	(46,252)

If the acquisition had occurred on 1 December 2017, the consolidated results of continuing operations for the financial year ended 30 November 2018 would have been as follows:

	<b>Group 2018 RM</b>
Revenue	50,561,364
Profit for the financial year	517,810

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (c) Acquisition of a subsidiary (Continued)

(iii) Identifiable assets acquired and liabilities assumed:

	<b>Group 2018 RM</b>
<b>Assets</b>	
Plant and equipment	152,172
Trade receivables	216,208
Other receivables, deposits and prepayment	64,652
Cash deposits with licensed banks	591,008
Cash and bank balances	3,942,793
Tax assets	39,139
<b>Total assets</b>	<b>5,005,972</b>
<b>Liabilities</b>	
Trade payables	(4,120,301)
Other payables and accruals	(143,886)
Amount owing to holding companies	(561,021)
Amount owing to related companies	(1,590)
Provisions	(3,857)
<b>Total liabilities</b>	<b>(4,830,655)</b>
<b>Total identifiable net assets acquired</b>	<b>175,317</b>
Goodwill on business combination	97,483
<b>Fair value of consideration transferred</b>	<b>272,800</b>

(iv) Net cash outflows/(inflows) arising from acquisition of subsidiary:

	<b>Group 2018 RM</b>
Consideration paid in cash	135,000
Less: Cash and cash equivalents of subsidiary acquired	(3,942,793)
<b>Net cash inflows on acquisition</b>	<b>(3,807,793)</b>

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (d) Acquisition of non-controlling interest

##### (i) Amtel Resources Sdn. Bhd. ("ARSB")

On 17 May 2018 and subsequently on 31 May 2018, the Company purchased an additional 15.39% and 7.69% equity interest (representing 200,000 and 99,970 ordinary shares) in ARSB, a subsidiary of the Company for a total cash consideration of RM1,635,454. Consequently, the Company's effective equity interest in ARSB increased from 76.92% to 100%.

##### (ii) Amnavi Sdn. Bhd. ("Amnavi")

On 28 September 2018, Amtel Cellular Sdn. Bhd. ("AMCSB"), a wholly owned subsidiary of the Company acquired an additional 15% equity interest (representing 150,000 ordinary shares) in Amnavi Sdn. Bhd. ("Amnavi"), a subsidiary of AMCSB for a total cash consideration of RM199,713. Consequently, the Company's effective equity interest in Amnavi increased from 85% to 100%.

Effect of the increase in the Company's ownership interest is as follows:

	Amtel Resources Sdn. Bhd. RM	Amnavi Sdn. Bhd. RM	Total RM
<b>Company</b>			
<b>2018</b>			
Fair value of consideration transferred	1,635,454	199,713	1,835,167
Increase in share of net assets	(1,657,123)	(198,460)	(1,855,583)
Excess charged directly to equity	(21,669)	1,253	(20,416)

#### (e) Non-controlling interests in subsidiaries

The subsidiaries of the Group that have non-controlling interests ("NCI") are as follows:

	Amtel Resources Sdn. Bhd. RM	Amnavi Sdn. Bhd. RM	Amtel Mega Sdn. Bhd. RM	Total RM
<b>Group</b>				
<b>2018</b>				
Profit/(Loss) allocated to NCI, representing total comprehensive income/(loss) attributable to NCI	19,600	(54,415)	–	(34,815)



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (e) Non-controlling interests in subsidiaries (Continued)

The subsidiaries of the Group that have non-controlling interests ("NCI") are as follows (Continued):

Group	Amtel Resources Sdn. Bhd. RM	Amnavi Sdn. Bhd. RM	Amtel Mega Sdn. Bhd. RM	Total RM
<b>2017</b>				
NCI percentage of ownership interest and voting interest	23.08%	15%	49%	
Carrying amount of NCI	1,644,354	244,985	1,059	1,890,398
Profit/(Loss) allocated to NCI, representing total comprehensive income/(loss) attributable to NCI	52,852	(112,086)	(3,841)	(63,075)

The summarised financial information before intra-group elimination of the subsidiaries that have NCI as at the end of each reporting period are as follows:

Group	Amtel Resources Sdn. Bhd. RM	Amnavi Sdn. Bhd. RM	Amtel Mega Sdn. Bhd. RM
<b>2018</b>			
<b>Results</b>			
Revenue	1,829,434	638,160	—
Profit/(Loss) for the financial year	86,094	(362,766)	—
Total comprehensive income/(loss)	86,094	(362,766)	—
Cash flows from operating activities	232,955	605,802	—
Cash flows used in investing activities	(857,705)	(388,862)	—
Cash flows used in financing activities	(241,291)	(54,784)	—

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 6. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (e) Non-controlling interests in subsidiaries (Continued)

The summarised financial information before intra-group elimination of the subsidiaries that have NCI as at the end of each reporting period are as follows (Continued):

	Amtel Resources Sdn. Bhd. RM	Amnavi Sdn. Bhd. RM	Amtel Mega Sdn. Bhd. RM
<b>Group</b>			
<b>2017</b>			
<b>Assets and liabilities</b>			
Non-current assets	1,165,334	83,803	–
Current assets	12,952,861	2,150,759	3,481
Non-current liabilities	(246,597)	–	–
Current liabilities	(6,786,967)	(548,732)	(1,320)
Net assets	7,084,631	1,685,830	2,161
<b>Results</b>			
Revenue	12,773,957	695,000	–
Profit/(Loss) for the financial year	189,044	(694,640)	(7,839)
Total comprehensive income/(loss)	189,044	(694,640)	(7,839)
Cash flows from/(used in) operating activities	2,243,658	407,709	(6,519)
Cash flows used in investing activities	(273,491)	(247,295)	–
Cash flows (used in)/from financing activities	(357,931)	(12,715)	10,000

### 7. INVESTMENT IN ASSOCIATES

	2018 RM	Group 2017 RM
<b>Unquoted shares</b>		
<b>At cost</b>		
At beginning of the financial year	308,461	294,561
Additional investment	–	13,900
Derecognised	(106,101)	–
At end of the financial year	202,360	308,461

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 7. INVESTMENT IN ASSOCIATES (CONTINUED)

	2018 RM	Group 2017 RM
<b>Unquoted shares, at cost</b>	202,360	308,461
<b>Share of results of associates</b>		
At beginning of the financial year	762,484	1,290,701
Current year share of results	144,558	(528,217)
Derecognised	(31,699)	–
At end of the financial year	875,343	762,484
	1,077,703	1,070,945

Reconciliation of share of results of associates recognised in investment in associates and statements of profit or loss and other comprehensive income is as follows:

	2018 RM	Group 2017 RM
As per investment in associate	144,558	(528,217)
Elimination of share of unrealised profit or sales by associate	(4,195)	(2,357)
As per statements of comprehensive income	140,363	(530,574)

Details of associates are as follows:

Name of Company	Principal Place of Business/Country of Incorporation	Effective Equity Interest		Principal Activities
		2018	2017	
<b>Held through Amtel Cellular Sdn. Bhd.</b>				
Milan Utama Sdn. Bhd.	Malaysia	35%	35%	Trading and distribution of telecommunication, telematics and information & communication technology products, installation & distribution of vehicle products and project implementation.
<b>Held through Amtel Resources Sdn. Bhd.</b>				
Amtel Networks Sdn. Bhd.	Malaysia	+	40%	Contractors for installation, jointing and testing of utilities, telecommunication and fibre optic cables and associated civil work, trading and distribution of telematics and information and communication technology products and services.

+ Refer to Note 6(c) for further details.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 7. INVESTMENT IN ASSOCIATES (CONTINUED)

(a) The summarised financial information of the associates are as follows:

	Milan Utama Sdn. Bhd. RM	Amtel Networks Sdn. Bhd. RM
<b>Group</b>		
<b>2018</b>		
<b>Assets and liabilities</b>		
Non-current assets	441,342	–
Current assets	5,067,784	–
Current liabilities	(2,413,154)	–
Net assets	3,095,972	–
<b>Results</b>		
Revenue	8,536,060	13,275
Profit/(Loss) for the financial year	606,737	(220,358)
Total comprehensive income/(loss)	606,737	(220,358)
<b>2017</b>		
<b>Assets and liabilities</b>		
Non-current assets	1,972,684	164,013
Current assets	4,405,242	6,183,105
Current liabilities	(3,905,511)	(5,951,445)
Net assets	2,472,415	395,673
<b>Results</b>		
Revenue	6,501,855	10,749,353
Loss for the financial year	(1,243,753)	(299,489)
Total comprehensive loss	(1,243,753)	(299,489)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 7. INVESTMENT IN ASSOCIATES (CONTINUED)

- (b) The reconciliation of net assets of the associates to the carrying amount of the investment in associates are as follows:

	Milan Utama Sdn. Bhd. RM	Amtel Networks Sdn. Bhd. RM	Total RM
<b>Group</b>			
<b>2018</b>			
Share of net assets of the Group, representing carrying amount in the statement of financial position	1,077,703	–	1,077,703
Share of results of the Group for the financial year ended 30 November 2018			
Share of profit/(loss) for the financial year	212,358	(67,800)	144,558
<b>2017</b>			
Share of net assets of the Group, representing carrying amount in the statement of financial position	865,300	205,645	1,070,945
Share of results of the Group for the financial year ended 30 November 2017			
Share of loss for the financial year	(435,314)	(92,903)	(528,217)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 8. INTANGIBLE ASSETS

	License rights RM	Development costs RM	Development costs in-progress RM	Development rights RM	Total RM
<b>Group</b>					
<b>Cost</b>					
At 1 December 2017/ 30 November 2018	320,000	2,155,184	–	3,459,604	5,934,788
Disposal of a subsidiary	–	–	–	(3,459,604)	(3,459,604)
Written off	(320,000)	–	–	–	(320,000)
	–	2,155,184	–	–	2,155,184
<b>Accumulated amortisation</b>					
At 1 December 2017/ 30 November 2018	320,000	1,573,847	–	3,459,604	5,353,451
Amortisation for the financial year	–	581,336	–	–	581,336
Disposal of a subsidiary	–	–	–	(3,459,604)	(3,459,604)
Written off	(320,000)	–	–	–	(320,000)
At 30 November 2018	–	2,155,183	–	–	2,155,183
<b>Net carrying amount</b>					
At 30 November 2018	–	1	–	–	1
<b>Cost</b>					
At 1 December 2016	320,000	2,295,506	499,694	3,459,604	6,574,804
Disposal	–	(420,951)	–	–	(420,951)
Written off	–	(241,356)	–	–	(241,356)
Transfer	–	499,694	(499,694)	–	–
Translation adjustment	–	22,291	–	–	22,291
At 30 November 2017	320,000	2,155,184	–	3,459,604	5,934,788
<b>Accumulated amortisation</b>					
At 1 December 2016	320,000	878,711	–	3,135,093	4,333,804
Amortisation for the financial year	–	695,136	–	324,511	1,019,647
At 30 November 2017	320,000	1,573,847	–	3,459,604	5,353,451
<b>Net carrying amount</b>					
At 30 November 2017	–	581,337	–	–	581,337

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 8. INTANGIBLE ASSETS (CONTINUED)

Development costs in-progress relates to the progress payment made for the development of a navigation software engine which had been completed and commercialised in the previous financial year.

Development rights relate to the fair value assigned to the identifiable intangible asset, arising from the acquisition of a subsidiary.

### 9. OTHER INVESTMENTS

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Non-current</b>				
<b>At fair value</b>				
- Transferable club membership	250,000	250,000	–	–
<b>Current</b>				
<b>At fair value</b>				
- Fixed income funds	4,075,897	11,621,125	553,852	1,765,919

The transferable club membership of the Group is held in trust by a director of the Company.

Investment in fixed income funds is redeemable upon one day notice (2017: one to seven days in notice).

### 10. INVESTMENT PROPERTY

	Group	
	2018 RM	2017 RM
<b>Freehold land</b>		
- At cost	168,717	168,717
- At fair value	422,080	474,840

The Group did not generate any rental income or incur any direct operating expenses arising from its investment property during the financial year.

Fair value of the investment property is categorised as level 3 fair value. The fair value of the investment property was derived by the directors based on the relevant information available through internal research and their best estimates.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 11. PROPERTY DEVELOPMENT COSTS

	2018 RM	Group 2017 RM
<b>Leasehold land</b>		
At cost	13,690,840	13,690,840
<b>Development cost</b>		
At cost		
At beginning of the financial year	18,051,409	16,902,793
Additions	2,083,746	1,148,616
Disposal of subsidiary	(10,145,300)	–
At end of the financial year	9,989,855	18,051,409
Total leasehold land and development cost	23,680,695	31,742,249
Less: Cost recognised as an expense in profit or loss		
At beginning of the financial year	23,315,607	22,716,626
Recognised during the financial year	365,088	598,981
At end of the financial year	23,680,695	23,315,607
	–	8,426,642

### 12. INVENTORIES

	2018 RM	Group 2017 RM
<b>At cost</b>		
Trading goods	2,719,891	2,010,398
Work in progress	667,865	391,250
	3,387,756	2,401,648

During the financial year, inventories of the Group recognised as cost of sales amounted to RM25,556,112 (2017: RM12,597,850).



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 13. TRADE RECEIVABLES

	Note	2018 RM	Group 2017 RM
Trade receivables	(a)	7,489,120	7,260,908
Less: Allowance for impairment loss		(368,289)	(358,289)
		7,120,831	6,902,619
Amount due from associates	(b)	101,049	6,454,892
Amount due from contract customers	(c)	5,065,800	923,236
Accrued bilings		–	3,979,792
		12,287,680	18,260,539

#### (a) Trade receivables

- (i) Credit terms of trade receivables

The Group's normal trade credit terms extended to customers ranges from 30 days to 90 days (2017: 30 days to 90 days).

- (ii) Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables at reporting date is as follows:

	2018 RM	Group 2017 RM
Neither past due nor impaired	5,539,761	4,835,584
1 to 30 days past due not impaired	766,396	449,212
31 to 60 days past due not impaired	398,384	58,589
61 to 90 days past due not impaired	181,700	54,671
More than 91 days past due not impaired	234,590	1,504,563
	1,581,070	2,067,035
Impaired	368,289	358,289
	7,489,120	7,260,908

Trade receivables include retention sums of RM Nil (2017: RM1,119,539) held by stakeholders and customers.

#### Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment records and mostly are regular customers that have been transacting with the Group.

In the previous financial year, trade receivables also include amounts due from house buyers with end financing facilities from end financier. In respect of house buyers with no end financing facilities, the Group remains the legal title to all properties sold until the full contracted sales value is settled. Accordingly, under normal circumstances, amounts due from house buyers are not impaired.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 13. TRADE RECEIVABLES (CONTINUED)

#### (a) Trade receivables (Continued)

(ii) Ageing analysis of trade receivables (Continued)

##### Receivables that are past due but not impaired

Trade receivables of the Group amounting to RM1,581,070 (2017: RM2,067,035) which are past due but not impaired have no significant changes in credit quality of the debtors and the amount are still considered recoverable. The Group does not hold any collateral or other credit enhancements over these balances.

#### (b) Amount due from associates

The amount due from associates were subject to normal trade terms from 30 days to 90 days (2017: 30 days to 90 days).

#### (c) Amount due from contract customers

	2018 RM	Group 2017 RM
Aggregate cost incurred to date	19,321,942	11,268,959
Add: Attributable profits	4,017,979	1,504,999
	23,339,921	12,773,958
Less: Progress billings	(18,274,121)	(11,850,722)
	5,065,800	923,236

### 14. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Other receivables	8,333,356	249,415	8,210,130	6,710
Less: Allowance for impairment loss	(26,939)	(6,180)	(6,180)	(6,180)
	8,306,417	243,235	8,203,950	530
Deposits	270,349	312,489	54,560	54,560
GST refundable	154,834	73,808	4,030	1,498
Prepayments	274,300	1,124,808	11,390	10,465
	9,005,900	1,754,340	8,273,930	67,053

Included in other receivables is an amount of RM8,200,513 (2017: RM Nil) owing by a former subsidiary, which is to be settled within a year.

Included in prepayments of the Group is an amount of RM200,935 (2017: RM1,060,406) being prepayments made to suppliers for purchase of trading goods.

### 15. TAX ASSETS

This is in respect of tax recoverable from the Inland Revenue Board.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 16 AMOUNT OWING BY/(TO) SUBSIDIARIES

	Company	
	2018 RM	2017 RM
Amount owing by subsidiaries	19,589,907	21,616,023
Less: Allowance for impairment loss	(16,302,739)	(16,302,739)
Amount owing to subsidiaries	3,287,168 (5,755,520)	5,313,284 –
	(2,468,352)	5,313,284

The amount owing by/(to) subsidiaries are non-trade in nature, unsecured, interest-free and repayable on demand in cash.

### 17. AMOUNT OWING BY/(TO) ASSOCIATES

Included in the amount owing by associates of the Group is an amount of RM1,306,271 (2017: RM869,360) which is a financial assistance provided to Milan Utama Sdn. Bhd..

The amount owing by/(to) associates are non-trade in nature, unsecured, interest-free and repayable on demand in cash.

### 18. CASH DEPOSITS WITH LICENSED BANKS

Cash deposits with licensed banks of the Group bear effective interest at rates ranging from 3.09% to 3.35% (2017: 1.75% to 3.45%) per annum as at the financial year end with maturity period ranging from 30 days to 365 days (2017: 1 day to 365 days).

Included in the deposits of the Group is an amount of RM8,626,192 (2017: RM8,116,804) pledged as security for banking facilities granted to subsidiaries as disclosed in Note 27.

### 19. CASH AND BANK BALANCES

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
Cash at banks and in hand	18,158,588	4,254,656	7,152,769	222,950

The foreign currency exposure profiles of cash at banks and in hand of the Group are as follows:

	Group	
	2018 RM	2017 RM
United States Dollar	5,149	16,184
Renminbi	619,745	43,751
Singapore Dollar	65,313	4,637

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 20. SHARE CAPITAL

Note	Group/Company		Amounts	
	2018 units	2017 units	2018 RM	2017 RM
<b>Issued and fully paid up:</b>				
At 1 December	49,277,066	49,277,066	29,245,803	49,277,066
Issued during the financial year	4,920,000	–	3,055,400	–
Capital reduction	–	–	–	(24,805,928)
Transition to no-par value regime	21(a)	–	–	4,774,665
At 30 November	54,197,066	49,277,066	32,301,203	29,245,803

Effective from 31 January 2017, the new Companies Act 2016 ("the Act") abolished the concept of authorised share capital and par value of share capital. Consequently, the credit balance of the share premium becomes part of the Company's share capital pursuant to the transitional provision set out in Section 618(2) of the Act. Notwithstanding this provision, the Company may within 24 months upon the commencement of the Act, use this amount for purposes as set out in Section 618(3) of the Act.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

In the previous financial year, the Company completed a capital reduction exercise by reducing and cancelling the share capital of the Company of RM24,805,928 to offset against the accumulated losses of the Company pursuant to Section 117 of the Companies Act 2016.

During the financial year, the Company issued 500,000 and 4,420,000 new ordinary shares at issue price of RM0.63 and RM0.62 per ordinary share respectively from private placement for working capital purposes.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Company.

### 21. RESERVES

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
Fair value adjustment reserve	159,000	159,000	–	–
Foreign exchange reserve	36,606	35,265	–	–
Retained earnings/ (Accumulated losses)	12,697,728	11,619,848	(1,271,912)	(1,603,189)
	12,893,334	11,814,113	(1,271,912)	(1,603,189)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 21. RESERVES (CONTINUED)

#### (a) Share premium

Share premium comprises the premium paid on subscription of shares in the Company over and above the par value of the shares. Pursuant to Section 618(2) of the Companies Act, the sum of RM4,774,665 standing to the credit of the Company's share premium account has been transferred and became part of the Company's share capital in the previous financial year, as disclosed in Note 20.

#### (b) Fair value adjustment reserve

Fair value adjustment reserve represents the cumulative fair value changes of available-for-sale financial assets until they are disposed or impaired.

#### (c) Exchange reserve

The exchange reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

### 22. FINANCE LEASE PAYABLES

	Group	
	2018 RM	2017 RM
Future minimum lease payments	447,377	552,695
Less: Future finance charges	(40,384)	(55,565)
Total present value of minimum lease payments	406,993	497,130
<b>Current</b>		
Payable within 1 year		
Future minimum lease payments	135,748	162,618
Less: Future finance charges	(18,049)	(22,481)
Present value of minimum lease payments	117,699	140,137
<b>Non-current</b>		
Payable after 1 year but not later than 5 years		
Future minimum lease payments	311,629	390,077
Less: Future finance charges	(22,335)	(33,084)
Present value of minimum lease payments	289,294	356,993
Total present value of minimum lease payments	406,993	497,130

The finance lease payables of the Group bear effective interest at rates ranging from 4.69% to 6.69% (2017: 4.64% to 6.32%) per annum.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 23. DEFERRED TAX LIABILITIES

	2018 RM	Group 2017 RM
At beginning of the financial year	95,925	408,013
Recognised in profit or loss (Note 32)	46,059	(312,088)
At end of the financial year	141,984	95,925

This is in respect of estimated deferred tax liabilities and assets arising from temporary differences as follows:

	2018 RM	Group 2017 RM
Differences between the carrying amount of property, plant and equipment and its tax base	158,174	97,179
Taxable temporary differences in respect of income	83,816	139,521
Deductible temporary differences in respect of expenses	(100,006)	(127,596)
Unutilised tax losses	–	(13,179)
	141,984	95,925

The estimated amount of temporary differences for which no deferred tax assets are recognised in the financial statements are as follows:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Unutilised tax losses	4,677,300	4,656,203	2,276,994	2,279,172
Unabsorbed capital allowances	598,615	1,157,265	572,595	1,071,596
Deductible temporary differences in respect of expenses	50,786	66,705	38,940	46,539
Differences between the carrying amounts of property, plant and equipment and their tax base	(10,882)	(1,846)	(20,398)	(20,633)
	5,315,819	5,878,327	2,868,131	3,376,674

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 24. TRADE PAYABLES

The normal trade credit term granted by the trade payables to the Group ranges from 30 days to 90 days (2017: 30 days to 90 days).

Included in trade payables of the Group is an amount owing to an associate of RM1,906,029 (2017: RM1,825,850) which is on normal trade credit term.

The foreign currency exposure profiles of trade payables are as follows:

	Group	
	2018 RM	2017 RM
United States Dollar	248,470	62,004
Renminbi	154,728	260,975
Singapore Dollar	90,624	–

### 25. OTHER PAYABLES, DEPOSITS AND ACCRUALS

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
Other payables	242,394	4,596,730	4,343	634
Deposits	16,100	18,125	–	–
GST payable	38,669	238,588	–	–
Accruals	2,729,905	4,809,478	484,244	395,942
	3,027,068	9,662,921	488,587	396,576

Included in other payables of the Group is an amount of RM Nil (2017: RM4,361,647) being the land owner entitlements.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 26. PROVISIONS

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Provision for warranty costs</b>				
At beginning of the financial year	43,354	464,640	–	–
Addition	407,833	43,354	–	–
Reversal	(15,089)	(464,640)	–	–
Acquisition of a subsidiary	182	–	–	–
At end of the financial year	436,280	43,354	–	–
<b>Provision for employee benefits</b>				
At beginning of the financial year	132,619	128,573	46,539	47,325
Addition	185,275	210,030	37,650	45,756
Utilisation	(213,690)	(205,984)	(45,251)	(46,542)
Acquisition of a subsidiary	3,675	–	–	–
Disposal of a subsidiary	(9,236)	–	–	–
At end of the financial year	98,643	132,619	38,938	46,539
	534,923	175,973	38,938	46,539

Provision for warranty costs is in respect of products sold under warranty by subsidiaries. Provision is recognised for expected warranty claims on products sold based on past experience. Assumptions used to calculate the provision for warranties were based on the sales made and best estimate by the directors of the Group.

Provision for employee benefits is in respect of provision for short term accumulated compensated absences for employees. The provision is made based on the number of days of outstanding compensated absences of each executive director and employees multiplied by their respective salary/wages as at year end.

### 27. BANK BORROWINGS

	Group	
	2018 RM	2017 RM
<b>Current</b>		
<b>Secured</b>		
Bank overdrafts	1,216,152	796,122

The bank overdrafts facilities are repayable on demand and within one year respectively, and bear interest at rates ranging from 3.42% to 5.68% (2017: 4.10% to 9.15%) per annum, secured and supported by the followings:

- (a) cash deposits with licensed banks of certain subsidiaries;
- (b) joint and several guarantee by the directors; and
- (c) corporate guarantees of the Company.



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 28. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the statements of cash flows comprise the following:

		Group		Company	
	Note	2018 RM	2017 RM	2018 RM	2017 RM
Cash at banks and in hand	19	18,158,588	4,254,656	7,152,769	222,950
Cash deposits with licensed banks	18	8,626,192	8,116,804	–	–
Bank overdrafts	27	26,784,780 (1,216,152)	12,371,460 (796,122)	7,152,769 –	222,950 –
Cash deposits with licensed banks under lien	18	25,568,628 (8,626,192)	11,575,338 (8,116,804)	7,152,769 –	222,950 –
		16,942,436	3,458,534	7,152,769	222,950

### 29. REVENUE

Revenue of the Group and of the Company comprise the following:

		Group		Company	
		2018 RM	2017 RM (Restated)	2018 RM	2017 RM
Sales of goods and services		39,461,760	19,948,708	–	–
Contract revenue		10,933,449	12,773,957	–	–
Management fees		152,880	224,640	1,357,300	983,940
Dividend income from a subsidiary		–	–	510,300	–
		50,548,089	32,947,305	1,867,600	983,940

### 30. COST OF SALES

Cost of sales of the Group comprise the following:

		Group	
		2018 RM	2017 RM (Restated)
Cost of sales of goods and services		33,278,914	16,416,480
Contract costs		8,775,939	11,020,652
		42,054,853	27,437,132

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 31. PROFIT/(LOSS) BEFORE TAX - CONTINUING OPERATIONS

Other than disclosed elsewhere in the financial statements, the following items have been charged/(credited) in arriving at profit/(loss) before tax:

	Group		Company	
	2018 RM	2017 RM (Restated)	2018 RM	2017 RM
Amortisation of intangible assets	581,336	695,136	–	–
Auditors' remuneration:				
- statutory audit	133,059	134,503	58,000	55,000
- other services	6,000	6,000	6,000	6,000
Depreciation of property, plant and equipment	997,707	890,959	18,761	48,387
Distribution income from fixed income funds	(361,490)	(307,956)	–	–
Dividend income	–	–	(510,300)	–
Gain on disposal of intangible assets	–	(48,967)	–	–
Gain on disposal of property, plant and equipment	(118,038)	(99,527)	–	–
Gain on disposal of subsidiaries	–	–	(500,000)	–
Impairment loss on:				
- other receivables	20,759	6,180	–	6,180
- investment in subsidiary	–	–	–	452,163
Impairment of goodwill on business combination	97,483	–	–	–
Independent Non-Executive Directors' fees:				
- Directors of the Company	152,000	166,000	152,000	166,000
- Directors of the subsidiary	36,000	36,000	–	–
Interest expense:				
- finance lease payables	22,620	11,805	–	–
- bank overdrafts	35,776	27,029	–	–
- others	23,451	6,655	–	–
Interest income	(359,308)	(233,067)	(13,414)	(8,229)
Inventories written down	93,594	–	–	–
Loss on disposal of a subsidiary	16,861	–	–	–
Loss on foreign exchange:				
- realised	48,860	34,726	–	–
- unrealised	28,424	94,436	–	–
Net (reversal)/provision for employee benefits	(28,415)	7,796	(7,601)	(786)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 31. PROFIT/(LOSS) BEFORE TAX - CONTINUING OPERATIONS (CONTINUED)

Other than disclosed elsewhere in the financial statements, the following items have been charged/(credited) in arriving at profit/(loss) before tax (Continued):

	2018 RM	Group 2017 RM (Restated)	2018 RM	Company 2017 RM
Personnel expenses (including key management personnel):				
- contribution to Employees Provident Fund and social security contribution	441,494	524,594	120,730	118,396
- salaries and others	4,274,946	4,940,677	1,204,221	1,141,897
Amount written off:				
- deposits	—	2,010	—	2,010
- intangible assets	—	241,356	—	—
- property, plant and equipment	—	4,853	—	—
Rental income	(91,950)	(91,500)	(54,000)	(54,000)
Rental of premises	399,718	514,056	135,900	135,900
Reversal of accruals	(43,349)	—	—	—
Net provision/(reversal) of warranty costs	392,744	(421,286)	—	—
Share of result of associates	(140,363)	530,574	—	—
Waiver of amount owing by subsidiaries	—	—	1,300	4,280

Included in personnel expenses are the aggregate amounts of remuneration received and receivable by the Executive Directors of the Company and of its subsidiaries during the financial year as follows:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Executive Directors of the Company:				
- fees	12,000	12,000	12,000	12,000
- other emoluments	675,749	697,222	404,913	420,593
Executive Directors of the subsidiaries:				
- other emoluments	345,928	860,443	—	—

Estimated monetary value of the Executive Directors' benefits-in-kind in respect of utilisation of the Group's and of the Company's property, plant and equipment are as follows:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Executive Directors of the:				
- Company	26,161	19,175	26,161	19,175
- Subsidiaries	32,700	27,242	—	—

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 32. TAX EXPENSE/(CREDIT)

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Continuing operations</b>				
<b>Current tax expense:</b>				
Malaysian income tax:				
- Current year	521,975	59,576	–	–
- Over provision in prior financial year	(21,344)	–	–	–
	500,631	59,576	–	–
Real property gain tax:				
- Under provision in prior financial year	150,105	–	–	–
	650,736	59,576	–	–
<b>Deferred tax expense (Note 23):</b>				
- Relating to origination and reversal of temporary differences	41,969	(148,483)	–	–
- Under provision in prior financial year	4,090	(100,796)	–	–
	46,059	(249,279)	–	–
Tax expense/(credit) attributable to continuing operations	696,795	(189,703)	–	–
<b>Tax credit attributable to discontinued operation</b>	–	(41,355)	–	–
Tax expense/(credit) recognised in profit or loss	696,795	(231,058)	–	–

Domestic income tax is calculated at the Malaysian statutory income tax rate of 24% (2017: 24%) of the estimated assessable profit for the financial year.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 32. TAX EXPENSE/(CREDIT) (CONTINUED)

The reconciliation from the tax amount at statutory income tax rate to the Group's and the Company's tax expense are as follows:

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
Profit/(Loss) before tax from continuing operations	1,434,963	(2,687,883)	331,277	(1,603,189)
Profit/(Loss) before tax from discontinued operation	284,481	(514,213)	–	–
Profit/(Loss) before tax	1,719,444	(3,202,096)	331,277	(1,603,189)
Tax at the Malaysian statutory income tax rate of 24% (2017: 24%)	412,667	(768,503)	79,506	(384,765)
Effect of different tax rate in foreign jurisdictions	(16,470)	10,852	–	–
Tax effect of non-taxable income	(350,031)	(114,600)	(12,323)	(1,700)
Tax effect of non-deductible expenses	356,240	54,279	54,867	12,312
Deferred tax assets not recognised during the financial year	204,658	640,482	–	374,153
Deferred tax recognised at different tax rate	–	25,774	–	–
Real property gain tax	150,105	–	–	–
Utilisation of deferred tax assets not previously recognised	(43,120)	–	(122,050)	–
(Over)/Under provision in prior financial year:				
- current tax expense	(21,344)	21,454	–	–
- deferred tax expense	4,090	(100,796)	–	–
Tax expense/(credit)	696,795	(231,058)	–	–

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 33. DISCONTINUED OPERATION

As mentioned in Note 6(b) above, the Company had disposed of a subsidiary on 26 November 2018 and hence, discontinued its property development business. The comparative consolidated statement of comprehensive income has been re-presented to show the discontinued operation separately from continuing operations.

(a) The results attributable to the discontinued operation were as follows:

	2018 RM	2017 RM
Revenue	377,988	480,059
Cost of sales	(370,308)	(598,981)
Gross profit/(loss)	7,680	(118,922)
Other income	470,773	78,448
Administrative, selling and other operating expenses	(1,186,076)	(473,114)
Finance costs	–	(625)
Loss before tax from discontinued operation	(707,623)	(514,213)
Tax credit	–	41,355
Gain on disposal of discontinued operation (Note 6(b))	(707,623) 992,104	(472,858) –
Profit/(loss) from discontinued operation, net of tax	284,481	(472,858)

(b) The following items had been charged/(credited) in arriving at loss before tax:

	2018 RM	2017 RM
Amortisation of intangible assets	–	324,511
Auditors' remuneration	8,000	13,500
Personnel expenses (including key management personnel):		
- contribution to Employees Provident Fund and social security contribution	–	9,729
- salaries and others	–	78,173
Impairment loss on trade receivables	1,044,900	–
Interest expense	–	625
Interest income	(12,463)	(23,711)
Net reversal for employee benefits	–	(3,750)
Rental of premises	3,600	3,600

(c) Cash flows from discontinued operation were as follows:

	2018 RM	2017 RM
Operating activities	(185,968)	856,182
Investing activity	(1,324)	(24,941)
Financing activities	–	(1,290,624)
	(187,292)	(459,383)

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 34. EARNINGS/(LOSS) PER SHARE

#### (a) Basic earnings/(loss) per share

Basic earnings/(loss) per share of the Group is calculated based on the profit/(loss) attributable to owners of the Company divided by the weighted average number of ordinary shares in issue during the financial year:

	2018 RM	Group 2017 RM (Restated)
Profit/(loss) for the financial year attributable to owners of the Company:		
- From continuing operations	772,983	(2,435,105)
- From discontinued operation	284,481	(472,858)
	1,057,464	(2,907,963)
Weighted average number of shares (unit)	49,566,820	49,277,066
Basic earnings/(loss) per share (sen):		
- From continuing operations	1.56	(4.94)
- From discontinued operation	0.57	(0.96)
	2.13	(5.90)

#### (b) Diluted earnings/(loss) per share

The diluted earnings/(loss) per share is equivalent to the basic earnings/(loss) per share as the Company does not have any dilutive potential ordinary shares.

### 35. RELATED PARTY DISCLOSURES

#### (a) Identity of related parties

For the purposes of these financial statements, parties are considered to be related to the Group or to the Company if the Group or the Company has the ability to directly or indirectly control the party or exercise significant influence over the party in making financial and operating decision, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

The Group and the Company have a related party relationship with its subsidiaries, associates and key management personnel.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 35. RELATED PARTY DISCLOSURES (CONTINUED)

#### (b) Related party transactions and balances

The transactions with subsidiaries are as follows:

	2018 RM	Company 2017 RM
Dividend received/receivable from a subsidiary	(510,300)	–
Management fees received/receivable from subsidiaries	(1,204,420)	(759,300)
Rental of premises paid/payable to a subsidiary	33,900	33,900
Rental of premises received/receivable from a subsidiary	(48,000)	(48,000)
Waiver of amount owing by subsidiaries	1,300	4,280

The transactions with associates are as follows:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Purchases from an associate	6,882,000	4,410,500	–	–
Sales to associates	(887,095)	(1,867,771)	–	–
Services acquired from an associate	146,892	139,560	–	–
Management fees received/receivable from associate	(152,880)	(224,640)	(152,880)	(224,640)
Rental of premises paid/payable to an associate	18,000	12,000	–	–
Rental of premises received/receivable from associates	(42,000)	(85,500)	–	–
Transfer of research and development	577,777	–	–	–

Information regarding outstanding balances arising from related party transactions are disclosed in Notes 13, 16, 17 and 24.

#### (c) Compensation of key management personnel

Key management personnel include personnel having authority and responsibility for planning, directing and controlling the activities of the entities, directly or indirectly, including any directors of the Group.

The remuneration of key management personnel including directors are as follows:

	2018 RM	Group 2017 RM	2018 RM	Company 2017 RM
Directors' fee	42,000	42,000	6,000	6,000
Short term employee benefits (including benefits-in-kind)	1,651,036	1,862,971	491,961	601,325
Post-employment benefits	160,326	178,114	56,901	70,937
	1,853,362	2,083,085	554,862	678,262



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 36. CORPORATE GUARANTEES

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Secured</b>				
In respect of corporate guarantees given by the Company to financial institutions for banking and credit facilities granted to:				
- Associate	776,090	625,195	776,090	625,195
- Subsidiary	–	–	547,155	278,801
	776,090	625,195	1,323,245	903,996

### 37. SEGMENT INFORMATION

For management purposes, the Group is organised into operating segments based on their products and services. The Group's managing director reviews the information of each operating segment on at least monthly basis for the purposes of resource allocation and assessment of segment performance. Therefore, the Group's reportable segment in accordance with MFRS 8 is as follows:

Information and Communication Technology	Inclusive of Telematics and navigation products and services, telecommunication related products, Geographical Information System (GIS) and related products and services.
Telecommunications, Infrastructure and Services	Inclusive of installation, jointing and testing of utilities, telecommunication and fibre optic cables and associated civil works.
Property development	Undertakes the development of commercial and residential properties.
Others	Mainly comprise investment holding and provision of management services, property investment and general trading, neither which are of a sufficient size to be reported separately.

Segment revenue, results, assets and liabilities include items directly attributable to segment as well as those that can be allocated on a reasonable basis. Unallocated items mainly comprise interest-earning assets and revenue, interest-bearing loans and expenses and tax assets, liabilities and expense.

#### Segment revenue and results

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 3. Segment results represent profit or loss before taxation of the segment. Inter-segment transactions are entered in the ordinary course of business based on terms mutually agreed upon by the parties concerned.

#### Segment assets

Segment assets are measured based on all assets (including goodwill) of the segment.

#### Segment liabilities

Segment liabilities are measured based on all liabilities of the segment.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 37. SEGMENT INFORMATION (CONTINUED)

#### (a) Operating segment

Group	Note	Information and Communication Technology RM	Telecommunications, Infrastructure and Services RM	(Note 33) Discontinued Operation RM	Others RM	Eliminations RM	Consolidated RM
<b>2018</b>							
<b>Segment Revenue</b>							
External revenue		39,461,760	10,933,449	377,988	152,880	–	50,926,077
Inter-segment revenue	(i)	1,518,275	–	–	1,714,720	(3,232,995)	–
Total revenue		40,980,035	10,933,449	377,988	1,867,600	(3,232,995)	50,926,077
<b>Segment Results</b>							
Interest income		160,575	78,957	12,463	119,776	–	371,771
Interest expense		(59,351)	(22,496)	–	–	–	(81,847)
Depreciation of property, plant and equipment		(759,434)	(219,485)	–	(18,788)	–	(997,707)
Amortisation of intangible assets		(581,336)	–	–	–	–	(581,336)
Share of results of associates		208,163	(67,800)	–	–	–	140,363
Other non-cash items	(ii)	301,104	(124,693)	1,044,900	(242,427)	–	978,884
Segment profit/(loss) before tax		1,152,667	864,280	284,481	(581,984)	–	1,719,444
Tax expense		(348,204)	(198,486)	–	(150,105)	–	(696,795)
<b>Segment Assets</b>							
Additions to non-current assets	(iii)	1,450,572	12,329	–	15,521	–	1,478,422
Total segment assets		24,828,126	10,909,645	–	25,794,315	–	61,532,086
<b>Segment Liabilities</b>							
Total segment liabilities		12,662,460	3,116,631	–	558,458	–	16,337,549

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 37. SEGMENT INFORMATION (CONTINUED)

#### (a) Operating segment (Continued)

Group	Note	Information and Communication Technology RM	Telecommunications, Infrastructure and Services RM	(Note 33) Discontinued Operation RM	Others RM	Eliminations RM	Consolidated RM
<b>2017</b>							
<b>Segment Revenue</b>							
External revenue		19,948,708	12,773,957	480,059	224,640	–	33,427,364
Inter-segment revenue	(i)	2,121,131	–	–	759,300	(2,880,431)	–
Total revenue		22,069,839	12,773,957	480,059	983,940	(2,880,431)	33,427,364
<b>Segment Results</b>							
Interest income		72,527	59,580	23,711	100,960	–	256,778
Interest expense		(39,137)	(6,352)	(625)	–	–	(46,114)
Depreciation of property, plant and equipment		(680,916)	(160,986)	–	(49,057)	–	(890,959)
Amortisation of intangible assets		(695,136)	–	(324,511)	–	–	(1,019,647)
Share of results of associates		(437,671)	(92,903)	–	–	–	(530,574)
Other non-cash items	(ii)	(152,822)	(87,412)	(3,750)	(233,914)	–	(477,898)
Segment profit/(loss) before taxation		(1,893,324)	167,088	(514,213)	(961,647)	–	(3,202,096)
Tax credit/(expense)		260,654	(70,951)	41,355	–	–	231,058
<b>Segment Assets</b>							
Additions to non-current assets	(iii)	970,777	261,155	–	17,029	–	1,248,961
Total segment assets		18,406,137	14,083,488	15,188,684	13,304,106	–	60,982,415
<b>Segment Liabilities</b>							
Total segment liabilities		5,708,930	6,205,215	5,471,740	646,216	–	18,032,101

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 37. SEGMENT INFORMATION (CONTINUED)

#### (a) Operating segment (Continued)

- (i) Inter-segment revenue are in respect of sales between the segments which are charged at cost plus a percentage profit mark-up. Segment revenue, expenses and results include transfers between business segments. These transfers are eliminated on consolidation.
- (ii) Other material non-cash items consist of the following items as presented in the respective notes:

	2018 RM	Group 2017 RM
Distribution income from fixed income funds	(361,490)	(307,956)
Gain on disposal of property, plant and equipment	(118,038)	(99,527)
Loss on foreign exchange - unrealised	28,424	94,436
Impairment loss on:		
- trade receivables	1,044,900	-
- other receivables	20,759	6,180
Net provision for employee benefits	(28,415)	4,046
Net reversal of warranty costs	392,744	(421,286)
Amount written off:		
- intangible assets	-	241,356
- property, plant and equipment	-	4,853
	978,884	(477,898)

- (iii) Additions to non-current assets consist of:

	2018 RM	Group 2017 RM
Property, plant and equipment	1,478,422	1,248,961

#### (b) Geographical segment

Revenue based on geographical location of the Group's customers are as follows:

	2018 RM	Group 2017 RM
Malaysia	50,926,077	33,420,015
Singapore	-	7,349
	50,926,077	33,427,364

The activities of the Group are mainly carried out in Malaysia, as such, geographical segment reporting based on non-current assets other than financial instruments is not presented.

#### (c) Information about major customers

Revenue from 3 (2017: 3) major customers of the Group amounted to RM31,044,931 (2017: RM13,436,065).

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 38. FINANCIAL INSTRUMENTS

#### (a) Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies and processes during the financial years ended 30 November 2018 and 30 November 2017.

The Company and its subsidiaries are not subject to any externally imposed capital requirements.

The Group monitors capital using a gearing ratio, which is net debts divided by total capital. Net debts comprise borrowings (including finance lease payables) less cash and cash equivalents (excluding bank overdrafts) whilst total capital is the total equity of the Group. The gearing ratio as at 30 November 2018 and 30 November 2017, which is within the Group's objectives of capital management are as follows:

	2018 RM	Group 2017 RM
Total interest-bearing borrowings	1,623,145	1,293,252
Less: Cash and cash equivalents	(26,784,780)	(12,371,460)
Total net cash	(25,161,635)	(11,078,208)
Total equity	45,194,537	42,950,314
Debt to equity ratio (%)	*	*

\* Not meaningful as the Group is in a net cash position.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 38. FINANCIAL INSTRUMENTS (CONTINUED)

#### (b) Categories of financial instruments

	Group		Company	
	2018 RM	2017 RM	2018 RM	2017 RM
<b>Financial assets</b>				
<b>Fair value through profit or loss</b>				
- Fixed income funds	4,075,897	11,621,125	553,852	1,765,919
<b>Loan and receivables</b>				
- Trade, other receivables and deposits *	20,864,446	18,816,263	8,258,510	55,090
- Amount owing by subsidiaries	—	—	3,287,168	5,313,284
- Amount owing by associates	1,306,271	1,666,562	3,846	197,942
- Cash deposits with licensed banks	8,626,192	8,116,804	—	—
- Cash and bank balances	18,158,588	4,254,656	7,152,769	222,950
	48,955,497	32,854,285	18,702,293	5,789,266
<b>Available-for-sale</b>				
- Transferable club membership	250,000	250,000	—	—
<b>Financial liabilities</b>				
<b>Other financial liabilities</b>				
- Trade payables	10,864,869	6,678,189	—	—
- Other payables, deposits and accruals ^	2,988,399	9,424,333	488,587	396,576
- Amount owing to a subsidiary	—	—	5,755,520	—
- Amount owing to associates	6,000	—	—	—
- Bank borrowings	1,216,152	796,122	—	—
- Finance lease payables	406,993	497,130	—	—
	15,482,413	17,395,774	6,244,107	396,576

\* Exclude GST refundable and prepayments.

^ Exclude GST payable.

#### (c) Fair values of financial instruments

The carrying amounts of financial instruments of the Group and of the Company as at the end of the financial year approximate their fair values.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 38. FINANCIAL INSTRUMENTS (CONTINUED)

#### (d) Methods and assumptions used to estimate fair value

The fair values of financial assets and financial liabilities are determined as follows:

- (i) Cash and cash equivalents, trade and other receivables and payables

The carrying amounts of cash and cash equivalents, trade and other receivables and payables are reasonable approximation of fair values due to relatively short term nature of these financial instruments.

- (ii) Other investments

The fair value of fixed income funds is determined by reference to the redemption price at the reporting date.

The fair value of the transferable club membership is determined by reference to comparable market value of similar investment.

- (iii) Borrowings

The carrying amounts of the current portion of borrowings are reasonable approximation of fair value due to the insignificant impact of discounting.

The fair value of finance lease payables is estimated using discounted cash flow analysis, based on current lending rate for similar types of borrowing arrangements.

The carrying amounts of financial assets and liabilities recognised in the financial statements approximate their fair values except as follows:

	Carrying Amount RM	Group Fair Value RM
<b>2018</b>		
<b>Financial Liabilities</b>		
Finance lease payables	406,993	402,873
<b>2017</b>		
<b>Financial Liabilities</b>		
Finance lease payables	497,130	468,617

### 39. FAIR VALUE HIERARCHY

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, within the fair value hierarchy, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- (a) Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (b) Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- (c) Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 39. FAIR VALUE HIERARCHY (CONTINUED)

The following table provides the fair value measurement hierarchy of the Group's and of the Company's financial instruments:

Group	Carrying amount Total RM	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			
		Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
<b>30 November 2018</b>									
<b>Financial assets</b>									
<b>Financial assets at fair value through profit or loss</b>									
- Fixed income funds	4,075,897	4,075,897	-	-	4,075,897	-	-	-	-
<b>Available-for-sale financial assets</b>									
- Transferable club membership	250,000	250,000	-	-	250,000	-	-	-	-
<b>Financial liabilities</b>									
<b>Other financial liabilities</b>									
- Finance lease payables	406,993	-	-	-	-	-	-	402,873	402,873



## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 39. FAIR VALUE HIERARCHY (CONTINUED)

The following table provides the fair value measurement hierarchy of the Group's and of the Company's financial instruments (Continued):

Group	Carrying amount Total RM	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			
		Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
<b>30 November 2017</b>									
<b>Financial assets</b>									
<b>Financial assets at fair value through profit or loss</b>									
- Fixed income funds	11,621,125	11,621,125	-	-	11,621,125	-	-	-	-
<b>Available-for-sale financial assets</b>									
- Transferable club membership	250,000	250,000	-	-	250,000	-	-	-	-
<b>Financial liabilities</b>									
<b>Other financial liabilities</b>									
- Finance lease payables	497,130	-	-	-	-	-	-	468,617	468,617

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 39. FAIR VALUE HIERARCHY (CONTINUED)

The following table provides the fair value measurement hierarchy of the Group's and of the Company's financial instruments (Continued):

	Carrying amount Total RM	Fair value of financial instruments carried at fair value				Fair value of financial instruments not carried at fair value			
		Level 1 RM	Level 2 RM	Level 3 RM	Total RM	Level 1 RM	Level 2 RM	Level 3 RM	Total RM
<b>Company</b>									
<b>30 November 2018</b>									
<b>Financial assets</b>									
<b>Financial assets at fair value through profit or loss</b>									
- Fixed income funds	553,852	553,852	-	-	553,852	-	-	-	-
<b>30 November 2017</b>									
<b>Financial assets</b>									
<b>Financial assets at fair value through profit or loss</b>									
- Fixed income funds	1,765,919	1,765,919	-	-	1,765,919	-	-	-	-

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company are exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, foreign currency risk and market risk.

The Group's and the Company's financial risk management policy seeks to minimise the potential adverse effects from the exposures to variety of risks in the normal course of business.

The Group's and the Company's exposure to the financial risks and the objectives, policies and processes put in place to manage these risks are discussed below.

#### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations.

The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables and the maximum risk associated with recognised financial assets is the carrying amounts as presented in the statements of financial position. For other financial assets, the Group and the Company minimise credit risk by dealing with high credit rating counterparties.

The Company is also exposed to credit risk arising from corporate guarantee provided in respect of banking facilities granted to the associate and subsidiary.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. In addition, receivables balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

#### Financial guarantee

The Group and the Company provide secured financial guarantees to banks in respect of banking facilities granted to its subsidiary and associate.

The Group and the Company monitor on an ongoing basis the repayments made by the subsidiaries and an associate and their financial performance.

The Group and the Company's maximum exposure to credit risk amounts to RM776,090 and RM1,323,245 (2017: RM625,195 and RM903,996) respectively, representing the outstanding credit facilities of the subsidiaries and an associate guaranteed by the Group and the Company at the reporting date. At the reporting date, there was no indication that the subsidiaries and associate would default on their repayment.

The financial guarantee has not been recognised as the fair value on initial recognition was immaterial since the financial guarantees provided by the Group and the Company did not contribute towards credit enhancement of the subsidiaries' and associate's borrowings in view of the securities pledged by the subsidiaries and associate and it is unlikely that the subsidiaries and associate will default within the guarantee period.

#### (b) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations associated with financial liabilities. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through use of stand-by credit facilities.

The Group's and the Company's liquidity risk management policy is to manage its debt maturity profile, operating cash flows and the availability of funding so as to ensure that refinancing, repayment and funding needs are met. In addition, the Group and the Company maintain sufficient levels of cash and available banking facilities at a reasonable level to their overall debt position to meet their working capital requirement.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (b) Liquidity risk (Continued)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and of the Company's financial liabilities at the reporting date based on contractual undiscounted repayment obligations.

2018 Group	Carrying amount RM	Total contractual cash flows RM	On demand or within 1 years RM	1 to 2 years RM	2 to 5 years RM	Over 5 years RM
<b>Financial liabilities</b>						
Trade payables	10,864,869	10,864,869	10,864,869	-	-	-
Other payables, deposits and accruals ^	2,988,399	2,988,399	2,988,399	-	-	-
Finance lease payables	406,993	447,377	162,619	236,020	154,056	-
Bank overdrafts	1,216,152	1,216,152	1,216,152	-	-	-
Financial guarantee *	-	776,090	776,090	-	-	-
	15,476,413	16,292,887	16,008,129	236,020	154,056	-
<b>Company</b>						
<b>Financial liabilities</b>						
Other payables and accruals	488,587	488,587	488,587	-	-	-
Financial guarantee *	-	1,323,245	1,323,245	-	-	-
	488,587	1,811,832	1,811,832	-	-	-

^ Exclude GST payable.

\* The Group and the Company has given corporate guarantee to banks on behalf of associate and subsidiaries for banking facilities. The potential exposure of the financial guarantee is equivalent to the amount of the banking facilities being utilised by the said associate and subsidiaries.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (b) Liquidity risk (Continued)

Analysis of financial instruments by remaining contractual maturities (Continued)

The table below summarises the maturity profile of the Group's and of the Company's financial liabilities at the reporting date based on contractual undiscounted repayment obligations (Continued).

2017 Group	Carrying amount RM	Total contractual cash flows RM	On demand or within 1 years RM	1 to 2 years RM	2 to 5 years RM	Over 5 years RM
<b>Financial liabilities</b>						
Trade payables	6,678,189	6,678,189	6,678,189	—	—	—
Other payables, deposits and accruals <sup>^</sup>	9,424,333	9,424,333	9,424,333	—	—	—
Finance lease payables	497,130	552,695	162,619	236,020	154,056	—
Bank overdrafts	796,122	796,122	796,122	—	—	—
Financial guarantee <sup>*</sup>	—	625,195	625,195	—	—	—
	17,395,774	18,076,534	17,686,458	236,020	154,056	—
<b>Company</b>						
<b>Financial liabilities</b>						
Other payables and accruals	396,576	396,576	396,576	—	—	—
Financial guarantee <sup>*</sup>	—	903,996	903,996	—	—	—
	396,576	1,300,572	1,300,572	—	—	—

<sup>^</sup> Exclude GST payable.

<sup>\*</sup> The Group and the Company has given corporate guarantee to banks on behalf of associate and subsidiaries for banking facilities. The potential exposure of the financial guarantee is equivalent to the amount of the banking facilities being utilised by the said associate and subsidiaries.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk arises primarily from interest bearing financial assets and financial liabilities which include cash deposits, bank borrowings and finance lease payables.

Interest bearing financial assets include cash deposits that are short term in nature and are not held for speculative purposes but are placed to satisfy conditions for banking facilities granted to the subsidiaries and to earn a better yield than cash at banks. The cash deposits placed with licensed banks at fixed rate expose the Group to fair value interest rate risk.

Interests bearing financial liabilities include finance lease payables and bank overdrafts.

Borrowings at floating rate amounting to RM1,216,152 (2017: RM796,122) expose the Group to cash flow interest rate risk whilst finance lease payables at fixed rate amounting to RM406,993 (2017: RM497,130) expose the Group to fair value interest rate risk.

The Group manages its interest rate risk exposure by maintaining a prudent mix of fixed and floating borrowings rate. The Group also monitors the interest rate on borrowings closely to ensure that the borrowings are maintained at favourable rates.

#### Sensitivity analysis for interest rate risk

The Group and Company believes that no reasonably possible changes in the interest rate could affect the results of the Group and the Company materially as the impact is not significant.

#### (d) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group has transactional currency exposures arising from purchases and direct costs that are denominated in currencies other than the respective functional currencies of Group entities, primarily RM. The foreign currencies in which these transactions are denominated are mainly United States Dollar ("USD"), Renminbi ("RMB") and Singapore Dollar ("SGD").

The Group also holds cash and cash equivalents denominated in foreign currencies for working capital purposes. At the reporting date, such foreign currencies balances (mainly in USD, RMB and SGD) amount to RM690,207 (2017: RM64,572).

#### Sensitivity analysis for foreign currency risk

The directors believe that the impact of foreign currency fluctuation will not significantly affect the profitability of the Group. As such, sensitivity analysis is not presented.

## NOTES TO THE FINANCIAL STATEMENTS

[CONTINUED]

### 40. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### (e) Market risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices. The Group is exposed to market price risk arising from its fixed income fund. These instruments are classified as held for trading. The Group does not have exposure to commodity price risk.

#### Sensitivity analysis for equity price risk

At the reporting date, if the price of the fixed income fund had been 1% higher/lower, with all other variables held constant, the Group's profit net of tax would decrease/increase by RM30,977 (2017: RM88,321) as a result of increase/decrease in the fair value of financial instruments classified as held for trading.

### 41. MATERIAL LITIGATION

On 4 September 2015, the Company announced that Amtel Cellular Sdn. Bhd. ("AMCSB"), the wholly-owned subsidiary of the Company has on 2 September 2015 filed an application to the Shenzhen Luoho District People's Court ("Court") to seek judgment and claims against Shi Jian Bing ("SJB") due to SJB's failure to deliver the new navigation software engine within the prescribed timeline and a breach of contract pursuant to the Agreement dated 25 November 2013 made between AMCSB, SJB and Another Party ("AP").

AP had made an application earlier on 31 March 2015 to the Court to seek similar judgment and claims against SJB, in relation thereto AMCSB is a Joint-Plaintiff with AP against SJB in claiming including but not limited to the development costs of RMB1,677,569 together with interest thereon, the cost of legal proceedings and others as specified in the announcement dated 4 September 2015.

The first court hearing was held on 9 October 2015 and 10 October 2015 (continued hearing from day 1) at the Court. However no decision was formed by the Judge at the conclusion of the first trial.

AMCSB had on 26 June 2016 received the decisions and judgement from the Court in respect of AMCSB's claims against SJB as follows:

- (i) The Court agreed that the Agreement entered between AMCSB, SJB and AP dated 25 November 2013 has been terminated;
- (ii) That SJB was ordered to pay 40% of AMCSB's claim of RMB1,677,569.00 and 40% of AP's permitted claim of RMB400,878.32 amounting to RMB831,378.90 to AMCSB and AP;
- (iii) That SJBs to immediately refrain from using, developing, disclosing, transferring or licensing and return all relevant materials for the purpose of software development; and
- (iv) That the claim for cost of legal proceedings against SJB is unsuccessful.

On 15 July 2016, AMCSB's solicitor in People's Republic of China have successfully filed an appeal to the Court's decision to seek for higher compensation after taking into consideration the advice by AMCSB's Solicitor in People's Republic of China. However, the Court had rejected this appeal on 4 July 2017 and upheld earlier decisions and judgements as stated in the court decision on 26 June 2016 stated above.

AMCSB's solicitor has confirmed that the Court's decision is final, thus AMCSB is now in the process of recovering the claim from SJB.

## STATEMENT BY DIRECTORS

*Pursuant to Section 251(2) of the Companies Act 2016*

We, **YTM. TUNKU DATO' SERI KAMEL BIN TUNKU RIJALUDIN** and **DATO' KOID HUN KIAN**, being two of the directors of **AMTEL HOLDINGS BERHAD**, do hereby state that, in the opinion of the directors, the accompanying financial statements as set out on pages 50 to 134, are drawn up in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 November 2018 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors:

**YTM. TUNKU DATO' SERI KAMEL BIN TUNKU RIJALUDIN**  
Director

**DATO' KOID HUN KIAN**  
Director

Date: 11 March 2019

## STATUTORY DECLARATION

*Pursuant to Section 251(1) of the Companies Act 2016*

I, **DATO' KOID HUN KIAN**, being the director primarily responsible for the financial management of **AMTEL HOLDINGS BERHAD**, do solemnly and sincerely declare that, to the best of my knowledge and belief, the accompanying financial statements as set out on pages 50 to 134 are correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

**DATO' KOID HUN KIAN**  
Director

Subscribed and solemnly declared at Puchong in the state of Selangor Darul Ehsan on 11 March 2019.

Before me,

**NG SAY JIN (B-195)**  
Commissioner for Oaths



# INDEPENDENT AUDITORS' REPORT

## to the members of Amtel Holdings Berhad (Incorporated in Malaysia)

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the financial statements of Amtel Holdings Berhad, which comprise the statements of financial position as at 30 November 2018 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 50 to 134.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 November 2018, and of their financial performance and their cash flows for the financial year then ended in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

#### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Group

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Revenue and cost of sales recognition (Notes 4(i), 29 and 30 to the financial statements)

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The Group recognised its services and construction contract revenue and corresponding cost of sales by reference to the percentage of completion at the reporting date. The percentage of completion is determined by reference to the costs incurred for work performed to date to the estimated total costs for each project. We focused on this area because significant judgement by the Group is required in the estimation of total project revenue and costs. The estimated total revenue and costs is affected by a variety of uncertainties that depend on the outcome of future events.

#### Our audit response:

Our audit procedures on a sample of projects included, among others,

- obtaining an understanding of the relevant controls of the Group in respect of revenue and cost of sales recognised for contract activities;
- challenging the Group's major assumptions by comparing to contractual terms and our assessments;
- discussing the progress of the projects with the project manager to obtain an understanding of the basis on which the estimates are made; and
- checking the mathematical computation of the recognised revenue and corresponding cost of sales recognised during the financial year.

## **INDEPENDENT AUDITORS' REPORT**

**to the members of Amtel Holdings Berhad (Incorporated in Malaysia)**  
[CONTINUED]

### **Key Audit Matters (Continued)**

#### **Company**

We have determined that there are no key audit matters in the audit of the separate financial statements of the Company to be communicated in our auditors' report.

### **Information Other than the Financial Statements and Auditors' Report Thereon**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

The directors of the Company are responsible for overseeing the Group's financial reporting process.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **INDEPENDENT AUDITORS' REPORT**

**to the members of Amtel Holdings Berhad (Incorporated in Malaysia)**

[CONTINUED]

### **Auditors' Responsibilities for the Audit of the Financial Statements (Continued)**

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**INDEPENDENT  
AUDITORS' REPORT**  
**to the members of Amtel Holdings Berhad (Incorporated in Malaysia)**  
[CONTINUED]

**Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 6 to the financial statements.

**Other Matters**

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

**Baker Tilly Monteiro Heng PLT**  
LLP0019411-LCA & AF 0117  
Chartered Accountants

**Lee Kong Weng**  
No. 02967/07/2019 J  
Chartered Accountant

Kuala Lumpur

Date: 11 March 2019

# LIST OF PROPERTIES as at 30 November 2018

Location	Description and Existing Use	Tenure	Lease Expiry Date	Land Area/ Built-up Area (sq. feet)	Date of Acquisition/ Completion	Approximate Age of Building (Years)	Net Book Value RM
Lot No. TH A85-1 Mukim Kajang Daerah Hulu Langat Selangor Darul Ehsan	3 Storey Town House Corner Lot (Ground Floor) Vacant	Leasehold	Year 2101	1,078	31.3.2002	16	124,151
Plot No. 31 Phase 1B Kesuma Lakes C.T. 12115 Lot No. 771 Mukim of Beranang District of Ulu Langat Selangor Darul Ehsan	Bungalow land Vacant	Freehold	–	10,552	19.11.2002	–	168,717
TOTAL							292,868

# ANALYSIS OF SHAREHOLDINGS as at 20 February 2019

Issued Share Capital : RM32,301,203 comprising 54,197,066 ordinary shares  
Class of Shares : Ordinary shares  
Voting Rights : 1 vote per ordinary share (on a poll)

## ANALYSIS OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	Total Holdings	%
1 - 99	425	16,739	0.03
100 - 1,000	254	194,731	0.36
1,001 - 10,000	1,176	3,544,953	6.54
10,001 - 100,000	192	5,882,177	10.85
100,001 - less than 5% of issued shares	45	24,585,041	45.36
5% and above of issued shares	3	19,973,425	36.86
Total	2,095	54,197,066	100

## SUBSTANTIAL SHAREHOLDERS

### AS PER THE REGISTER OF SUBSTANTIAL SHAREHOLDERS AS AT 20 FEBRUARY 2019

Name	Direct Interest		Indirect/Deemed Interest	
	No. of shares	%	No. of shares	%
Gainfactor Sdn. Bhd.	8,169,400	15.07	—	—
Dato' Koid Hun Kian	8,086,088	14.92	3,717,937 *	6.86
Simfoni Kilat Sdn. Bhd.	3,717,937	6.86	—	—

Note:

\* Deemed interested by virtue of his interest in Simfoni Kilat Sdn. Bhd. pursuant to Section 8(4) of the Companies Act 2016.

## DIRECTORS' SHAREHOLDINGS AS AT 20 FEBRUARY 2019

Name	Direct Interest		Indirect/Deemed Interest	
	No. of shares	%	No. of shares	%
Dato' Koid Hun Kian	8,086,088	14.92	5,563,003 *	10.26
Tan Woon Huei	219,000	0.40	—	—
YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	200,000	0.37	—	—
Siow Hock Lee	65,333	0.12	814,333**	1.50
Ir. Chew Yook Boo	—	—	—	—

Notes:

\* This includes shares held by spouse and/or child pursuant to Section 59(11)(c) of the Companies Act 2016 and shares held by virtue of his interest in Simfoni Kilat Sdn. Bhd. pursuant to Section 8(4) of the Companies Act 2016

\*\* This includes shares held by spouse and/or child pursuant to Section 59(11)(c) of the Companies Act 2016

## ANALYSIS OF SHAREHOLDINGS

as at 20 February 2019

[CONTINUED]

### TOP THIRTY LARGEST SECURITIES ACCOUNT HOLDERS AS PER THE RECORD OF DEPOSITORS AS AT 20 FEBRUARY 2019

Name of Shareholder	No. of shares	%
1. Gainfactor Sdn. Bhd.	8,169,400	15.07
2. Dato' Koid Hun Kian	8,086,088	14.92
3. Simfoni Kilat Sdn. Bhd.	3,717,937	6.86
4. Omega Charm Sdn. Bhd.	2,424,500	4.47
5. Inspire Sense Sdn. Bhd.	2,400,000	4.43
6. Ng Weng Keong	2,300,000	4.24
7. Jurus Handal Sdn. Bhd.	2,254,500	4.16
8. Chuah Chew Huat	2,120,000	3.91
9. Maybank Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Sin Yong Lean	1,689,300	3.12
10. Koid Siang Loong	1,073,733	1.98
11. Maybank Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Leong Kam Seng	800,000	1.48
12. Chen Bee Yoke	781,000	1.44
13. Tan Seow Eng	771,333	1.42
14. Ee Yong Chew	742,333	1.37
15. Affin Hwang Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Lee Chye Khern (M09)	567,144	1.05
16. Chow Teng Ting	498,000	0.92
17. Amerjeet Singh A/L Naib Singh	486,600	0.90
18. Lim Tuan Guan	473,000	0.87
19. Tan Hong Cheng	315,000	0.58
20. Ong Khiam Cheang	300,000	0.55
21. UOB Kay Hian Nominees (Asing) Sdn. Bhd. Exempt An for UOB Kay Hian Pte Ltd (A/C Clients)	291,999	0.54
22. Goh Hock Leong	271,000	0.50
23. Kang Khoon Seng	262,900	0.48
24. Yong Mun Tong	255,000	0.47
25. Zeito Plastic Components Sdn. Bhd.	225,000	0.42
26. Tan Woon Huei	209,000	0.39
27. Kenanga Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Ong Kim Ser	201,000	0.37
28. YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin	200,000	0.37
29. Poh Swee Chin	193,800	0.36
30. Lau Yok Moi	172,300	0.32
Total	42,251,867	77.96

**AMTEL HOLDINGS BERHAD** (409449-A)  
(Incorporated in Malaysia)

**PROXY FORM**

**22ND ANNUAL GENERAL MEETING**

(Before completing this form, please refer to the notes)

CDS Account No.	
No. of Shares held	

I/We .....

NRIC/Passport/Company No. ....

of .....

[FULL ADDRESS]

being a member/members of AMTEL HOLDINGS BERHAD ("Company"), do hereby appoint .....

..... (NRIC/Passport No. ....)

of .....

or failing him/her .....

of .....

or failing him/her, THE CHAIRMAN OF THE MEETING as my/our proxy to vote for me/us and on my/our behalf at the Twenty-Second Annual General Meeting ("22nd AGM") of the Company to be held at Langkawi Room, 1st Floor, Bukit Jalil Golf & Country Resort, Jalan Jalil Perkasa 3, Bukit Jalil, 57000 Kuala Lumpur on Friday, 3 May 2019 at 10.00 a.m. and at any adjournment thereof.

(Please indicate with an "X" in the space provided below on how you wish your votes to be cast. If you do not do so, the proxy/proxies will vote or abstain from voting at his/her discretion.)

No.	Ordinary Resolutions	For	Against
1.	Approval on the payment of Directors' fees for the financial year ended 30 November 2018.		
2.	Approval on the payment of Directors' fees for the financial year ending 30 November 2019.		
3.	Approval on the payment of Directors' benefits (other than Directors' fees) to the Directors which include meeting attendance allowance, medical expenses and other claimable benefits incurred from 3 May 2019 until the Company's next Annual General Meeting.		
4.	Re-election of Dato' Koid Hun Kian as Director.		
5.	Re-election of Siow Hock Lee as Director.		
6.	Re-appointment of Messrs. Baker Tilly Monteiro Heng PLT as Auditors of the Company.		
7.	Retention of YTM. Tunku Dato' Seri Kamel Bin Tunku Rijaludin as Independent Non-Executive Director.		
8.	Retention of Siow Hock Lee as Independent Non-Executive Director.		
9.	Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Companies Act 2016.		
No.	Special Resolution	For	Against
1.	Proposed adoption of new Constitution of the Company.		

For appointment of more than one (1) proxy, percentage of shareholdings to be represented by the proxies:-

No. of Shares	Percentage
Proxy 1	%
Proxy 2	%
Total	100%

Signature/Common Seal of Member

Dated this ..... day of ..... 2019

**Notes:**

- In respect of deposited securities, only members whose names appear in the Record of Depositors on 25 April 2019 shall be entitled to attend, speak and vote at this meeting.
- A member of the Company entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote in his stead.
- The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation, under its common seal or under the hand of an officer or attorney of the corporation duly authorised in that behalf, and shall be deposited at the Registered Office of the Company at No. 7, Jalan PJS 7/19, Bandar Sunway, 47500 Subang Jaya, Selangor Darul Ehsan, not less than forty-eight (48) hours before the time appointed for holding this meeting or adjourned meeting, or, in the case of a poll, not less than twenty-four (24) hours before the time appointed for the taking of the poll.
- A member shall be entitled to appoint more than one (1) proxy to attend and vote at the meeting and that appointment shall be invalid unless the proportion of holdings represented by each proxy is specified.
- Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
- Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.





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AFFIX  
STAMP

**AMTEL HOLDINGS BERHAD** (409449-A)  
No. 7, Jalan PJS 7/19  
Bandar Sunway  
47500 Subang Jaya  
Selangor Darul Ehsan

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# ANNUAL REPORT 2018



**Amtel Holdings Berhad** (409449-A)

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